



DEPARTMENT OF DEFENSE EDUCATION ACTIVITY

dodea

Report to Congress on Department of Defense Education Activity's Military Construction Program

PURSUANT TO H. REP. NO. 110-775

Schools
MILCON Projects
Facility Impact of Base Realignment, Closure and Restationing
FSRM Requirements

October 2009

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U.S. Army Corps of Engineers, Mobile District

ACRONYMS

| | |
|----------|---|
| BRAC | Base Realignment and Closure |
| CAFM | Computer Aided Facility Management |
| CI | Condition Index |
| DDESS | Domestic Dependent Elementary and Secondary Schools |
| DoD | Department of Defense |
| DoDDS | Department of Defense Dependents Schools |
| DoDEA | Department of Defense Education Activity |
| DSO | District Superintendent's Office |
| FMM | Facilities Modernization Model |
| FSM | Facilities Sustainment Model |
| FSRM | Facilities, Sustainment, Restoration, and Modernization |
| FY | Fiscal Year |
| GTA | Grow the Army |
| MILCON | Military Construction |
| NSF | Net Square Feet |
| PPV | Public Private Venture |
| PRV | Plant Replacement Value |
| Q-Rating | Quality Rating |
| R&M | Restoration and Modernization |
| RCI | Residential Communities Initiative |
| UFC | Unified Facilities Criteria |

1.0 INTRODUCTION

This report is submitted in response to the House Appropriations Committee's request for information as set forth in H. Rep. No. 110-775, at 22 (2008), and affirmed by the Explanatory Statement for the Consolidated Security, Disaster Assistance, and Continuing Appropriations Act, 2009, Division E, "Military Construction and Veterans Affairs and Related Agencies Appropriations Act," which sought information from the Department of Defense Education Activity (DoDEA) regarding the condition of schools and status of military construction projects under DoDEA's jurisdiction.

The House report states:

Department of Defense Education Activity. The Committee is concerned that the current rate of funding for Department of Defense Education Activity (DoDEA) construction is not sufficient to maintain the quality of schools deserved by the children of Service members. The Committee therefore directs DoDEA to submit a report to the Committees on Appropriations of both Houses of Congress on the status of its military construction program no later than December 31, 2008.

The report shall include, at minimum:

- (1) A comprehensive list of all current DoDEA schools and a quality assessment of each school's facilities, indicating where facilities are nonexistent, undersized, or otherwise inadequate to carry out authorized activities;
- (2) A comprehensive list of all construction projects required to bring facilities up to current standards as indicated by the DoDEA Education Facilities Specifications and eliminate temporary facilities, as well as the estimated cost of each project;
- (3) The impact of base realignment and closure and global restationing actions on the student populations of affected schools; and
- (4) An estimate of the total annual sustainment, restoration and modernization funds required to maintain the facilities of each DoDEA district at current codes and the Department-prescribed recapitalization rate.

DoDEA is a Field Activity of the Department of Defense (DoD) with a worldwide scope. It is one of the largest, most diverse, and geographically dispersed school districts for American students. DoDEA's mission is to provide an exemplary education that inspires and prepares all students for success in a dynamic, global environment. One of the prerequisites for meeting this goal is to ensure that school facilities meet the DoDEA standard for providing safe, secure, and functionally adequate environments that contribute to student achievement.

This report provides:

- (1) A comprehensive list of all current DoDEA schools with corresponding quality assessments;
- (2) A comprehensive list of all MILCON construction projects with associated costs required to:
 - a. Correct facilities deemed “otherwise inadequate” to carry out authorized activities (“otherwise inadequate” is defined by DoD Facility Quality Ratings [Q-Ratings])
 - b. Eliminate temporary facilities
 - c. Bring facilities up to current standards as indicated by the DoDEA Education Facilities Specifications
 - d. Address undersized facilities
 - e. Address nonexistent facilities;
- (3) The impact of base realignment and closure and global restationing actions on the student populations, as well as the subsequent effects on school construction; and
- (4) An estimate of total annual sustainment, restoration, and modernization funds required to maintain the facilities of each DoDEA district at current standards, as mandated by the DoDEA Education Facilities Specifications, and the Department-prescribed recapitalization rate.

School facilities play a vital role in providing an exemplary education for the students. To ensure compliance with quality standards, DoDEA’s schools are surveyed on a three-year cycle to measure and assess their condition. Although funding has been limited in recent fiscal years, DoD cost models and education requirements have been balanced to fund the most critical needs. With DoD’s support, DoDEA has been funding sustainment at the Department goal of 90% of the sustainment model since the beginning of FY 2009.

This report, which incorporates funding implications for the Department, was delayed pending submission of the President’s FY 2010 budget request. It addresses each of the items in the House Appropriations Committee Report, but also includes an investment strategy to maintain and modernize the facilities. DoDEA’s commitment to ensure that military Service members remain free from worry in regard to the quality of education their children receive is reflected in their continued efforts in providing world-class, purpose-built schools.

2.0 DoDEA FACILITY MANAGEMENT STANDARDS and PROCESSES

Standards

The following management tools steer planning and operation processes to ensure safe educational environments and mission capabilities of DoDEA through their facilities. The DoD Quality Rating (Q-Rating) for the physical condition of buildings and other guidance listed below set forth the standards for measurement of facility conditions, which correspondingly drives investment plans. Details of how these standards are applied are presented in Section 4.0, which is consistent with methods reported in the 'Report on Condition of Schools Under Jurisdiction of Department of Defense Education Activity'.¹

- DoD Facilities Physical Q-Rating Guidance
- DoD Facilities Management-Budgeting Methodologies
- DoD Facilities Sustainment Model (FSM)
- DoD Facilities Modernization Model (FMM)

This guidance collectively provides the standards that DoDEA uses to evaluate its facilities and plan for their maintenance and replacement. Throughout this Executive Summary, the direct application of these models to DoDEA facilities will be a primary focus.

Facilities Recapitalization and the Facilities Modernization Model (FMM)

Facilities recapitalization includes restoration and modernization, and is a measure of the investment in existing facilities that ensures their mission capability. While there is currently no specific guidance on recapitalization, the Facilities Modernization Model (FMM) provides a benchmark against which our investment can be measured based on the plant replacement value and expected service life of a facility. FMM sets guidelines for investment as required by the following:

- Functional adequacy
- Correction of major deficiencies

Q-Ratings and Facilities Sustainment Model (FSM)

Following FSM guidelines, DoDEA uses Q-Ratings as a standard of measure to assess the condition of all DoDEA schools, including administrative and support facilities. The Q-Rating is calculated as the ratio of maintenance and repair requirements to plant replacement value. The resulting percentages are then aligned against DoD's Q-Rating guidance to determine the overall rating of the facility. DoDEA has been an active participant in the Q-Rating working group since its formation and has contracted

¹ Department of Defense Education Activity Report to the Congressional Defense Committees, Pursuant to section 2879 of Public Law 110-181 of the National Defense Authorization Act for Fiscal Year 2008

independent architectural and engineering firms to assess school facilities since 2002. The table below provides the general description of Q-Rating levels.

| Q-Rating Descriptions | | |
|------------------------------|-------------------------------------|---|
| Rating Band | Calculated Rating (Condition Index) | General Description |
| Q-1 | 100% to 90% | Facility new or well-maintained (Good Condition) |
| Q-2 | 89% to 80% | Facility is satisfactorily maintained (Fair Condition) |
| Q-3 | 79% to 60% | Facility is under-maintained (Poor Condition) |
| Q-4 | 59% to 0% | Facility should be considered for replacement (Failing Condition) |

Table 1: Q-Rating Descriptions

A Q-2 rating is the minimum performance level. The algorithm in FSM begins with a new facility (100% Condition Index) and assumes both linear deterioration and 100% sustainment to the end of useful building service life. DoD FSM useful service life for schools is 45 years. If the actual sustainment funding invested is less than 100%, the expected useful life will be less than 45 years, and the Q-Rating can be expected to be worse than Q-2 at some time during the service life.

Processes

One of the ways DoDEA headquarters supports its field facility organizations is by providing standardized tools and consistent performance metrics to assist them in the management of facility assets. These processes are continually updated to incorporate further integration into Area and District day-to-day facility management operations such as work-order management and preventive maintenance. The combined resources of people, data, information, and knowledge DoDEA has dedicated to its facilities will continue to yield improved operational efficiency and, most importantly, improved levels of quality performance required in the schools. These standardized processes facilitate effective communications and collaboration with DoD and Military Service branch personnel in the mutual pursuit of efficient and effective management of all DoD facilities.

Processes used by DoDEA to assess the physical condition, renewal requirements, and project definitions include:

- Five-Year Project Plans
- Military Construction (MILCON) Prioritization
- Facility Assessments
- Computer Aided Facility Management (CAFM)

3.0 SCHOOL LIST and QUALITY RATINGS

The following list provides the Q-Rating for each school, as well as facility age based on the oldest building on each campus. Q-Ratings are a composite calculated for the school campus. The total cost of deficiencies divided by the total PRV for all buildings comprising the school was used to generate these ratings. Additional quality assessment information pertaining to nonexistent facilities, undersized spaces, and temporary facilities is presented in Section 4.0, MILCON Projects.

| SUMMARY | |
|---------------------------|------------|
| Area | # Schools |
| DDESS Area | 67 |
| DoDDS-Europe Area | 76 |
| DoDDS-Pacific Area | 46 |
| DoDEA Total | 189 |

| DDESS Area | | | |
|-------------------------------|----------------------------|----------|-----|
| School Name | Installation State/Country | Q-Rating | Age |
| Georgia/Alabama | | | |
| Dexter Elementary School | Fort Benning, GA | Q2 | 42 |
| Faith Middle School | Fort Benning, GA | Q3 | 23 |
| Fort Rucker Elementary School | Fort Rucker, AL | Q3 | 45 |
| Fort Rucker Primary School | Fort Rucker, AL | Q4 | 38 |
| Loyd Elementary School | Fort Benning, GA | Q3 | 52 |
| Maxwell AFB Elementary School | Maxwell AFB, AL | Q3 | 47 |
| McBride Elementary School | Fort Benning, GA | Q3 | 45 |
| Robins Elementary School | Robins AFB, GA | Q3 | 47 |
| Stowers Elementary School | Fort Benning, GA | Q1 | 17 |
| White Elementary School | Fort Benning, GA | Q3 | 52 |
| Wilson Elementary School | Fort Benning, GA | Q2 | 45 |

| School Name | Installation State/Country | Q-Rating | Age |
|-------------------------------|----------------------------|----------|-----|
| Kentucky | | | |
| Barkley Elementary School | Fort Campbell, KY | Q3 | 56 |
| Fort Campbell High School | Fort Campbell, KY | Q3 | 28 |
| Fort Knox High School | Fort Knox, KY | Q4 | 49 |
| Jackson Elementary School | Fort Campbell, KY | Q3 | 53 |
| Kingsolver Elementary School | Fort Knox, KY | Q4 | 54 |
| Lincoln Elementary School | Fort Campbell, KY | Q3 | 58 |
| Lucas Elementary School | Fort Campbell, KY | Q3 | 14 |
| Macdonald Intermediate School | Fort Knox, KY | Q4 | 43 |
| Mahaffey Middle School | Fort Campbell, KY | Q4 | 47 |
| Marshall Elementary School | Fort Campbell, KY | Q3 | 49 |
| Mudge Elementary School | Fort Knox, KY | Q4 | 49 |
| Pierce Elementary School | Fort Knox, KY | Q4 | 51 |
| Scott Middle School | Fort Knox, KY | Q4 | 53 |
| Van Voorhis Elementary School | Fort Knox, KY | Q4 | 52 |
| Walker Intermediate School | Fort Knox, KY | Q4 | 48 |
| Wassom Middle School | Fort Campbell, KY | Q3 | 53 |

DDESS Area Cont.

| School Name | Installation State/Country | Q-Rating | Age |
|-------------------------------------|----------------------------|----------|-----|
| North Carolina | | | |
| Albritton Junior High School | Fort Bragg, NC | Q3 | 27 |
| Bitz Intermediate School | Camp Lejeune, NC | Q1 | 4 |
| Bowley Elementary School | Fort Bragg, NC | Q4 | 21 |
| Brewster Middle School | Camp Lejeune, NC | Q2 | 13 |
| Butner Elementary School | Fort Bragg, NC | Q3 | 51 |
| Delalio Elementary School | MCAS New River, NC | Q4 | 47 |
| Devers Elementary School | Fort Bragg, NC | Q2 | 14 |
| Gordon Elementary School | Fort Bragg, NC | Q1 | 1 |
| Holbrook Elementary School | Fort Bragg, NC | Q4 | 52 |
| Irwin Intermediate School | Fort Bragg, NC | Q4 | 48 |
| Johnson Primary School | Camp Lejeune, NC | Q1 | 5 |
| Lejeune High School | Camp Lejeune, NC | Q3 | 21 |
| McNair Elementary School | Fort Bragg, NC | Q4 | 48 |
| Murray Elementary School | Fort Bragg, NC | Q4 | 53 |
| Pope Elementary School | Pope AFB, NC | Q3 | 43 |
| Tarawa Terrace I Primary School | Camp Lejeune, NC | Q4 | 43 |
| Tarawa Terrace II Elementary School | Camp Lejeune, NC | Q1 | 9 |

| School Name | Installation State/Country | Q-Rating | Age |
|----------------------------|---|----------|-----|
| Puerto Rico | | | |
| Antilles Elementary School | Ft. Buchanan, Puerto Rico | Q4 | 56 |
| Antilles High School | Ft. Buchanan, Puerto Rico | Q3 | 18 |
| Antilles Middle School | Ft. Buchanan, Puerto Rico | Q3 | 18 |
| Ramey School | USCG Air Station Borinquen, Puerto Rico | Q4 | 41 |

| School Name | Installation State/Country | Q-Rating | Age |
|---|----------------------------|----------|-----|
| South Carolina/Fort Stewart/Cuba | | | |
| Bolden Elementary School | MCAS Beaufort, SC | Q3 | 48 |
| Brittin Elementary School | Fort Stewart, GA | Q3 | 27 |
| Diamond Elementary School | Fort Stewart, GA | Q3 | 55 |
| Elliott Elementary School | MCAS Beaufort, SC | Q1 | 6 |
| Galer Elementary School | MCAS Beaufort, SC | Q3 | 53 |
| Kessler Elementary School | Fort Stewart, GA | Q1 | 3 |
| Pierce Terrace Elementary School | Fort Jackson, SC | Q4 | 38 |
| Pinckney Elementary School | Fort Jackson, SC | Q2 | 22 |
| W T Sampson | Guantanamo Bay, Cuba | Q4 | 35 |

| School Name | Installation State/Country | Q-Rating | Age |
|------------------------------|----------------------------|----------|-----|
| Virginia/New York | | | |
| Ashurst Elementary School | MCB Quantico, VA | Q3 | 48 |
| Burrows Elementary School | MCB Quantico, VA | Q3 | 20 |
| Dahlgren School | Dahlgren, VA | Q4 | 68 |
| Quantico Middle/High School | MCB Quantico, VA | Q4 | 48 |
| Russell Elementary School | MCB Quantico, VA | Q4 | 58 |
| West Point Elementary School | West Point, NY | Q4 | 42 |
| West Point Middle School | West Point, NY | Q4 | 76 |

| School Name | Installation State/Country | Q-Rating | Age |
|---|----------------------------|----------|-----|
| Special Arrangement Schools | | | |
| Hanscom Middle School | Hanscom, AFB, MA | Q4 | 49 |
| Hanscom Primary School | Hanscom, AFB, MA | Q3 | 49 |
| Welch Elementary School / Dover Middle School | Dover, AFB, DE | Q3 | 50 |

DoDDS-Europe Area

| School Name | Installation State/Country | Q-Rating | Age |
|-----------------------------------|--------------------------------|----------|-----|
| Bavaria | | | |
| Ansbach Elementary School | Barton Barracks, Germany | Q3 | 24 |
| Ansbach Middle/High School | Barton Barracks, Germany | Q3 | 37 |
| Bamberg Elementary School | Warner Barracks, Germany | Q4 | 32 |
| Bamberg Middle/High School | Warner Barracks, Germany | Q3 | 75 |
| Garmisch Elementary/Middle School | Garmisch, Germany | Q3 | 58 |
| Grafenwoehr Elementary School | East Camp Grafenwoehr, Germany | Q3 | 99 |
| Hohenfels Elementary School | Hohenfels, Germany | Q3 | 54 |
| Hohenfels Middle/High School | Hohenfels, Germany | Q1 | 19 |
| Illesheim Elementary School | Storck Barracks, Germany | Q4 | 44 |
| Netzaberg Elementary School | Grafenwoehr, Germany | Q1 | 1 |
| Netzaberg Middle School | Grafenwoehr, Germany | Q1 | 1 |
| Rainbow Elementary School | Barton Barracks, Germany | Q3 | 24 |
| Schweinfurt Elementary School | Ledward Barracks, Germany | Q4 | 55 |
| Schweinfurt Middle School | Ledward Barracks, Germany | Q3 | 20 |
| Vilseck Elementary School | Rose Barracks, Germany | Q3 | 22 |
| Vilseck High School | Rose Barracks, Germany | Q4 | 54 |

| School Name | Installation State/Country | Q-Rating | Age |
|--|----------------------------|----------|-----|
| Heidelberg | | | |
| Aukamm Elementary School | Wiesbaden AAF, Germany | Q3 | 49 |
| Boeblingen Elementary/Middle School | Kelly Barracks, Germany | Q4 | 72 |
| Hainerberg Elementary School | Weisbaden Army, Germany | Q4 | 57 |
| Heidelberg High School | Heidelberg, Germany | Q4 | 73 |
| Heidelberg Middle School | Heidelberg, Germany | Q4 | 34 |
| Mannheim Elementary School | Mannheim, Germany | Q4 | 55 |
| Mannheim High School | Heidelberg, Germany | Q4 | 58 |
| Mannheim Middle School | Mannheim, Germany | Q4 | 35 |
| Mark Twain Elementary School | Heidelberg, Germany | Q3 | 56 |
| Patch Elementary School | Patch Barracks, Germany | Q4 | 30 |
| Patch High School | Patch Barracks, Germany | Q4 | 65 |
| Patrick Henry Elementary School | Heidelberg, Germany | Q4 | 55 |
| Robinson Barracks Elementary/Middle School | Kelly Barracks, Germany | Q3 | 76 |
| Wiesbaden High School | Wiesbaden AAF, Germany | Q4 | 55 |
| Wiesbaden Middle School | Wiesbaden AAF, Germany | Q1 | 27 |

| School Name | Installation State/Country | Q-Rating | Age |
|-------------------------------------|--|----------|-----|
| Isles | | | |
| AFNORTH Elementary/High School | Joint Force Command Headquarters Brunssum, Netherlands | Q2 | 23 |
| Alconbury Elementary School | RAF Alconbury, United Kingdom | Q4 | 54 |
| Alconbury Middle/High School | RAF Alconbury, United Kingdom | Q4 | 36 |
| Bahrain Elementary/High School | NSA Bahrain, Bahrain | Q4 | 16 |
| Brussels Elementary/High School | Daumerie CAS, Belgium | Q4 | 42 |
| Croughton Elementary School | RAF Croughton, United Kingdom | Q3 | 25 |
| Feltwell Elementary School | RAF Lakenheath, United Kingdom | Q3 | 75 |
| Geilenkirchen Elementary School | GeilenkirchenAB, Germany | Q3 | 58 |
| Kleine Brogel Elementary School | Kleine Brogel AB, Belgium | Q3 | 36 |
| Lakenheath Elementary School | RAF Lakenheath, United Kingdom | Q2 | 40 |
| Lakenheath High School | RAF Lakenheath, United Kingdom | Q3 | 50 |
| Lakenheath Middle School | RAF Lakenheath, United Kingdom | Q1 | 75 |
| Liberty Intermediate School | RAF Lakenheath, United Kingdom | Q3 | 50 |
| Menwith Hill Elementary/High School | RAF Menwith Hill, United Kingdom | Q3 | 50 |
| SHAPE Elementary School | Daumerie CAS, Belgium | Q3 | 43 |
| SHAPE High School | Daumerie CAS, Belgium | Q4 | 43 |

DoDDS-Europe Area Cont.

| School Name | Installation State/Country | Q-Rating | Age |
|------------------------------------|----------------------------|----------|-----|
| Kaiserslautern | | | |
| Baumholder Middle/High School | Smith Barracks, Germany | Q3 | 55 |
| Bitburg Elementary School | Spangdahlem AB, Germany | Q4 | 40 |
| Bitburg High School | Spangdahlem AB, Germany | Q4 | 35 |
| Bitburg Middle School | Spangdahlem AB, Germany | Q4 | 57 |
| Kaiserslautern ES / MS / HS | Ramstein AB, Germany | Q4 | 58 |
| Landstuhl Elementary/Middle School | Ramstein AB, Germany | Q3 | 55 |
| Ramstein Elementary School | Ramstein AB, Germany | Q2 | 54 |
| Ramstein High School | Ramstein AB, Germany | Q4 | 28 |
| Ramstein Intermediate School | Ramstein AB, Germany | Q3 | 36 |
| Ramstein Middle School | Ramstein AB, Germany | Q3 | 56 |
| Sembach Elementary School | Ramstein AB, Germany | Q4 | 55 |
| Sembach Middle School | Ramstein AB, Germany | Q3 | 34 |
| Smith Elementary School | Smith Barracks, Germany | Q4 | 57 |
| Spangdahlem Elementary School | Spangdahlem AB, Germany | Q3 | 55 |
| Spangdahlem Middle School | Spangdahlem AB, Germany | Q3 | 20 |
| Vogelweh Elementary School | Ramstein AB, Germany | Q4 | 55 |
| Wetzel Elementary School | Baumholder, Germany | Q3 | 58 |

| School Name | Installation State/Country | Q-Rating | Age |
|----------------------------------|-----------------------------------|--------------------|-----|
| Mediterranean | | | |
| Ankara Elementary/High School | Incirlik AB, Turkey | Q4 | 45 |
| Aviano ES / MS / HS Complex | Aviano AB, Italy | Q1 | 8 |
| Incirlik Elementary/High School | Incirlik AB, Turkey | Q3 | 38 |
| Lajes Elementary/High School | Lajes Field, Portugal | Q4 | 54 |
| Livorno Elementary/Middle School | Camp Darby, Italy | Q3 | 56 |
| Naples Elementary School | NSA Naples, Italy | Q2 | 14 |
| Naples High School | NSA Naples, Italy | Q2 | 14 |
| Rota Elementary School | United States Naval Station, Rota | Q1 | 52 |
| Rota High School | United States Naval Station, Rota | Under Construction | 52 |
| Sevilla Elementary/Middle School | Moron AB, Spain | Q3 | 52 |
| Sigonella Elementary/High School | NAS Sigonella, Italy | Q1 | 11 |
| Vicenza ES / MS / HS Complex | USAG Vicenza, Italy | Q4 | 42 |

DoDDS-Pacific Area

| School Name | Installation State/Country | Q-Rating | Age |
|---------------------------------|----------------------------|----------|-----|
| Guam | | | |
| Andersen Elementary School | Andersen AFB, Guam | Q2 | 9 |
| Andersen Middle School | Andersen AFB, Guam | Q2 | 9 |
| Guam High School | Andersen AFB, Guam | Q1 | 3 |
| McCool Elementary/Middle School | Andersen AFB, Guam | Q1 | 9 |

| School Name | Installation State/Country | Q-Rating | Age |
|----------------------------------|----------------------------|----------|-----|
| Japan | | | |
| Arnn Elementary School | Sagamihara FHA, Japan | Q1 | 55 |
| Byrd Elementary School | Negishi MFH, Japan | Q4 | 19 |
| Cummings Elementary School | Misawa AB, Japan | Q3 | 20 |
| Darby Elementary School | Sasebo, Japan | Q2 | 22 |
| Edgren High School | Misawa AB, Japan | Q3 | 62 |
| EJ King High School | Sasebo, Japan | Q3 | 22 |
| Ikego Elementary School | Ikego MFH, Japan | Q2 | 12 |
| Joan K. Mendel Elementary School | Yokota AB, Japan | Q4 | 37 |
| Kinnick High School | CFA Yokosuka, Japan | Q4 | 25 |
| Lanham Elementary School | NAF Atsugi, Japan | Q3 | 57 |
| MC Perry Elementary School | MCAS Iwakuni, Japan | Q4 | 27 |
| MC Perry High School | MCAS Iwakuni, Japan | Q3 | 24 |
| Sasebo Elementary School | Sasebo, Japan | Q3 | 80 |
| Sollars Elementary School | Misawa AB, Japan | Q2 | 21 |
| Sullivans Elementary School | CFA Yokosuka, Japan | Q3 | 30 |
| Yokosuka Middle School | CFA Yokosuka, Japan | Q1 | 7 |
| Yokota High School | Yokota, Japan | Q4 | 39 |
| Yokota Middle School | Yokota AB, Japan | Q2 | 10 |
| Yokota West Elementary School | Yokota AB, Japan | Q3 | 27 |
| Zama High School | Camp Zama, Japan | Q4 | 60 |
| Zama Middle School | Camp Zama, Japan | Q1 | 2 |

| School Name | Installation State/Country | Q-Rating | Age |
|-----------------------------|----------------------------|----------|-----|
| Korea | | | |
| CT Joy Elementary School | Chinhae, Korea | Q3 | 49 |
| Daegu American School | Camp Walker, Korea | Q4 | 31 |
| Humphreys Elementary School | Camp Humphreys, Korea | Q1 | 51 |
| Osan Elementary School | Osan AB, Korea | Q3 | 28 |
| Osan High School | Osan AB, Korea | Q2 | 14 |
| Seoul Elementary School | Yongsan Garrison, Korea | Q3 | 53 |
| Seoul High School | Yongsan Garrison, Korea | Q4 | 33 |
| Seoul Middle School | Yongsan Garrison, Korea | Q4 | 53 |

| School Name | Installation State/Country | Q-Rating | Age |
|------------------------------------|----------------------------|----------|-----|
| Okinaawa | | | |
| Amelia Earhart Intermediate School | Kadena AB, Japan | Q4 | 30 |
| Bechtel Elementary School | Camp Foster, Japan | Q3 | 23 |
| Bob Hope Primary School | Kadena AB, Japan | Q4 | 30 |
| Kadena Elementary School | Kadena AB, Japan | Q3 | 55 |
| Kadena High School | Kadena AB, Japan | Q4 | 29 |
| Kadena Middle School | Kadena AB, Japan | Q3 | 20 |
| Killin Elementary School | Camp Foster, Japan | Q4 | 19 |
| Kinser Elementary School | Camp Kinser, Japan | Q4 | 23 |
| Kubasaki High School | Camp Foster, Japan | Q4 | 46 |
| Lester Middle School | Camp Foster, Japan | Q4 | 18 |
| Ryukyu Middle School | Kadena AB, Japan | Q1 | 2 |
| Stearley Heights Elementary School | Kadena AB, Japan | Q4 | 26 |
| Zukeran Elementary School | Camp Foster, Japan | Q4 | 56 |

4.0 MILCON PROJECTS

The following is a comprehensive list of construction projects/costs required to bring facilities up to current standards (per the DoDEA Education Facilities Specifications) and to eliminate temporary facilities.

Project cost estimates are based upon FY 2010 Unit Costs for MILCON for Dependent Schools as presented in the Unified Facilities Criteria (UFC) DoD Facilities Pricing Guide; UFC 3-701-07 dated 2 July 2007. The following summarizes cost elements included in the project cost estimates.

| | <u>UNIT COSTS</u> |
|---------------------------|-------------------|
| Elementary School | \$205/SF |
| Junior High/Middle School | \$207/SF |
| High School | \$218/SF |

Unit costs include installed (built-in) building equipment and furnishings normally financed with MILCON funds. Unit costs pertain to primary facilities only and do not include the following:

| Variable Cost Factors | Source / Value |
|---------------------------------------|------------------------|
| Area Cost Factors | UFC 3-701-07, Table 4A |
| Supporting Facility Costs | 40.0% |
| Construction Contingency Allowances | 5.0% |
| Supervision, Inspection, and Overhead | 6.5% |
| Engineering During Construction | 1.0% |
| Annual Inflation | 1.5% |

The fully loaded MILCON cost per square foot (unit cost plus the variable cost factors listed above) is referred to in this report as MILCON \$/SF.

Project requirements for each Project Type were first determined at the Building Level, then subsequently rolled up to the School Level. Only projects of \$750,000 or greater are identified (as per the specified MILCON threshold).

Project Types are prioritized from left to right in each of the columns in the following tables.

Priority 1:

Otherwise Inadequate – Q-4 Facilities include permanent buildings with a **Condition Index (CI) less than 60 percent**.

Project cost estimates use current building(s) gross square footage (GSF) and MILCON \$/SF. Undersized and nonexistent facility conditions and costs are addressed in Priority 3 and 4 projects, respectively.

Priority 2:

Eliminate Temporary Buildings – There are 240 temporary buildings in DoDEA with an approximate combined GSF of 670,000 SF. While the program plan does mandate the complete elimination of temporary buildings, the project cost estimates do not include replacing this entire quantity of space. Utilization of temporary space varies from over-to-under utilized. Overall, it can be concluded through past survey experience that the majority of temporary space is under-utilized relative to DoDEA Ed Specs; correspondingly, 80 percent is considered a sound estimate of the amount of permanent space required to replace existing temporary space.

Priority 3:

Undersized Facilities – These projects will bring undersized facilities up to Ed Spec standards. Projects are both major renovation and complete replacement depending on several factors including, but not limited to, facility condition, location, and cost effectiveness of reconfiguring current space.

Project requirements were determined by comparing each critical space (Table 2) in the DoDEA inventory with the Ed Spec size standards. Spaces that have a net square footage (NSF) of less than 75 percent of the standard are labeled as unacceptable. Spaces between 75 and 100 percent are functionally adequate and will be brought up to the standards when the facility is replaced.

Undersized Facility project cost estimates are based upon the assumption that achieving space size standards will include a 50/50 split between reconfiguration of existing space and complete replacement of a functional area. The resulting cost equation to achieve this balance is:

$$[(\text{Undersized NSF} \times \text{MILCON } \$/\text{SF}) \times 0.5] + [(\text{Ed Spec Size Std} \times \text{MILCON } \$/\text{SF}) \times 0.5] = \text{Undersized Cost } (\$)$$

Project costs were computed for all building critical space deficiencies not having been replaced in Priority 1. Computations for deficient Q-4

building project costs were based solely upon the undersized NSF with the remaining space having been previously captured in Priority 1 projects.

| DoDEA ED SPEC - CRITICAL SPACE ROOM SIZE STANDARDS | | |
|---|--------------------|--|
| Areas | Space Type | Space Description |
| Core | 1 | General Purpose Classroom |
| | 2 | Kindergarten |
| | 3 | Pre-Kindergarten/Sure Start |
| Specialized Core | 4 | Art Room |
| | 5 | Auditorium |
| | 6 | Family Consumer Science |
| | 7 | General Music Room |
| | 8 | Gymnasium/Multipurpose Room/Cafeteria |
| | 9 | Information Center |
| | 10 | Music Suite (Band and Choral) |
| | 11 | Science Classroom (Chemistry) |
| | 12 | Science Classroom (General Lab) |
| | Support Functional | 13 |

Table 2: Critical Spaces

Space types above provide the legend to “Space Type ID” on the project charts. Space types 5, 8, 9, and 13 were used for non-existent space analysis. All areas listed above were considered in the undersized analysis.

Priority 4:

Nonexistent Facilities – These projects include the construction of new facilities determined to be nonexistent at a school location.

Project requirements were determined by evaluating each school for the presence of nonexistent critical space (Table 2, numbers 5, 8, 9, and 13). Project costs are estimated using the Ed Spec size standards and MILCON \$/SF cost.

D O D E A

| MILCON PROJECTS | Otherwise Inadequate (Q-4) Cost | Eliminate Temporary Buildings Cost | Undersize Cost | Space Type ID | Nonexistent Cost | Space Type ID | Total |
|--------------------|---------------------------------|------------------------------------|----------------------|---------------|---------------------|---------------|------------------------|
| DoDEA TOTAL | \$2,115,612,395 | \$222,549,175 | \$898,265,999 | | \$54,692,023 | | \$3,291,119,592 |

D D E S S A R E A

| GEORGIA/ALABAMA | Otherwise Inadequate (Q-4) Cost | Eliminate Temporary Buildings Cost | Undersize Cost | Space Type ID | Nonexistent Cost | Space Type ID | Total |
|-------------------------------------|---------------------------------|------------------------------------|---------------------|--------------------------|--------------------|---------------|----------------------|
| Dexter Elementary School | \$0 | \$243,686 | \$2,867,815 | 2, 3, 7, 8, 13 | \$0 | | \$3,111,502 |
| Faith Middle School | \$0 | \$0 | \$2,442,417 | 1, 9, 12, 13 | \$0 | | \$2,442,417 |
| Fort Rucker Elementary School | \$0 | \$0 | \$2,343,299 | 7, 8 | \$0 | | \$2,343,299 |
| Fort Rucker Primary School | \$0 | \$0 | \$0 | | \$0 | | \$0 |
| Loyd Elementary School | \$0 | \$867,671 | \$3,855,615 | 2, 3, 7, 8, 9, 13 | \$0 | | \$4,723,287 |
| Maxwell AFB Elementary School | \$0 | \$0 | \$3,138,025 | 1, 2, 3, 13 | \$0 | | \$3,138,025 |
| McBride Elementary School | \$0 | \$0 | \$4,445,013 | 1, 2, 3, 4, 8, 9, 13 | \$0 | | \$4,445,013 |
| Robins Elementary School | \$0 | \$1,915,338 | \$3,016,802 | 1, 2, 3, 13 | \$0 | | \$4,932,141 |
| Stowers Elementary School | \$0 | \$0 | \$3,307,673 | 2, 3, 4, 7, 9, 13 | \$0 | | \$3,307,673 |
| White Elementary School | \$6,420,659 | \$296,531 | \$2,085,923 | 2, 3, 4, 7, 9, 13 | \$0 | | \$8,803,114 |
| Wilson Elementary School | \$0 | \$169,842 | \$3,489,651 | 2, 3, 4, 7, 8, 9, 13 | \$0 | | \$3,659,493 |
| GEORGIA/ALABAMA | \$6,420,659 | \$3,493,070 | \$30,992,234 | | \$0 | | \$40,905,963 |
| KENTUCKY | Otherwise Inadequate (Q-4) Cost | Eliminate Temporary Buildings Cost | Undersize Cost | Space Type ID | Nonexistent Cost | Space Type ID | Total |
| Barkley Elementary School | \$0 | \$0 | \$11,772,120 | 1, 3, 4, 8, 13 | \$0 | | \$11,772,120 |
| Fort Campbell High School | \$0 | \$0 | \$4,281,733 | 1, 4, 10, 11, 12, 13 | \$2,596,091 | 5 | \$6,877,824 |
| Fort Knox High School | \$29,488,881 | \$905,126 | \$3,422,717 | 1, 4, 11, 12, 13 | \$0 | | \$33,816,724 |
| Jackson Elementary School | \$0 | \$0 | \$4,337,104 | 1, 4, 7, 8, 10, 13 | \$0 | | \$4,337,104 |
| Kingsolver Elementary School | \$10,975,866 | \$76,820 | \$2,608,293 | 2, 3, 4, 9, 10, 13 | \$0 | | \$13,660,979 |
| Lincoln Elementary School | \$0 | \$0 | \$7,103,281 | 1, 2, 3, 4, 8, 9, 10, 13 | \$0 | | \$7,103,281 |
| Lucas Elementary School | \$0 | \$0 | \$3,379,744 | 1, 2, 3, 4, 10 | \$0 | | \$3,379,744 |
| Macdonald Intermediate School | \$22,172,655 | \$76,820 | \$2,622,816 | 1, 10, 13 | \$0 | | \$24,872,290 |
| Mahaffey Middle School | \$24,364,231 | \$0 | \$3,896,061 | 1, 4, 6, 10, 12 | \$0 | | \$28,260,292 |
| Marshall Elementary School | \$0 | \$358,884 | \$6,400,167 | 1, 2, 3, 4, 7, 8 | \$0 | | \$6,759,051 |
| Mudge Elementary School | \$12,917,675 | \$76,820 | \$2,276,375 | 1, 2, 3, 4, 9, 10, 13 | \$0 | | \$15,270,869 |
| Pierce Elementary School | \$13,394,134 | \$0 | \$1,989,217 | 1, 2, 3, 4, 13 | \$0 | | \$15,383,350 |
| Scott Middle School | \$20,225,756 | \$0 | \$3,472,379 | 1, 4, 9, 13 | \$0 | | \$23,698,135 |
| Van Voorhis Elementary School | \$24,998,492 | \$76,820 | \$2,187,039 | 1, 2, 3, 13 | \$0 | | \$27,262,350 |
| Walker Intermediate School | \$19,213,450 | \$0 | \$3,604,367 | 1, 9, 13 | \$0 | | \$22,817,817 |
| Wassom Middle School | \$0 | \$0 | \$2,384,265 | 1, 10, 13 | \$0 | | \$2,384,265 |
| KENTUCKY | \$177,751,139 | \$1,571,289 | \$65,737,679 | | \$2,596,091 | | \$247,656,198 |
| NORTH CAROLINA | Otherwise Inadequate (Q-4) Cost | Eliminate Temporary Buildings Cost | Undersize Cost | Space Type ID | Nonexistent Cost | Space Type ID | Total |
| Albritton Junior High School | \$0 | \$0 | \$1,254,838 | 1, 10, 12 | \$0 | | \$1,254,838 |
| Bitz Intermediate School | \$0 | \$0 | \$1,363,039 | 1, 7, 13 | \$0 | | \$1,363,039 |
| Bowley Elementary School | \$0 | \$1,558,828 | \$3,426,830 | 1, 4, 8 | \$0 | | \$4,985,657 |
| Brewster Middle School | \$0 | \$0 | \$3,910,971 | 1, 9, 10, 12, 13 | \$0 | | \$3,910,971 |
| Butner Elementary School | \$0 | \$595,354 | \$4,812,807 | 1, 3, 4, 8, 9, 10, 13 | \$0 | | \$5,408,161 |
| Delalio Elementary School | \$11,619,290 | \$0 | \$4,302,950 | 1, 2, 3, 4, 8, 9, 13 | \$0 | | \$15,922,240 |
| Devers Elementary School | \$0 | \$0 | \$3,915,005 | 2, 4, 8, 9 | \$0 | | \$3,915,005 |
| Gordon Elementary School | \$0 | \$0 | \$0 | | \$0 | | \$0 |
| Holbrook Elementary School | \$0 | \$0 | \$4,700,297 | 1, 3, 4, 7, 8, 9, 13 | \$0 | | \$4,700,297 |
| Irwin Intermediate School | \$0 | \$2,189,024 | \$2,260,051 | 9, 13 | \$0 | | \$4,449,075 |
| Johnson Primary School | \$0 | \$0 | \$3,664,926 | 1, 2, 4, 7, 9, 13 | \$0 | | \$3,664,926 |
| Lejeune High School | \$0 | \$1,001,932 | \$7,136,266 | 1, 4, 6, 10, 11, 12, 13 | \$0 | | \$8,138,198 |
| McNair Elementary School | \$17,147,776 | \$1,890,590 | \$4,699,727 | 2, 3, 4, 7, 8, 9, 13 | \$0 | | \$23,738,093 |
| Murray Elementary School | \$17,184,427 | \$454,469 | \$3,736,871 | 3, 4, 7, 8, 9, 13 | \$0 | | \$21,375,766 |
| Pope Elementary School | \$0 | \$2,120,854 | \$1,361,512 | 1, 3, 4, 9, 13 | \$0 | | \$3,482,366 |
| Tarawa Terrace I Primary School | \$7,912,139 | \$0 | \$2,606,328 | 2, 3, 4, 9 | \$0 | | \$10,518,468 |
| Tarawa Terrace II Elementary School | \$0 | \$0 | \$996,551 | 1, 7, 13 | \$0 | | \$996,551 |
| NORTH CAROLINA | \$53,863,632 | \$9,811,050 | \$54,148,969 | | \$0 | | \$117,823,651 |

DDESS AREA (CONT.)

| PUERTO RICO | Otherwise Inadequate (Q-4) Cost | Eliminate Temporary Buildings Cost | Undersize Cost | Space Type ID | Nonexistent Cost | Space Type ID | Total |
|---|---------------------------------|------------------------------------|----------------------|-------------------|--------------------|---------------|----------------------|
| Antilles Elementary School | \$9,570,923 | \$1,496,456 | \$9,929,783 | 1, 2, 3, 7, 9, 13 | \$0 | | \$20,997,162 |
| Antilles High School | \$0 | \$15,598,885 | \$7,055,945 | 1, 4, 11, 12, 13 | \$0 | | \$22,654,830 |
| Antilles Middle School | \$0 | \$0 | \$6,710,203 | 4, 9, 10, 12, 13 | \$0 | | \$6,710,203 |
| Ramey School | \$23,048,878 | \$422,021 | \$3,424,706 | 1, 2, 3, 4, 13 | \$0 | | \$26,895,604 |
| PUERTO RICO | \$32,619,801 | \$17,517,362 | \$27,120,638 | | \$0 | | \$77,257,800 |
| SOUTH CAROLINA/FORT STEWART/CUBA | Otherwise Inadequate (Q-4) Cost | Eliminate Temporary Buildings Cost | Undersize Cost | Space Type ID | Nonexistent Cost | Space Type ID | Total |
| Bolden Elementary School | \$18,226,936 | \$299,569 | \$5,690,333 | 1, 13 | \$0 | | \$24,216,838 |
| Brittin Elementary School | \$0 | \$0 | \$8,982,343 | 1, 8, 9 | \$0 | | \$8,982,343 |
| Diamond Elementary School | \$0 | \$0 | \$11,517,148 | 1, 8, 9 | \$0 | | \$11,517,148 |
| Elliott Elementary School | \$0 | \$0 | \$3,429,800 | 1, 2, 3, 4, 7 | \$0 | | \$3,429,800 |
| Galer Elementary School | \$0 | \$277,829 | \$8,731,201 | 1, 7, 8, 9, 13 | \$0 | | \$9,009,030 |
| Kessler Elementary School | \$0 | \$0 | \$1,588,577 | 1, 9, 13 | \$0 | | \$1,588,577 |
| Pierce Terrace Elementary School | \$12,278,663 | \$208,149 | \$1,933,006 | 3, 8 | \$0 | | \$14,419,818 |
| Pinckney Elementary School | \$0 | \$0 | \$956,876 | 1 | \$0 | | \$956,876 |
| W T Sampson | \$20,504,709 | \$0 | \$0 | | \$0 | | \$20,504,709 |
| SOUTH CAROLINA/FORT STEWART/CUBA | \$51,010,307 | \$785,547 | \$42,829,284 | | \$0 | | \$94,625,138 |
| VIRGINIA/NEW YORK | Otherwise Inadequate (Q-4) Cost | Eliminate Temporary Buildings Cost | Undersize Cost | Space Type ID | Nonexistent Cost | Space Type ID | Total |
| Ashurst Elementary School | \$0 | \$572,033 | \$0 | | \$0 | | \$572,033 |
| Burrows Elementary School | \$0 | \$0 | \$2,907,989 | 1, 8, 10, 13 | \$0 | | \$2,907,989 |
| Dahlgren School | \$14,517,749 | \$0 | \$1,009,104 | 1 | \$781,542 | 13 | \$16,308,395 |
| Quantico Middle/High School | \$23,010,870 | \$850,427 | \$2,573,364 | 1, 10 | \$0 | | \$26,434,661 |
| Russell Elementary School | \$14,612,430 | \$0 | \$4,678,078 | 1, 2, 3, 4, 9, 10 | \$0 | | \$19,290,508 |
| West Point Elementary School | \$19,747,261 | \$0 | \$6,078,053 | 8, 9, 13 | \$0 | | \$25,825,314 |
| West Point Middle School | \$14,786,521 | \$0 | \$5,050,296 | 1, 4, 7, 9, 13 | \$0 | | \$19,836,817 |
| VIRGINIA/NEW YORK | \$86,674,831 | \$1,422,460 | \$22,296,885 | | \$781,542 | | \$111,175,718 |
| DDESS TOTAL | \$408,340,370 | \$34,600,777 | \$243,125,689 | | \$3,377,633 | | \$689,444,469 |

| SPECIAL ARRANGEMENT SCHOOLS | Otherwise Inadequate (Q-4) Cost | Eliminate Temporary Buildings Cost | Undersize Cost | Space Type ID | Nonexistent Cost | Space Type ID | Total |
|---|---------------------------------|------------------------------------|--------------------|---------------|------------------|---------------|---------------------|
| Hanscom Middle School | \$23,070,258 | \$0 | \$1,497,868 | 1, 4, 10 | \$0 | | \$24,568,126 |
| Hanscom Primary School | \$0 | \$0 | \$777,621 | 2 | \$0 | | \$777,621 |
| Welch Elementary School / Dover Middle School | \$0 | \$0 | \$4,068,689 | 1, 9, 10, 13 | \$0 | | \$4,068,689 |
| SPECIAL ARRANGEMENT SCHOOLS | \$23,070,258 | \$0 | \$6,344,178 | | \$0 | | \$29,414,436 |

DoDDS - EUROPE AREA

| BAVARIA | Otherwise Inadequate (Q-4) Cost | Eliminate Temporary Buildings Cost | Undersize Cost | Space Type ID | Nonexistent Cost | Space Type ID | Total |
|--|---------------------------------|------------------------------------|---------------------|-------------------------------|--------------------|---------------|----------------------|
| Ansbach Elementary School | \$0 | \$0 | \$4,027,912 | 1, 2, 4, 8, 10, 13 | \$0 | | \$4,027,912 |
| Ansbach Middle/High School | \$0 | \$109,463 | \$1,851,217 | 10, 11, 13 | \$0 | | \$1,960,680 |
| Bamberg Elementary School | \$33,004,294 | \$0 | \$6,029,997 | 1, 8, 9, 13 | \$0 | | \$39,034,291 |
| Bamberg Middle/High School | \$3,503,196 | \$0 | \$7,026,473 | 4, 8, 9, 10, 11, 12 | \$0 | | \$10,529,669 |
| Garmisch Elementary/Middle School | \$0 | \$0 | \$3,098,715 | 1, 2, 4, 8 | \$956,990 | 13 | \$4,055,705 |
| Grafenwoehr Elementary School | \$1,595,323 | \$892,648 | \$4,146,161 | 4, 8, 9, 10, 13 | \$0 | | \$6,634,133 |
| Hohenfels Elementary School | \$6,126,775 | \$1,014,817 | \$6,109,224 | 1, 2, 3, 8, 9, 13 | \$0 | | \$13,250,816 |
| Hohenfels Middle/High School | \$0 | \$121,843 | \$1,744,522 | 4, 9, 13 | \$0 | | \$1,866,366 |
| Illesheim Elementary School | \$20,322,813 | \$0 | \$2,981,891 | 1, 3, 9, 13 | \$0 | | \$23,304,703 |
| Netzaberg Elementary School | \$0 | \$0 | \$0 | | \$0 | | \$0 |
| Netzaberg Middle School | \$0 | \$0 | \$0 | | \$0 | | \$0 |
| Rainbow Elementary School | \$0 | \$0 | \$2,742,694 | 2, 3, 8, 13 | \$0 | | \$2,742,694 |
| Schweinfurt Elementary School | \$35,742,916 | \$904,702 | \$4,334,658 | 1, 2, 3, 4, 10, 13 | \$0 | | \$40,982,275 |
| Schweinfurt Middle School | \$0 | \$0 | \$2,838,088 | 1, 13 | \$0 | | \$2,838,088 |
| Vilseck Elementary School | \$0 | \$0 | \$5,814,343 | 1, 8, 9, 13 | \$0 | | \$5,814,343 |
| Vilseck High School | \$36,268,582 | \$3,106,025 | \$4,213,507 | 1, 10, 13 | \$0 | | \$43,588,113 |
| BAVARIA | \$136,563,898 | \$6,149,499 | \$56,959,401 | | \$956,990 | | \$200,629,788 |
| HEIDELBERG | Otherwise Inadequate (Q-4) Cost | Eliminate Temporary Buildings Cost | Undersize Cost | Space Type ID | Nonexistent Cost | Space Type ID | Total |
| Aukamm Elementary School | \$0 | \$0 | \$4,131,691 | 1, 2, 4, 8, 13 | \$0 | | \$4,131,691 |
| Boeblingen Elementary/Middle School | \$26,508,636 | \$0 | \$9,149,089 | 1, 2, 6, 8, 9, 10, 13 | \$0 | | \$35,657,725 |
| Hainerberg Elementary School | \$72,476,757 | \$608,651 | \$6,080,496 | 2, 3, 4, 9, 10, 13 | \$0 | | \$79,165,905 |
| Heidelberg High School | \$49,895,176 | \$2,089,209 | \$9,778,461 | 1, 4, 6, 9, 10, 11, 12, 13 | \$0 | | \$61,762,846 |
| Heidelberg Middle School | \$32,104,655 | \$2,061,941 | \$5,906,304 | 4, 9, 10, 12, 13 | \$0 | | \$40,072,900 |
| Mannheim Elementary School | \$52,725,764 | \$4,005,721 | \$8,464,745 | 2, 4, 8, 9, 10, 13 | \$0 | | \$65,196,229 |
| Mannheim High School | \$25,991,454 | \$1,221,006 | \$6,466,395 | 1, 8, 11, 12 | \$1,011,030 | 13 | \$34,689,885 |
| Mannheim Middle School | \$27,958,714 | \$0 | \$3,085,442 | 1, 12, 13 | \$0 | | \$31,044,157 |
| Mark Twain Elementary School | \$0 | \$0 | \$1,315,855 | 1, 2, 4, 10 | \$988,890 | 13 | \$2,304,745 |
| Patch Elementary School | \$26,770,621 | \$0 | \$5,684,106 | 3, 8, 9, 10 | \$1,573,944 | 13 | \$34,028,671 |
| Patch High School | \$30,035,927 | \$0 | \$11,498,841 | 1, 4, 9, 10, 11, 12, 13 | \$0 | | \$41,534,768 |
| Patrick Henry Elementary School | \$31,311,914 | \$3,824,270 | \$6,087,650 | 1, 4, 9, 10, 13 | \$0 | | \$41,223,833 |
| Robinson Barracks Elementary/Middle School | \$0 | \$0 | \$3,964,511 | 1, 4, 9, 10, 13 | \$0 | | \$3,964,511 |
| Wiesbaden High School | \$32,035,086 | \$3,080,961 | \$3,558,427 | 1, 6 | \$1,136,172 | 13 | \$39,810,646 |
| Wiesbaden Middle School | \$0 | \$608,651 | \$4,192,016 | 1, 4, 8 | \$2,574,060 | 9, 13 | \$7,374,727 |
| HEIDELBERG | \$407,814,704 | \$17,500,410 | \$89,364,029 | | \$7,284,096 | | \$521,963,239 |
| ISLES | Otherwise Inadequate (Q-4) Cost | Eliminate Temporary Buildings Cost | Undersize Cost | Space Type ID | Nonexistent Cost | Space Type ID | Total |
| AFNORTH Elementary/High School | \$0 | \$0 | \$9,929,866 | 1, 2, 4, 11, 13 | \$0 | | \$9,929,866 |
| Alconbury Elementary School | \$9,769,447 | \$1,357,908 | \$5,974,408 | 1, 2, 4, 7, 8, 13 | \$0 | | \$17,101,763 |
| Alconbury Middle/High School | \$22,254,101 | \$0 | \$4,719,121 | 6 | \$1,121,389 | 13 | \$28,094,611 |
| Bahrain Elementary/High School | \$0 | \$0 | \$6,121,889 | 1, 4, 6, 10, 11, 12 | \$0 | | \$6,121,889 |
| Brussels Elementary/High School | \$21,064,311 | \$375,083 | \$5,932,513 | 1, 6, 8, 11, 13 | \$0 | | \$27,371,907 |
| Croughton Elementary School | \$3,287,703 | \$0 | \$2,007,313 | 1, 2, 10, 13 | \$0 | | \$5,295,016 |
| Feltwell Elementary School | \$13,442,662 | \$0 | \$1,449,306 | 2, 10 | \$0 | | \$14,891,968 |
| Geilenkirchen Elementary School | \$1,117,846 | \$0 | \$5,599,115 | 1, 4, 7, 8, 9, 13 | \$0 | | \$6,716,961 |
| Kleine Brogel Elementary School | \$1,537,972 | \$0 | \$2,086,976 | 1, 2, 9, 13 | \$0 | | \$3,624,948 |
| Lakenheath Elementary School | \$0 | \$0 | \$8,652,360 | 1, 2, 4, 9, 10, 13 | \$0 | | \$8,652,360 |
| Lakenheath High School | \$15,543,290 | \$675,106 | \$5,001,102 | 1, 6, 10, 11, 13 | \$0 | | \$21,219,498 |
| Lakenheath Middle School | \$0 | \$0 | \$10,083,693 | 6, 8, 9, 10, 13 | \$0 | | \$10,083,693 |
| Liberty Intermediate School | \$0 | \$0 | \$3,609,979 | 1, 7, 8, 13 | \$0 | | \$3,609,979 |
| Menwith Hill Elementary/High School | \$0 | \$1,493,516 | \$9,499,632 | 1, 2, 3, 4, 8, 10, 11, 12, 13 | \$0 | | \$10,993,148 |
| SHAPE Elementary School | \$7,632,847 | \$0 | \$4,000,767 | 1, 2, 3, 4, 7, 9, 10 | \$1,387,178 | 13 | \$13,020,792 |
| SHAPE High School | \$19,995,332 | \$1,097,789 | \$3,088,046 | 1, 9, 10, 13 | \$0 | | \$24,181,167 |
| ISLES | \$115,645,512 | \$4,999,402 | \$87,756,085 | | \$2,508,567 | | \$210,909,567 |

DoDDS-EUROPE AREA (CONT.)

| KAISERSLAUTERN | Otherwise Inadequate (Q-4) Cost | Eliminate Temporary Buildings Cost | Undersize Cost | Space Type ID | Nonexistent Cost | Space Type ID | Total |
|------------------------------------|---------------------------------|------------------------------------|----------------------|--------------------------|---------------------|---------------|------------------------|
| Baumholder Middle/High School | \$13,106,018 | \$0 | \$2,996,214 | 11, 13 | \$0 | | \$16,102,232 |
| Bitburg Elementary School | \$24,104,961 | \$0 | \$3,233,046 | 8, 10, 13 | \$0 | | \$27,338,007 |
| Bitburg High School | \$31,328,203 | \$0 | \$0 | | \$0 | | \$31,328,203 |
| Bitburg Middle School | \$24,185,389 | \$0 | \$0 | | \$933,066 | 13 | \$25,118,455 |
| Kaiserslautern ES / MS / HS | \$82,482,398 | \$1,603,069 | \$9,032,104 | 1, 2, 3, 4, 6, 7, 10, 11 | \$0 | | \$93,117,571 |
| Landstuhl Elementary/Middle School | \$27,980,433 | \$16,724,966 | \$13,945,301 | 1, 2, 4, 8, 9, 10, 12 | \$0 | | \$58,650,700 |
| Ramstein Elementary School | \$2,071,104 | \$0 | \$2,546,633 | 1, 9 | \$0 | | \$4,617,737 |
| Ramstein High School | \$43,958,102 | \$1,599,515 | \$9,974,936 | 1, 8, 9, 10, 13 | \$3,158,001 | 5 | \$58,690,554 |
| Ramstein Intermediate School | \$0 | \$0 | \$9,183,724 | 4, 8, 9, 10, 13 | \$0 | | \$9,183,724 |
| Ramstein Middle School | \$24,317,399 | \$0 | \$4,795,684 | 1, 4, 9, 10, 13 | \$0 | | \$29,113,083 |
| Sembach Elementary School | \$19,707,217 | \$0 | \$5,262,392 | 13 | \$0 | | \$24,969,609 |
| Sembach Middle School | \$2,297,456 | \$0 | \$0 | | \$0 | | \$2,297,456 |
| Smith Elementary School | \$20,390,006 | \$0 | \$3,375,520 | 2, 3, 4, 8 | \$0 | | \$23,765,525 |
| Spangdahlem Elementary School | \$2,936,807 | \$0 | \$7,020,444 | 1, 2, 3, 8, 13 | \$0 | | \$9,957,250 |
| Spangdahlem Middle School | \$0 | \$0 | \$5,158,152 | 1, 4, 9, 13 | \$0 | | \$5,158,152 |
| Vogelweh Elementary School | \$15,837,514 | \$2,016,921 | \$11,166,844 | 2, 3, 4, 8, 9, 10, 13 | \$0 | | \$29,021,278 |
| Wetzlar Elementary School | \$1,110,380 | \$0 | \$7,944,237 | 2, 4, 7, 8, 9, 10, 13 | \$0 | | \$9,054,617 |
| KAISERSLAUTERN | \$335,813,387 | \$21,944,470 | \$95,635,230 | | \$4,091,066 | | \$457,484,154 |
| MEDITERRANEAN | Otherwise Inadequate (Q-4) Cost | Eliminate Temporary Buildings Cost | Undersize Cost | Space Type ID | Nonexistent Cost | Space Type ID | Total |
| Ankara Elementary/High School | \$0 | \$0 | \$4,857,134 | 4, 8, 12, 13 | \$0 | | \$4,857,134 |
| Aviano ES / MS / HS Complex | \$0 | \$0 | \$3,793,734 | 1, 4, 10, 12 | \$7,113,799 | 5, 13 | \$10,907,533 |
| Incirlik Elementary/High School | \$20,857,981 | \$0 | \$4,867,578 | 1, 4, 8, 9, 12, 13 | \$0 | | \$25,725,559 |
| Lajes Elementary/High School | \$35,273,583 | \$0 | \$7,886,049 | 1, 8, 11, 12, 13 | \$0 | | \$43,159,632 |
| Livorno Elementary/Middle School | \$8,036,684 | \$0 | \$6,658,078 | 1, 6, 8, 12, 13 | \$0 | | \$14,694,762 |
| Naples Elementary School | \$0 | \$0 | \$7,031,618 | 8, 9, 10 | \$0 | | \$7,031,618 |
| Naples High School | \$0 | \$0 | \$2,914,280 | 10, 11 | \$1,207,030 | 13 | \$4,121,310 |
| Rota Elementary School | \$0 | \$0 | \$0 | | \$0 | | \$0 |
| Rota High School | \$0 | \$0 | \$0 | | \$0 | | \$0 |
| Sevilla Elementary/Middle School | \$0 | \$0 | \$1,833,528 | 1, 4, 13 | \$2,903,210 | 8 | \$4,736,738 |
| Signonella Elementary/High School | \$0 | \$0 | \$0 | | \$0 | | \$0 |
| Vicenza ES / MS / HS Complex | \$39,357,760 | \$20,775,549 | \$13,234,716 | 1, 2, 4, 8, 9, 10 | \$4,286,578 | 5, 13 | \$77,654,603 |
| MEDITERRANEAN | \$103,526,008 | \$20,775,549 | \$53,076,715 | | \$15,510,617 | | \$192,888,889 |
| DoDDS-EUROPE TOTAL | \$1,099,363,509 | \$71,369,331 | \$382,791,462 | | \$30,351,336 | | \$1,583,875,637 |

DoDDS - PACIFIC AREA

| GUAM | Otherwise Inadequate (Q-4) Cost | Eliminate Temporary Buildings Cost | Undersize Cost | Space Type ID | Nonexistent Cost | Space Type ID | Total |
|------------------------------------|--|---|-----------------------|-------------------------|-------------------------|----------------------|----------------------|
| Andersen Elementary School | \$0 | \$0 | \$9,630,608 | 1, 7, 9, 13 | \$0 | | \$9,630,608 |
| Andersen Middle School | \$0 | \$0 | \$2,379,078 | 1, 12 | \$0 | | \$2,379,078 |
| Guam High School | \$0 | \$104,642 | \$5,909,164 | 1, 10, 11, 12, 13 | \$0 | | \$6,013,806 |
| McCool Elementary/Middle School | \$0 | \$0 | \$45,147,356 | 1, 3, 4, 8, 9, 10 | \$0 | | \$45,147,356 |
| GUAM | \$0 | \$104,642 | \$63,066,207 | | \$0 | | \$63,170,849 |
| JAPAN | Otherwise Inadequate (Q-4) Cost | Eliminate Temporary Buildings Cost | Undersize Cost | Space Type ID | Nonexistent Cost | Space Type ID | Total |
| Arnn Elementary School | \$0 | \$0 | \$2,047,994 | 1, 3, 10 | \$0 | | \$2,047,994 |
| Byrd Elementary School | \$12,462,256 | \$0 | \$3,100,776 | 8, 13 | \$0 | | \$15,563,032 |
| Cummings Elementary School | \$0 | \$5,557,631 | \$1,157,348 | 4, 13 | \$0 | | \$6,714,978 |
| Darby Elementary School | \$0 | \$0 | \$5,299,651 | 1, 2, 4, 8, 9, 13 | \$0 | | \$5,299,651 |
| Edgren High School | \$13,100,928 | \$3,023,275 | \$3,939,140 | 4, 11, 12, 13 | \$0 | | \$20,063,343 |
| EJ King High School | \$5,317,745 | \$0 | \$2,806,396 | 1, 4, 13 | \$0 | | \$8,124,141 |
| Ikego Elementary School | \$0 | \$16,226,880 | \$5,313,675 | 2, 4, 8 | \$1,190,808 | 13 | \$22,731,363 |
| Joan K. Mendel Elementary School | \$21,289,644 | \$0 | \$11,447,550 | 1, 2, 7, 8, 9, 13 | \$0 | | \$32,737,194 |
| Kinnick High School | \$6,210,257 | \$4,989,585 | \$10,172,837 | 1, 4, 9, 10, 11, 13 | \$0 | | \$21,372,680 |
| Lanham Elementary School | \$0 | \$11,892,337 | \$6,780,021 | 1, 8, 9, 13 | \$0 | | \$18,672,358 |
| MC Perry Elementary School | \$17,418,245 | \$6,031,986 | \$4,756,461 | 1, 4, 8 | \$3,811,276 | 9, 13 | \$32,017,967 |
| MC Perry High School | \$13,027,627 | \$771,171 | \$4,214,453 | 1, 4, 11, 13 | \$0 | | \$18,013,251 |
| Sasebo Elementary School | \$8,577,621 | \$0 | \$3,103,483 | 1, 2, 10 | \$2,605,508 | 9, 13 | \$14,286,612 |
| Sollars Elementary School | \$0 | \$5,084,850 | \$1,989,068 | 1, 3, 13 | \$0 | | \$7,073,918 |
| Sullivans Elementary School | \$32,174,902 | \$3,661,391 | \$8,490,045 | 1, 4, 7, 13 | \$0 | | \$44,326,339 |
| Yokosuka Middle School | \$0 | \$0 | \$6,253,229 | 1, 8, 10, 13 | \$0 | | \$6,253,229 |
| Yokota High School | \$24,691,033 | \$0 | \$1,752,260 | 1, 13 | \$0 | | \$26,443,293 |
| Yokota Middle School | \$0 | \$0 | \$2,789,911 | 1, 4, 13 | \$0 | | \$2,789,911 |
| Yokota West Elementary School | \$0 | \$0 | \$2,829,646 | 1, 2, 3, 4 | \$0 | | \$2,829,646 |
| Zama High School | \$34,547,017 | \$7,430,644 | \$1,856,394 | 1, 10, 13 | \$0 | | \$43,834,055 |
| Zama Middle School | \$0 | \$0 | \$0 | | \$0 | | \$0 |
| JAPAN | \$188,817,275 | \$64,669,751 | \$90,100,337 | | \$7,607,592 | | \$351,194,956 |
| KOREA | Otherwise Inadequate (Q-4) Cost | Eliminate Temporary Buildings Cost | Undersize Cost | Space Type ID | Nonexistent Cost | Space Type ID | Total |
| CT Joy Elementary School | \$0 | \$0 | \$1,106,588 | 1 | \$4,936,815 | 8, 13 | \$6,043,403 |
| Daegu American School | \$26,014,191 | \$3,427,438 | \$11,305,478 | 1, 2, 8, 9, 10, 13 | \$0 | | \$40,747,106 |
| Humphreys Elementary School | \$0 | \$1,636,291 | \$5,980,454 | 1, 2, 7, 8, 9 | \$0 | | \$7,616,745 |
| Osan Elementary School | \$0 | \$1,348,434 | \$3,918,680 | 1, 4, 8, 9, 10, 13 | \$0 | | \$5,267,114 |
| Osan High School | \$0 | \$1,240,721 | \$7,492,047 | 1, 4, 8, 9, 10, 13 | \$0 | | \$8,732,768 |
| Seoul Elementary School | \$1,221,690 | \$0 | \$12,675,826 | 1, 2, 4, 8, 9, 10, 13 | \$0 | | \$13,897,517 |
| Seoul High School | \$40,056,160 | \$0 | \$2,297,453 | 1, 9 | \$1,373,722 | 13 | \$43,727,336 |
| Seoul Middle School | \$3,744,140 | \$12,188,665 | \$5,381,641 | 1, 4, 9, 10 | \$7,044,923 | 8 | \$28,359,369 |
| KOREA | \$71,036,181 | \$19,841,548 | \$50,158,167 | | \$13,355,461 | | \$154,391,357 |
| OKINAWA | Otherwise Inadequate (Q-4) Cost | Eliminate Temporary Buildings Cost | Undersize Cost | Space Type ID | Nonexistent Cost | Space Type ID | Total |
| Amelia Earhart Intermediate School | \$31,753,419 | \$0 | \$1,126,155 | 10, 13 | \$0 | | \$32,879,574 |
| Bechtel Elementary School | \$28,044,911 | \$5,362,584 | \$3,947,295 | 1, 2, 4, 13 | \$0 | | \$37,354,790 |
| Bob Hope Primary School | \$29,231,308 | \$6,192,746 | \$2,897,852 | 1, 2, 4, 13 | \$0 | | \$38,321,906 |
| Kadena Elementary School | \$0 | \$4,104,694 | \$6,644,987 | 1, 4, 9, 13 | \$0 | | \$10,749,680 |
| Kadena High School | \$61,116,059 | \$0 | \$13,805,942 | 1, 4, 6, 10, 11, 12, 13 | \$0 | | \$74,922,001 |
| Kadena Middle School | \$0 | \$0 | \$4,821,578 | 1, 10, 12, 13 | \$0 | | \$4,821,578 |
| Killin Elementary School | \$28,344,904 | \$6,042,856 | \$4,156,553 | 1, 8, 13 | \$0 | | \$38,544,313 |
| Kinsler Elementary School | \$21,832,618 | \$5,970,328 | \$2,200,238 | 1, 10, 13 | \$0 | | \$30,003,184 |
| Kubasaki High School | \$51,639,817 | \$0 | \$8,612,892 | 1, 6, 10, 11, 12 | \$0 | | \$60,252,709 |
| Lester Middle School | \$30,604,352 | \$0 | \$6,215,760 | 1 | \$0 | | \$36,820,112 |
| Ryukyu Middle School | \$0 | \$0 | \$0 | | \$0 | | \$0 |
| Stearley Heights Elementary School | \$23,310,184 | \$4,289,918 | \$4,986,730 | 1, 2, 4, 8 | \$0 | | \$32,586,832 |
| Zukeran Elementary School | \$19,107,231 | \$0 | \$3,263,977 | 1, 4, 10, 13 | \$0 | | \$22,371,208 |
| OKINAWA | \$324,984,803 | \$31,963,126 | \$62,679,959 | | \$0 | | \$419,627,888 |
| DoDDS-PACIFIC TOTAL | \$584,838,259 | \$116,579,067 | \$266,004,671 | | \$20,963,053 | | \$988,385,050 |

5.0 IMPACT of BASE REALIGNMENT, CLOSURE and GLOBAL RESTATIONING

The following section addresses requirements for new schools and/or school additions over the next 10 years. DoDEA periodically meets with Military Services to coordinate the impact of their troop reorganization on U.S. and overseas school communities. The data below summarizes the coordination efforts recently completed or currently underway.

- U.S. Army: Resulting from the Army's Residential Communities Initiative (RCI) and Grow the Army (GTA) programs:

| Community | Prgm | FY | Impact | \$M | Status |
|-----------------------------|------|------|-------------|--------|-----------------------------|
| ARMY Ft Bragg, NC | RCI | 2006 | New ES | \$19.1 | Complete |
| | RCI | 2009 | New ES | \$28.2 | Construction Award |
| | RCI | 2009 | New MS | \$22.4 | Construction Award |
| | RCI | 2010 | MS Addition | \$ 3.7 | Included in DoDEA's Program |
| Ft Stewart, GA | RCI | 2006 | New ES | \$15.1 | Complete |
| | GTA | 2010 | New ES | \$22.5 | Included in DoDEA's Program |
| Ft Campbell, KY | RCI | 2009 | New ES | \$17.4 | Construction Award |

- U.S. Marine Corps: Resulting from the Public Private Venture (PPV) housing initiative:

| Community | Prgm | FY | Impact | \$M | Status |
|---|------|------|-------------|--------|----------------------------|
| MARINE CORPS Camp Lejeune, NC | PPV | 2008 | New ES | \$22.0 | Included in USMC's Program |
| | PPV | 2009 | New ES | \$22.5 | Included in USMC's Program |
| | PPV | 2010 | MS Addition | \$16.9 | Included in USMC's Program |

- U.S. Forces Korea (USFK) and Guam: Coordination is ongoing to ensure that adequate school facilities are in place to support the additional dependents. Growth in Korea may result from a change in the accompanied tour policy. The need for additional schools that may result from the increase of military members in Guam is currently being evaluated.

There are communities currently considered for closure or realignment as the result of global posturing. (DoDEA is not currently affected by BRAC.) Until an official announcement is made, DoDEA will continue to plan for continued operation and replacement of these schools, if warranted. The Military Services participate in DoDEA's MILCON prioritization. If a school programmed to be replaced is officially identified for closure (due to BRAC or troop realignments) then DoDEA, along with the Services, will reprioritize school projects or drop the requirement during budgeting cycles. In any case, the Department has been very supportive of DoDEA concerns and has ensured that the impact on schools is considered in conjunction with any changes in supported populations. If DoDEA is impacted, the appropriate Service will provide funding for school construction.

6.0 DoDEA Facilities Funding Requirement

Our goal is to maintain high quality schools for the children of Service members stationed both in the United States and overseas. Specifically these goals include:

1. Eliminate Q-4 Facilities
2. Eliminate Temporary Facilities
3. In 5-years, improve average condition from Q-3 to Q-2
4. In 10-years, improve condition of all buildings to Q-2 minimum
5. Eliminate Undersized Critical Spaces
6. Construct Facilities to remedy Nonexistent Critical Spaces

In the "Report on Condition of Schools Under Jurisdiction of Department of Defense Education Activity"² a detailed analysis compares DoDEA facilities' quality and investment plans to achieve conformance with DoD guidance acceptable-performance minimum – no worse than Q-2 at the expected 45-year service life.

This plan further defines goals and a facilities investment strategy to achieve these goals. The following, Table 3, provides a 10 year investment plan for DoDEA.

This plan will allow DoDEA to eliminate all current Q-4 buildings, undersized and nonexistent spaces, and temporary facilities resulting from a prolonged backlog of repair, maintenance, and modernization requirements. It was arrived at by following a distinct investment strategy that considers school condition and age as the primary factors driving investment. This strategy includes increased sustainment necessary to keep the current aged inventory in operation until replaced. After 10 years, DoDEA facility inventory will be at the Department performance minimum of no worse than Q-2. Having addressed the backlog, the OSD sustainment model will then provide adequate funding for DoDEA to maintain the performance minimum.

In addition to those funds required for sustainment, DoDEA has also identified the funding required to repair, modernize, and replace existing inventory as well as construction of new facilities needed to address the concern of undersized as well as missing functional areas that a modern school should possess.

TABLE 3

| DoDEA Facility Investment Plan | | | | | | | | | | | |
|---|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------------|
| | FY-11 | FY-12 | FY-13 | FY-14 | FY-15 | FY-16 | FY-17 | FY-18 | FY-19 | FY-20 | 10-yr Total |
| Sustainment | | | | | | | | | | | |
| DoD FSM* Requirement | 79.1 | 80.8 | 81.5 | 83.1 | 84.6 | 85.8 | 87.1 | 88.5 | 89.8 | 91.1 | 851.5 |
| | 90.4 | 92.4 | 93.4 | 95.4 | 81.1 | 82.5 | 84.0 | 85.4 | 86.9 | 88.4 | 879.8 |
| Funding to Repair, Replace, Modernize Existing/Construct Deficit | | | | | | | | | | | |
| Requirement | 446.4 | 445.5 | 455.4 | 462.3 | 433.4 | 423.1 | 457.8 | 455.5 | 480.4 | 463.5 | 4,523.3 |
| Total Facility Funding | | | | | | | | | | | |
| Requirement | 536.7 | 537.9 | 548.8 | 557.7 | 514.5 | 505.6 | 541.8 | 541.0 | 567.3 | 551.8 | 5,403.1 |

Note: FY-10 thru FY-15 values provided by DoD & DoDEA; FY-16 thru FY-20 values extrapolated from FY11-15 by least squares method linear estimate
* FSM v 10.5

Table 3: Facilities Investment Plan

² Ibid.

7.0 CONCLUDING REMARKS

In summary, the funding requirement in Section 6.0, Table 3 allows DoDEA to achieve the stated goals with an investment strategy that addresses the concerns voiced by the Committee. Like the Committee, DoDEA and the Department are committed to providing schools of the highest quality for the children of Service members. Continuously, DoDEA strives to maximize the effectiveness of appropriations provided to best ensure safe and effective facilities for our students. DoDEA and the Department will continue to work in concert to meet future requirements.