

# DDESS Transfer Study Report

## Appendix C - Part 2 Additional Financial Charts

Prepared for



DEPARTMENT OF DEFENSE EDUCATION ACTIVITY

by



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**Operational Expenditures for FY04-07  
DDESS Installation: Camp Lejeune / Onslow County  
Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo      | Transfer with Facilities | Transfer without Facilities | Contractual     | Coterminous     |
|-------------------------------|-----------------|--------------------------|-----------------------------|-----------------|-----------------|
| <b>Salaries and Benefits</b>  |                 |                          |                             |                 |                 |
| • Teachers                    | 25,374.1        | 2,602.5                  | 2,602.5                     | 2,602.5         | 2,602.5         |
| • Non - Teachers              | 412.0           | 4,900.0                  | 4,900.0                     | 4,900.0         | 4,900.0         |
| • SPED Teachers               | 0.0             | 692.8                    | 692.8                       | 692.8           | 692.8           |
| • SPED Non - Teachers         | 0.0             | 288.3                    | 288.3                       | 288.3           | 288.3           |
| <b>SPED Non-Pay</b>           | 0.0             | 0.0                      | 0.0                         | 0.0             | 0.0             |
| <b>Student Transportation</b> | 284.9           | 284.9                    | 1,435.7                     | 284.9           | 284.9           |
| <b>Direct Education</b>       | 1,252.9         | 2,657.0                  | 2,657.0                     | 1,252.9         | 2,657.0         |
| <b>Other</b>                  | 791.9           | 1,719.9                  | 1,719.9                     | 791.9           | 1,719.9         |
| <b>Facilities</b>             | 1,277.3         | 1,277.3                  | 0.0                         | 1,277.3         | 1,277.3         |
| <b>TOTAL</b>                  | <b>29,393.1</b> | <b>14,422.7</b>          | <b>14,296.2</b>             | <b>12,090.6</b> | <b>14,422.7</b> |
|                               |                 |                          |                             | <b>Lowest</b>   |                 |

**FY2005**

| <b>Operational Budget</b>     | Status Quo      | Transfer with Facilities | Transfer without Facilities | Contractual     | Coterminous     |
|-------------------------------|-----------------|--------------------------|-----------------------------|-----------------|-----------------|
| <b>Salaries and Benefits</b>  |                 |                          |                             |                 |                 |
| • Teachers                    | 25,722.9        | 2,633.6                  | 2,633.6                     | 2,633.6         | 2,633.6         |
| • Non - Teachers              | 413.8           | 4,958.5                  | 4,958.5                     | 4,958.5         | 4,958.5         |
| • SPED Teachers               | 0.0             | 701.2                    | 701.2                       | 701.2           | 701.2           |
| • SPED Non - Teachers         | 0.0             | 291.7                    | 291.7                       | 291.7           | 291.7           |
| <b>SPED Non-Pay</b>           | 0.0             | 0.0                      | 0.0                         | 0.0             | 0.0             |
| <b>Student Transportation</b> | 295.1           | 295.1                    | 1,452.9                     | 295.1           | 295.1           |
| <b>Direct Education</b>       | 1,278.9         | 2,688.7                  | 2,688.7                     | 1,278.9         | 2,688.7         |
| <b>Other</b>                  | 804.4           | 1,740.3                  | 1,740.3                     | 804.4           | 1,740.3         |
| <b>Facilities</b>             | 1,295.7         | 1,295.7                  | 0.0                         | 1,295.7         | 1,295.7         |
| <b>TOTAL</b>                  | <b>29,810.8</b> | <b>14,604.8</b>          | <b>14,466.9</b>             | <b>12,259.1</b> | <b>14,604.8</b> |
|                               |                 |                          |                             | <b>Lowest</b>   |                 |

## FY2006

| Operational Budget            | Status Quo      | Transfer with Facilities | Transfer without Facilities | Contractual     | Coterminous     |
|-------------------------------|-----------------|--------------------------|-----------------------------|-----------------|-----------------|
| <b>Salaries and Benefits</b>  |                 |                          |                             |                 |                 |
| • Teachers                    | 27,735.2        | 2,835.2                  | 2,835.2                     | 2,835.2         | 2,835.2         |
| • Non - Teachers              | 442.0           | 5,337.9                  | 5,337.9                     | 5,337.9         | 5,337.9         |
| • SPED Teachers               | 0.0             | 754.8                    | 754.8                       | 754.8           | 754.8           |
| • SPED Non - Teachers         | 0.0             | 314.0                    | 314.0                       | 314.0           | 314.0           |
| <b>SPED Non-Pay</b>           | 0.0             | 0.0                      | 0.0                         | 0.0             | 0.0             |
| <b>Student Transportation</b> | 325.4           | 325.4                    | 1,564.1                     | 325.4           | 325.4           |
| <b>Direct Education</b>       | 1,359.4         | 2,894.4                  | 2,894.4                     | 1,359.4         | 2,894.4         |
| <b>Other</b>                  | 860.2           | 1,873.4                  | 1,873.4                     | 860.2           | 1,873.4         |
| <b>Facilities</b>             | 1,380.4         | 1,380.4                  | 0.0                         | 1,380.4         | 1,380.4         |
| <b>TOTAL</b>                  | <b>32,102.6</b> | <b>15,715.5</b>          | <b>15,573.8</b>             | <b>13,167.3</b> | <b>15,715.5</b> |
|                               |                 |                          |                             | <b>Lowest</b>   |                 |

## FY2007

| Operational Budget            | Status Quo      | Transfer with Facilities | Transfer without Facilities | Contractual     | Coterminous     |
|-------------------------------|-----------------|--------------------------|-----------------------------|-----------------|-----------------|
| <b>Salaries and Benefits</b>  |                 |                          |                             |                 |                 |
| • Teachers                    | 28,127.9        | 2,877.4                  | 2,877.4                     | 2,877.4         | 2,877.4         |
| • Non - Teachers              | 449.4           | 5,418.0                  | 5,418.0                     | 5,418.0         | 5,418.0         |
| • SPED Teachers               | 0.0             | 766.0                    | 766.0                       | 766.0           | 766.0           |
| • SPED Non - Teachers         | 0.0             | 318.6                    | 318.6                       | 318.6           | 318.6           |
| <b>SPED Non-Pay</b>           | 0.0             | 0.0                      | 0.0                         | 0.0             | 0.0             |
| <b>Student Transportation</b> | 330.4           | 330.4                    | 1,587.5                     | 330.4           | 330.4           |
| <b>Direct Education</b>       | 1,381.3         | 2,937.8                  | 2,937.8                     | 1,381.3         | 2,937.8         |
| <b>Other</b>                  | 871.4           | 1,901.6                  | 1,901.6                     | 871.4           | 1,901.6         |
| <b>Facilities</b>             | 1,402.0         | 1,402.0                  | 0.0                         | 1,402.0         | 1,402.0         |
| <b>TOTAL</b>                  | <b>32,562.4</b> | <b>15,951.8</b>          | <b>15,806.9</b>             | <b>13,365.1</b> | <b>15,951.8</b> |
|                               |                 |                          |                             | <b>Lowest</b>   |                 |

**Non-Recurring Expenditures Related to Facilities  
DDESS Installation: Camp Lejeune  
Comparative Cost Summary of Alternatives  
(All Figures '000, Values Shown in FY04 \$)**

**Non-Recurring Expenditures**

| <b>Facilities Upgrade/<br/>Replacement</b> | Status Quo      | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual     | Coterminous     |
|--|-----------------|-----------------------------|--------------------------------|-----------------|-----------------|
| <b>Berkeley Manor ES</b>                   |                 |                             |                                |                 |                 |
| • Immediate                                | 1,742.0         | 1,742.0                     | 0.0                            | 1,742.0         | 1,742.0         |
| • Intermediate                             | 0.0             | 0.0                         | 0.0                            | 0.0             | 0.0             |
| • Long-Term                                | 995.0           | 995.0                       | 0.0                            | 995.0           | 995.0           |
| <b>Delalio ES</b>                          |                 |                             |                                |                 |                 |
| • Immediate                                | 404.0           | 404.0                       | 0.0                            | 404.0           | 404.0           |
| • Intermediate                             | 15.0            | 15.0                        | 0.0                            | 15.0            | 15.0            |
| • Long-Term                                | 764.0           | 764.0                       | 0.0                            | 764.0           | 764.0           |
| <b>Russell ES</b>                          |                 |                             |                                |                 |                 |
| • Immediate                                | 1,144.0         | 1,144.0                     | 0.0                            | 1,144.0         | 1,144.0         |
| • Intermediate                             | 0.0             | 0.0                         | 0.0                            | 0.0             | 0.0             |
| • Long-Term                                | 1,534.0         | 1,534.0                     | 0.0                            | 1,534.0         | 1,534.0         |
| <b>Stone Street ES</b>                     |                 |                             |                                |                 |                 |
| • Immediate                                | 5,125.0         | 5,125.0                     | 0.0                            | 5,125.0         | 5,125.0         |
| • Intermediate                             | 0.0             | 0.0                         | 0.0                            | 0.0             | 0.0             |
| • Long-Term                                | 0.0             | 0.0                         | 0.0                            | 0.0             | 0.0             |
| <b>Tarawa Terrace 1 ES</b>                 |                 |                             |                                |                 |                 |
| • Immediate                                | 1,587.0         | 1,587.0                     | 0.0                            | 1,587.0         | 1,587.0         |
| • Intermediate                             | 29.0            | 29.0                        | 0.0                            | 29.0            | 29.0            |
| • Long-Term                                | 712.0           | 712.0                       | 0.0                            | 712.0           | 712.0           |
| <b>Tarawa Terrace 2 ES</b>                 |                 |                             |                                |                 |                 |
| • Immediate                                | 19.0            | 19.0                        | 0.0                            | 19.0            | 19.0            |
| • Intermediate                             | 0.0             | 0.0                         | 0.0                            | 0.0             | 0.0             |
| • Long-Term                                | 0.0             | 0.0                         | 0.0                            | 0.0             | 0.0             |
| <b>Brewster MS</b>                         |                 |                             |                                |                 |                 |
| • Immediate                                | 158.0           | 158.0                       | 0.0                            | 158.0           | 158.0           |
| • Intermediate                             | 0.0             | 0.0                         | 0.0                            | 0.0             | 0.0             |
| • Long-Term                                | 18.0            | 18.0                        | 0.0                            | 18.0            | 18.0            |
| <b>Camp Lejeune HS</b>                     |                 |                             |                                |                 |                 |
| • Immediate                                | 1,351.0         | 1,351.0                     | 0.0                            | 1,351.0         | 1,351.0         |
| • Intermediate                             | 0.0             | 0.0                         | 0.0                            | 0.0             | 0.0             |
| • Long-Term                                | 210.0           | 210.0                       | 0.0                            | 210.0           | 210.0           |
| <b>TOTAL NON-RECURRING</b>                 | <b>15,807.0</b> | <b>15,807.0</b>             | <b>0.0</b>                     | <b>15,807.0</b> | <b>15,807.0</b> |

**Lowest**

**Present Value of Operational and Non-Recurring Expenditures  
DDESS School: Berkeley Manor ES / Onslow County  
Comparative Cost Summary of Alternatives  
(All Figures '000, FY04-FY07 Cash Flows in FY04 \$)**

**Operational Expenditures**

|                               | Status Quo      | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|-----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                 |                             |                                |                |                |
| • Teachers                    | 12,036.9        | 1,426.4                     | 1,426.4                        | 1,426.4        | 1,426.4        |
| • Non - Teachers              | 247.3           | 2,685.6                     | 2,685.6                        | 2,685.6        | 2,685.6        |
| • SPED Teachers               | 0.0             | 379.8                       | 379.8                          | 379.8          | 379.8          |
| • SPED Non - Teachers         | 0.0             | 158.0                       | 158.0                          | 158.0          | 158.0          |
| <b>SPED Non-Pay</b>           | 0.0             | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 44.6            | 44.6                        | 786.9                          | 44.6           | 44.6           |
| <b>Direct Education</b>       | 514.9           | 1,456.2                     | 1,456.2                        | 514.9          | 1,456.2        |
| <b>Other</b>                  | 239.3           | 942.6                       | 942.6                          | 239.3          | 942.6          |
| <b>Facilities</b>             | 405.4           | 405.4                       | 0.0                            | 405.4          | 405.4          |
| <b>TOTAL</b>                  | <b>13,488.2</b> | <b>7,498.3</b>              | <b>7,835.3</b>                 | <b>5,853.6</b> | <b>7,498.3</b> |
|                               |                 |                             |                                | <b>Lowest</b>  |                |

**Non-Recurring Expenditures**

|  | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|--|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Facilities Upgrade/<br/>Replacement</b> |                |                             |                                |                |                |
| <b>Immediate</b>                           | 1,742.0        | 1,742.0                     | 0.0                            | 1,742.0        | 1,742.0        |
| <b>Intermediate</b>                        | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Long-Term</b>                           | 995.0          | 995.0                       | 0.0                            | 995.0          | 995.0          |
| <b>TOTAL NON-RECURRING</b>                 | <b>2,737.0</b> | <b>2,737.0</b>              | <b>0.0</b>                     | <b>2,737.0</b> | <b>2,737.0</b> |
|  |                |                             | <b>Lowest</b>                  |                |                |

**Operational Expenditures for FY04-07  
DDESS School: Berkeley Manor ES / Onslow County  
Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 3,085.3        | 365.6                    | 365.6                       | 365.6          | 365.6          |
| • Non - Teachers              | 63.4           | 688.4                    | 688.4                       | 688.4          | 688.4          |
| • SPED Teachers               | 0.0            | 97.3                     | 97.3                        | 97.3           | 97.3           |
| • SPED Non - Teachers         | 0.0            | 40.5                     | 40.5                        | 40.5           | 40.5           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 11.4           | 11.4                     | 201.7                       | 11.4           | 11.4           |
| <b>Direct Education</b>       | 132.0          | 373.3                    | 373.3                       | 132.0          | 373.3          |
| <b>Other</b>                  | 61.3           | 241.6                    | 241.6                       | 61.3           | 241.6          |
| <b>Facilities</b>             | 103.9          | 103.9                    | 0.0                         | 103.9          | 103.9          |
| <b>TOTAL</b>                  | <b>3,457.3</b> | <b>1,922.0</b>           | <b>2,008.4</b>              | <b>1,500.4</b> | <b>1,922.0</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

**FY2005**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 3,097.9        | 367.1                    | 367.1                       | 367.1          | 367.1          |
| • Non - Teachers              | 63.7           | 691.2                    | 691.2                       | 691.2          | 691.2          |
| • SPED Teachers               | 0.0            | 97.7                     | 97.7                        | 97.7           | 97.7           |
| • SPED Non - Teachers         | 0.0            | 40.7                     | 40.7                        | 40.7           | 40.7           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 11.5           | 11.5                     | 202.5                       | 11.5           | 11.5           |
| <b>Direct Education</b>       | 132.5          | 374.8                    | 374.8                       | 132.5          | 374.8          |
| <b>Other</b>                  | 61.6           | 242.6                    | 242.6                       | 61.6           | 242.6          |
| <b>Facilities</b>             | 104.3          | 104.3                    | 0.0                         | 104.3          | 104.3          |
| <b>TOTAL</b>                  | <b>3,471.5</b> | <b>1,929.9</b>           | <b>2,016.6</b>              | <b>1,506.6</b> | <b>1,929.9</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

## FY2006

| Operational Budget            | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 3,185.4        | 377.5                       | 377.5                          | 377.5          | 377.5          |
| • Non - Teachers              | 65.5           | 710.7                       | 710.7                          | 710.7          | 710.7          |
| • SPED Teachers               | 0.0            | 100.5                       | 100.5                          | 100.5          | 100.5          |
| • SPED Non - Teachers         | 0.0            | 41.8                        | 41.8                           | 41.8           | 41.8           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 11.8           | 11.8                        | 208.2                          | 11.8           | 11.8           |
| <b>Direct Education</b>       | 136.2          | 385.4                       | 385.4                          | 136.2          | 385.4          |
| <b>Other</b>                  | 63.3           | 249.4                       | 249.4                          | 63.3           | 249.4          |
| <b>Facilities</b>             | 107.3          | 107.3                       | 0.0                            | 107.3          | 107.3          |
| <b>TOTAL</b>                  | <b>3,569.5</b> | <b>1,984.4</b>              | <b>2,073.5</b>                 | <b>1,549.1</b> | <b>1,984.4</b> |
|                               |                |                             |                                | <b>Lowest</b>  |                |

## FY2007

| Operational Budget            | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 3,233.2        | 383.1                       | 383.1                          | 383.1          | 383.1          |
| • Non - Teachers              | 66.4           | 721.4                       | 721.4                          | 721.4          | 721.4          |
| • SPED Teachers               | 0.0            | 102.0                       | 102.0                          | 102.0          | 102.0          |
| • SPED Non - Teachers         | 0.0            | 42.4                        | 42.4                           | 42.4           | 42.4           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 12.0           | 12.0                        | 211.4                          | 12.0           | 12.0           |
| <b>Direct Education</b>       | 138.3          | 391.1                       | 391.1                          | 138.3          | 391.1          |
| <b>Other</b>                  | 64.3           | 253.2                       | 253.2                          | 64.3           | 253.2          |
| <b>Facilities</b>             | 108.9          | 108.9                       | 0.0                            | 108.9          | 108.9          |
| <b>TOTAL</b>                  | <b>3,623.1</b> | <b>2,014.1</b>              | <b>2,104.6</b>                 | <b>1,572.4</b> | <b>2,014.1</b> |
|                               |                |                             |                                | <b>Lowest</b>  |                |

**Present Value of Operational and Non-Recurring Expenditures  
DDESS School: Delalio ES / Onslow County  
Comparative Cost Summary of Alternatives  
(All Figures '000, FY04-FY07 Cash Flows in FY04 \$)**

**Operational Expenditures**

|                               | Status Quo      | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|-----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                 |                             |                                |                |                |
| • Teachers                    | 10,417.2        | 1,006.1                     | 1,006.1                        | 1,006.1        | 1,006.1        |
| • Non - Teachers              | 124.8           | 1,894.3                     | 1,894.3                        | 1,894.3        | 1,894.3        |
| • SPED Teachers               | 0.0             | 267.9                       | 267.9                          | 267.9          | 267.9          |
| • SPED Non - Teachers         | 0.0             | 111.4                       | 111.4                          | 111.4          | 111.4          |
| <b>SPED Non-Pay</b>           | 0.0             | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 79.0            | 79.0                        | 555.0                          | 79.0           | 79.0           |
| <b>Direct Education</b>       | 386.8           | 1,027.1                     | 1,027.1                        | 386.8          | 1,027.1        |
| <b>Other</b>                  | 158.0           | 664.8                       | 664.8                          | 158.0          | 664.8          |
| <b>Facilities</b>             | 320.2           | 320.2                       | 0.0                            | 320.2          | 320.2          |
| <b>TOTAL</b>                  | <b>11,486.0</b> | <b>5,370.9</b>              | <b>5,526.7</b>                 | <b>4,223.7</b> | <b>5,370.9</b> |
|                               |                 |                             |                                | <b>Lowest</b>  |                |

**Non-Recurring Expenditures**

| <b>Facilities Upgrade/<br/>Replacement</b> | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|--|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Immediate</b>                           | 404.0          | 404.0                       | 0.0                            | 404.0          | 404.0          |
| <b>Intermediate</b>                        | 15.0           | 15.0                        | 0.0                            | 15.0           | 15.0           |
| <b>Long-Term</b>                           | 764.0          | 764.0                       | 0.0                            | 764.0          | 764.0          |
| <b>TOTAL NON-RECURRING</b>                 | <b>1,183.0</b> | <b>1,183.0</b>              | <b>0.0</b>                     | <b>1,183.0</b> | <b>1,183.0</b> |
|  |                |                             | <b>Lowest</b>                  |                |                |

**Operational Expenditures for FY04-07  
DDESS School: Delalio ES / Onslow County  
Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 2,605.1        | 251.6                    | 251.6                       | 251.6          | 251.6          |
| • Non - Teachers              | 31.2           | 473.7                    | 473.7                       | 473.7          | 473.7          |
| • SPED Teachers               | 0.0            | 67.0                     | 67.0                        | 67.0           | 67.0           |
| • SPED Non - Teachers         | 0.0            | 27.9                     | 27.9                        | 27.9           | 27.9           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 19.8           | 19.8                     | 138.8                       | 19.8           | 19.8           |
| <b>Direct Education</b>       | 96.7           | 256.9                    | 256.9                       | 96.7           | 256.9          |
| <b>Other</b>                  | 39.5           | 166.3                    | 166.3                       | 39.5           | 166.3          |
| <b>Facilities</b>             | 80.1           | 80.1                     | 0.0                         | 80.1           | 80.1           |
| <b>TOTAL</b>                  | <b>2,872.4</b> | <b>1,343.3</b>           | <b>1,382.2</b>              | <b>1,056.3</b> | <b>1,343.3</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

**FY2005**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 2,726.9        | 263.4                    | 263.4                       | 263.4          | 263.4          |
| • Non - Teachers              | 32.7           | 495.9                    | 495.9                       | 495.9          | 495.9          |
| • SPED Teachers               | 0.0            | 70.1                     | 70.1                        | 70.1           | 70.1           |
| • SPED Non - Teachers         | 0.0            | 29.2                     | 29.2                        | 29.2           | 29.2           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 20.7           | 20.7                     | 145.3                       | 20.7           | 20.7           |
| <b>Direct Education</b>       | 101.2          | 268.9                    | 268.9                       | 101.2          | 268.9          |
| <b>Other</b>                  | 41.4           | 174.0                    | 174.0                       | 41.4           | 174.0          |
| <b>Facilities</b>             | 83.8           | 83.8                     | 0.0                         | 83.8           | 83.8           |
| <b>TOTAL</b>                  | <b>3,006.7</b> | <b>1,406.0</b>           | <b>1,446.8</b>              | <b>1,105.7</b> | <b>1,406.0</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

## FY2006

| Operational Budget            | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 2,767.8        | 267.3                       | 267.3                          | 267.3          | 267.3          |
| • Non - Teachers              | 33.2           | 503.3                       | 503.3                          | 503.3          | 503.3          |
| • SPED Teachers               | 0.0            | 71.2                        | 71.2                           | 71.2           | 71.2           |
| • SPED Non - Teachers         | 0.0            | 29.6                        | 29.6                           | 29.6           | 29.6           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 21.0           | 21.0                        | 147.5                          | 21.0           | 21.0           |
| <b>Direct Education</b>       | 102.8          | 272.9                       | 272.9                          | 102.8          | 272.9          |
| <b>Other</b>                  | 42.0           | 176.6                       | 176.6                          | 42.0           | 176.6          |
| <b>Facilities</b>             | 85.1           | 85.1                        | 0.0                            | 85.1           | 85.1           |
| <b>TOTAL</b>                  | <b>3,051.9</b> | <b>1,427.0</b>              | <b>1,468.4</b>                 | <b>1,122.3</b> | <b>1,427.0</b> |
|                               |                |                             |                                | <b>Lowest</b>  |                |

## FY2007

| Operational Budget            | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 2,809.3        | 271.3                       | 271.3                          | 271.3          | 271.3          |
| • Non - Teachers              | 33.7           | 510.8                       | 510.8                          | 510.8          | 510.8          |
| • SPED Teachers               | 0.0            | 72.2                        | 72.2                           | 72.2           | 72.2           |
| • SPED Non - Teachers         | 0.0            | 30.0                        | 30.0                           | 30.0           | 30.0           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 21.3           | 21.3                        | 149.7                          | 21.3           | 21.3           |
| <b>Direct Education</b>       | 104.3          | 277.0                       | 277.0                          | 104.3          | 277.0          |
| <b>Other</b>                  | 42.6           | 179.3                       | 179.3                          | 42.6           | 179.3          |
| <b>Facilities</b>             | 86.4           | 86.4                        | 0.0                            | 86.4           | 86.4           |
| <b>TOTAL</b>                  | <b>3,097.6</b> | <b>1,448.3</b>              | <b>1,490.3</b>                 | <b>1,138.9</b> | <b>1,448.3</b> |
|                               |                |                             |                                | <b>Lowest</b>  |                |

**Present Value of Operational and Non-Recurring Expenditures  
DDESS School: Russell ES / Onslow County  
Comparative Cost Summary of Alternatives  
(All Figures '000, FY04-FY07 Cash Flows in FY04 \$)**

**Operational Expenditures**

|                               | Status Quo      | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|-----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                 |                          |                             |                |                |
| • Teachers                    | 14,132.0        | 1,236.6                  | 1,236.6                     | 1,236.6        | 1,236.6        |
| • Non - Teachers              | 143.7           | 2,328.3                  | 2,328.3                     | 2,328.3        | 2,328.3        |
| • SPED Teachers               | 0.0             | 329.2                    | 329.2                       | 329.2          | 329.2          |
| • SPED Non - Teachers         | 0.0             | 137.0                    | 137.0                       | 137.0          | 137.0          |
| <b>SPED Non-Pay</b>           | 0.0             | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 317.1           | 317.1                    | 682.2                       | 317.1          | 317.1          |
| <b>Direct Education</b>       | 500.5           | 1,262.5                  | 1,262.5                     | 500.5          | 1,262.5        |
| <b>Other</b>                  | 401.4           | 817.2                    | 817.2                       | 401.4          | 817.2          |
| <b>Facilities</b>             | 584.7           | 584.7                    | 0.0                         | 584.7          | 584.7          |
| <b>TOTAL</b>                  | <b>16,079.6</b> | <b>7,012.6</b>           | <b>6,792.8</b>              | <b>5,834.7</b> | <b>7,012.6</b> |
|                               |                 |                          |                             | <b>Lowest</b>  |                |

**Non-Recurring Expenditures**

| Facilities Upgrade/<br>Replacement | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|------------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Immediate</b>                   | 1,144.0        | 1,144.0                  | 0.0                         | 1,144.0        | 1,144.0        |
| <b>Intermediate</b>                | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Long-Term</b>                   | 1,534.0        | 1,534.0                  | 0.0                         | 1,534.0        | 1,534.0        |
| <b>TOTAL NON-RECURRING</b>         | <b>2,678.0</b> | <b>2,678.0</b>           | <b>0.0</b>                  | <b>2,678.0</b> | <b>2,678.0</b> |
|                                    |                |                          | <b>Lowest</b>               |                |                |

**Operational Expenditures for FY04-07  
DDESS School: Russell ES / Onslow County  
Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 2,965.2        | 259.5                    | 259.5                       | 259.5          | 259.5          |
| • Non - Teachers              | 30.2           | 488.5                    | 488.5                       | 488.5          | 488.5          |
| • SPED Teachers               | 0.0            | 69.1                     | 69.1                        | 69.1           | 69.1           |
| • SPED Non - Teachers         | 0.0            | 28.7                     | 28.7                        | 28.7           | 28.7           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 66.5           | 66.5                     | 143.1                       | 66.5           | 66.5           |
| <b>Direct Education</b>       | 105.0          | 264.9                    | 264.9                       | 105.0          | 264.9          |
| <b>Other</b>                  | 84.2           | 171.5                    | 171.5                       | 84.2           | 171.5          |
| <b>Facilities</b>             | 122.7          | 122.7                    | 0.0                         | 122.7          | 122.7          |
| <b>TOTAL</b>                  | <b>3,373.8</b> | <b>1,471.4</b>           | <b>1,425.3</b>              | <b>1,224.2</b> | <b>1,471.4</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

**FY2005**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 3,192.0        | 279.3                    | 279.3                       | 279.3          | 279.3          |
| • Non - Teachers              | 32.5           | 525.9                    | 525.9                       | 525.9          | 525.9          |
| • SPED Teachers               | 0.0            | 74.4                     | 74.4                        | 74.4           | 74.4           |
| • SPED Non - Teachers         | 0.0            | 30.9                     | 30.9                        | 30.9           | 30.9           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 71.6           | 71.6                     | 154.1                       | 71.6           | 71.6           |
| <b>Direct Education</b>       | 113.1          | 285.2                    | 285.2                       | 113.1          | 285.2          |
| <b>Other</b>                  | 90.7           | 184.6                    | 184.6                       | 90.7           | 184.6          |
| <b>Facilities</b>             | 132.1          | 132.1                    | 0.0                         | 132.1          | 132.1          |
| <b>TOTAL</b>                  | <b>3,632.0</b> | <b>1,584.0</b>           | <b>1,534.4</b>              | <b>1,318.0</b> | <b>1,584.0</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

## FY2006

| Operational Budget            | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 4,323.0        | 378.3                    | 378.3                       | 378.3          | 378.3          |
| • Non - Teachers              | 44.0           | 712.2                    | 712.2                       | 712.2          | 712.2          |
| • SPED Teachers               | 0.0            | 100.7                    | 100.7                       | 100.7          | 100.7          |
| • SPED Non - Teachers         | 0.0            | 41.9                     | 41.9                        | 41.9           | 41.9           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 97.0           | 97.0                     | 208.7                       | 97.0           | 97.0           |
| <b>Direct Education</b>       | 153.1          | 386.2                    | 386.2                       | 153.1          | 386.2          |
| <b>Other</b>                  | 122.8          | 250.0                    | 250.0                       | 122.8          | 250.0          |
| <b>Facilities</b>             | 178.9          | 178.9                    | 0.0                         | 178.9          | 178.9          |
| <b>TOTAL</b>                  | <b>4,918.8</b> | <b>2,145.2</b>           | <b>2,078.0</b>              | <b>1,784.9</b> | <b>2,145.2</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

## FY2007

| Operational Budget            | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 4,387.8        | 383.9                    | 383.9                       | 383.9          | 383.9          |
| • Non - Teachers              | 44.6           | 722.9                    | 722.9                       | 722.9          | 722.9          |
| • SPED Teachers               | 0.0            | 102.2                    | 102.2                       | 102.2          | 102.2          |
| • SPED Non - Teachers         | 0.0            | 42.5                     | 42.5                        | 42.5           | 42.5           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 98.5           | 98.5                     | 211.8                       | 98.5           | 98.5           |
| <b>Direct Education</b>       | 155.4          | 392.0                    | 392.0                       | 155.4          | 392.0          |
| <b>Other</b>                  | 124.6          | 253.7                    | 253.7                       | 124.6          | 253.7          |
| <b>Facilities</b>             | 181.6          | 181.6                    | 0.0                         | 181.6          | 181.6          |
| <b>TOTAL</b>                  | <b>4,992.5</b> | <b>2,177.3</b>           | <b>2,109.0</b>              | <b>1,811.6</b> | <b>2,177.3</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

**Present Value of Operational and Non-Recurring Expenditures  
DDESS School: Stone Street ES / Onslow County  
Comparative Cost Summary of Alternatives  
(All Figures '000, FY04-FY07 Cash Flows in FY04 \$)**

**Operational Expenditures**

|                               | Status Quo      | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|-----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                 |                             |                                |                |                |
| • Teachers                    | 10,584.8        | 1,314.7                     | 1,314.7                        | 1,314.7        | 1,314.7        |
| • Non - Teachers              | 213.2           | 2,475.4                     | 2,475.4                        | 2,475.4        | 2,475.4        |
| • SPED Teachers               | 0.0             | 350.0                       | 350.0                          | 350.0          | 350.0          |
| • SPED Non - Teachers         | 0.0             | 145.6                       | 145.6                          | 145.6          | 145.6          |
| <b>SPED Non-Pay</b>           | 0.0             | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 26.6            | 26.6                        | 725.3                          | 26.6           | 26.6           |
| <b>Direct Education</b>       | 448.5           | 1,342.2                     | 1,342.2                        | 448.5          | 1,342.2        |
| <b>Other</b>                  | 257.5           | 868.8                       | 868.8                          | 257.5          | 868.8          |
| <b>Facilities</b>             | 399.6           | 399.6                       | 0.0                            | 399.6          | 399.6          |
| <b>TOTAL</b>                  | <b>11,930.2</b> | <b>6,922.9</b>              | <b>7,221.9</b>                 | <b>5,417.9</b> | <b>6,922.9</b> |
|                               |                 |                             |                                | <b>Lowest</b>  |                |

**Non-Recurring Expenditures**

| <b>Facilities Upgrade/<br/>Replacement</b> | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|--|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Immediate</b>                           | 5,125.0        | 5,125.0                     | 0.0                            | 5,125.0        | 5,125.0        |
| <b>Intermediate</b>                        | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Long-Term</b>                           | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>TOTAL NON-RECURRING</b>                 | <b>5,125.0</b> | <b>5,125.0</b>              | <b>0.0</b>                     | <b>5,125.0</b> | <b>5,125.0</b> |
|  |                |                             | <b>Lowest</b>                  |                |                |

**Operational Expenditures for FY04-07  
DDESS School: Stone Street ES / Onslow County  
Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 2,468.7        | 306.6                    | 306.6                       | 306.6          | 306.6          |
| • Non - Teachers              | 49.7           | 577.3                    | 577.3                       | 577.3          | 577.3          |
| • SPED Teachers               | 0.0            | 81.6                     | 81.6                        | 81.6           | 81.6           |
| • SPED Non - Teachers         | 0.0            | 34.0                     | 34.0                        | 34.0           | 34.0           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 6.2            | 6.2                      | 169.2                       | 6.2            | 6.2            |
| <b>Direct Education</b>       | 104.6          | 313.0                    | 313.0                       | 104.6          | 313.0          |
| <b>Other</b>                  | 60.1           | 202.6                    | 202.6                       | 60.1           | 202.6          |
| <b>Facilities</b>             | 93.2           | 93.2                     | 0.0                         | 93.2           | 93.2           |
| <b>TOTAL</b>                  | <b>2,782.5</b> | <b>1,614.5</b>           | <b>1,684.3</b>              | <b>1,263.6</b> | <b>1,614.5</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

**FY2005**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 2,505.7        | 311.2                    | 311.2                       | 311.2          | 311.2          |
| • Non - Teachers              | 50.5           | 586.0                    | 586.0                       | 586.0          | 586.0          |
| • SPED Teachers               | 0.0            | 82.9                     | 82.9                        | 82.9           | 82.9           |
| • SPED Non - Teachers         | 0.0            | 34.5                     | 34.5                        | 34.5           | 34.5           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 6.3            | 6.3                      | 171.7                       | 6.3            | 6.3            |
| <b>Direct Education</b>       | 106.2          | 317.7                    | 317.7                       | 106.2          | 317.7          |
| <b>Other</b>                  | 61.0           | 205.7                    | 205.7                       | 61.0           | 205.7          |
| <b>Facilities</b>             | 94.6           | 94.6                     | 0.0                         | 94.6           | 94.6           |
| <b>TOTAL</b>                  | <b>2,824.3</b> | <b>1,638.9</b>           | <b>1,709.7</b>              | <b>1,282.7</b> | <b>1,638.9</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

## FY2006

| Operational Budget            | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 3,045.5        | 378.3                    | 378.3                       | 378.3          | 378.3          |
| • Non - Teachers              | 61.3           | 712.2                    | 712.2                       | 712.2          | 712.2          |
| • SPED Teachers               | 0.0            | 100.7                    | 100.7                       | 100.7          | 100.7          |
| • SPED Non - Teachers         | 0.0            | 41.9                     | 41.9                        | 41.9           | 41.9           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 7.7            | 7.7                      | 208.7                       | 7.7            | 7.7            |
| <b>Direct Education</b>       | 129.0          | 386.2                    | 386.2                       | 129.0          | 386.2          |
| <b>Other</b>                  | 74.1           | 250.0                    | 250.0                       | 74.1           | 250.0          |
| <b>Facilities</b>             | 115.0          | 115.0                    | 0.0                         | 115.0          | 115.0          |
| <b>TOTAL</b>                  | <b>3,432.6</b> | <b>1,992.0</b>           | <b>2,078.0</b>              | <b>1,558.9</b> | <b>1,992.0</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

## FY2007

| Operational Budget            | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 3,091.2        | 383.9                    | 383.9                       | 383.9          | 383.9          |
| • Non - Teachers              | 62.3           | 722.9                    | 722.9                       | 722.9          | 722.9          |
| • SPED Teachers               | 0.0            | 102.2                    | 102.2                       | 102.2          | 102.2          |
| • SPED Non - Teachers         | 0.0            | 42.5                     | 42.5                        | 42.5           | 42.5           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 7.8            | 7.8                      | 211.8                       | 7.8            | 7.8            |
| <b>Direct Education</b>       | 131.0          | 392.0                    | 392.0                       | 131.0          | 392.0          |
| <b>Other</b>                  | 75.2           | 253.7                    | 253.7                       | 75.2           | 253.7          |
| <b>Facilities</b>             | 116.7          | 116.7                    | 0.0                         | 116.7          | 116.7          |
| <b>TOTAL</b>                  | <b>3,484.2</b> | <b>2,021.7</b>           | <b>2,109.0</b>              | <b>1,582.2</b> | <b>2,021.7</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

**Present Value of Operational and Non-Recurring Expenditures  
DDESS School: Tarawa Terrace 1 ES / Onslow County  
Comparative Cost Summary of Alternatives  
(All Figures '000, FY04-FY07 Cash Flows in FY04 \$)**

**Operational Expenditures**

|                               | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 8,417.3        | 903.0                    | 903.0                       | 903.0          | 903.0          |
| • Non - Teachers              | 189.3          | 1,700.2                  | 1,700.2                     | 1,700.2        | 1,700.2        |
| • SPED Teachers               | 0.0            | 240.4                    | 240.4                       | 240.4          | 240.4          |
| • SPED Non - Teachers         | 0.0            | 100.0                    | 100.0                       | 100.0          | 100.0          |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 61.9           | 61.9                     | 498.2                       | 61.9           | 61.9           |
| <b>Direct Education</b>       | 349.5          | 921.9                    | 921.9                       | 349.5          | 921.9          |
| <b>Other</b>                  | 247.6          | 596.7                    | 596.7                       | 247.6          | 596.7          |
| <b>Facilities</b>             | 484.1          | 484.1                    | 0.0                         | 484.1          | 484.1          |
| <b>TOTAL</b>                  | <b>9,749.7</b> | <b>5,008.4</b>           | <b>4,960.7</b>              | <b>4,086.8</b> | <b>5,008.4</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

**Non-Recurring Expenditures**

| Facilities Upgrade/<br>Replacement | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|------------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Immediate</b>                   | 1,587.0        | 1,587.0                  | 0.0                         | 1,587.0        | 1,587.0        |
| <b>Intermediate</b>                | 29.0           | 29.0                     | 0.0                         | 29.0           | 29.0           |
| <b>Long-Term</b>                   | 712.0          | 712.0                    | 0.0                         | 712.0          | 712.0          |
| <b>TOTAL NON-RECURRING</b>         | <b>2,328.0</b> | <b>2,328.0</b>           | <b>0.0</b>                  | <b>2,328.0</b> | <b>2,328.0</b> |
|                                    |                |                          | <b>Lowest</b>               |                |                |

**Operational Expenditures for FY04-07  
DDESS School: Tarawa Terrace 1 ES / Onslow County  
Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 2,381.9        | 255.5                    | 255.5                       | 255.5          | 255.5          |
| • Non - Teachers              | 53.6           | 481.1                    | 481.1                       | 481.1          | 481.1          |
| • SPED Teachers               | 0.0            | 68.0                     | 68.0                        | 68.0           | 68.0           |
| • SPED Non - Teachers         | 0.0            | 28.3                     | 28.3                        | 28.3           | 28.3           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 17.5           | 17.5                     | 141.0                       | 17.5           | 17.5           |
| <b>Direct Education</b>       | 98.9           | 260.9                    | 260.9                       | 98.9           | 260.9          |
| <b>Other</b>                  | 70.1           | 168.9                    | 168.9                       | 70.1           | 168.9          |
| <b>Facilities</b>             | 137.0          | 137.0                    | 0.0                         | 137.0          | 137.0          |
| <b>TOTAL</b>                  | <b>2,759.0</b> | <b>1,417.2</b>           | <b>1,403.7</b>              | <b>1,156.4</b> | <b>1,417.2</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

**FY2005**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual   | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|---------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |               |                |
| • Teachers                    | 2,045.7        | 219.5                    | 219.5                       | 219.5         | 219.5          |
| • Non - Teachers              | 46.0           | 413.2                    | 413.2                       | 413.2         | 413.2          |
| • SPED Teachers               | 0.0            | 58.4                     | 58.4                        | 58.4          | 58.4           |
| • SPED Non - Teachers         | 0.0            | 24.3                     | 24.3                        | 24.3          | 24.3           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0           | 0.0            |
| <b>Student Transportation</b> | 15.0           | 15.0                     | 121.1                       | 15.0          | 15.0           |
| <b>Direct Education</b>       | 84.9           | 224.1                    | 224.1                       | 84.9          | 224.1          |
| <b>Other</b>                  | 60.2           | 145.0                    | 145.0                       | 60.2          | 145.0          |
| <b>Facilities</b>             | 117.7          | 117.7                    | 0.0                         | 117.7         | 117.7          |
| <b>TOTAL</b>                  | <b>2,369.5</b> | <b>1,217.2</b>           | <b>1,205.6</b>              | <b>993.2</b>  | <b>1,217.2</b> |
|                               |                |                          |                             | <b>Lowest</b> |                |

## FY2006

| Operational Budget            | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 2,076.4        | 222.8                       | 222.8                          | 222.8          | 222.8          |
| • Non - Teachers              | 46.7           | 419.4                       | 419.4                          | 419.4          | 419.4          |
| • SPED Teachers               | 0.0            | 59.3                        | 59.3                           | 59.3           | 59.3           |
| • SPED Non - Teachers         | 0.0            | 24.7                        | 24.7                           | 24.7           | 24.7           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 15.3           | 15.3                        | 122.9                          | 15.3           | 15.3           |
| <b>Direct Education</b>       | 86.2           | 227.4                       | 227.4                          | 86.2           | 227.4          |
| <b>Other</b>                  | 61.1           | 147.2                       | 147.2                          | 61.1           | 147.2          |
| <b>Facilities</b>             | 119.4          | 119.4                       | 0.0                            | 119.4          | 119.4          |
| <b>TOTAL</b>                  | <b>2,405.1</b> | <b>1,235.5</b>              | <b>1,223.7</b>                 | <b>1,008.2</b> | <b>1,235.5</b> |
|                               |                |                             |                                | <b>Lowest</b>  |                |

## FY2007

| Operational Budget            | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 2,299.1        | 246.6                       | 246.6                          | 246.6          | 246.6          |
| • Non - Teachers              | 51.7           | 464.4                       | 464.4                          | 464.4          | 464.4          |
| • SPED Teachers               | 0.0            | 65.7                        | 65.7                           | 65.7           | 65.7           |
| • SPED Non - Teachers         | 0.0            | 27.3                        | 27.3                           | 27.3           | 27.3           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 16.9           | 16.9                        | 136.1                          | 16.9           | 16.9           |
| <b>Direct Education</b>       | 95.5           | 251.8                       | 251.8                          | 95.5           | 251.8          |
| <b>Other</b>                  | 67.6           | 163.0                       | 163.0                          | 67.6           | 163.0          |
| <b>Facilities</b>             | 132.2          | 132.2                       | 0.0                            | 132.2          | 132.2          |
| <b>TOTAL</b>                  | <b>2,663.0</b> | <b>1,367.9</b>              | <b>1,354.9</b>                 | <b>1,116.2</b> | <b>1,367.9</b> |
|                               |                |                             |                                | <b>Lowest</b>  |                |

**Present Value of Operational and Non-Recurring Expenditures  
DDESS School: Tarawa Terrace 2 ES / Onslow County  
Comparative Cost Summary of Alternatives  
(All Figures '000, FY04-FY07 Cash Flows in FY04 \$)**

**Operational Expenditures**

|                               | Status Quo      | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|-----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                 |                             |                                |                |                |
| • Teachers                    | 12,044.9        | 1,153.1                     | 1,153.1                        | 1,153.1        | 1,153.1        |
| • Non - Teachers              | 188.9           | 2,171.1                     | 2,171.1                        | 2,171.1        | 2,171.1        |
| • SPED Teachers               | 0.0             | 307.0                       | 307.0                          | 307.0          | 307.0          |
| • SPED Non - Teachers         | 0.0             | 127.7                       | 127.7                          | 127.7          | 127.7          |
| <b>SPED Non-Pay</b>           | 0.0             | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 65.5            | 65.5                        | 636.1                          | 65.5           | 65.5           |
| <b>Direct Education</b>       | 373.9           | 1,177.2                     | 1,177.2                        | 373.9          | 1,177.2        |
| <b>Other</b>                  | 408.6           | 762.0                       | 762.0                          | 408.6          | 762.0          |
| <b>Facilities</b>             | 566.6           | 566.6                       | 0.0                            | 566.6          | 566.6          |
| <b>TOTAL</b>                  | <b>13,648.2</b> | <b>6,330.1</b>              | <b>6,334.2</b>                 | <b>5,173.5</b> | <b>6,330.1</b> |
|                               |                 |                             |                                | <b>Lowest</b>  |                |

**Non-Recurring Expenditures**

| <b>Facilities Upgrade/<br/>Replacement</b> | Status Quo  | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual | Coterminous |
|--|-------------|-----------------------------|--------------------------------|-------------|-------------|
| <b>Immediate</b>                           | 19.0        | 19.0                        | 0.0                            | 19.0        | 19.0        |
| <b>Intermediate</b>                        | 0.0         | 0.0                         | 0.0                            | 0.0         | 0.0         |
| <b>Long-Term</b>                           | 0.0         | 0.0                         | 0.0                            | 0.0         | 0.0         |
| <b>TOTAL NON-RECURRING</b>                 | <b>19.0</b> | <b>19.0</b>                 | <b>0.0</b>                     | <b>19.0</b> | <b>19.0</b> |
|  |             |                             | <b>Lowest</b>                  |             |             |

**Operational Expenditures for FY04-07  
DDESS School: Tarawa Terrace 2 ES / Onslow County  
Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 3,285.2        | 314.5                    | 314.5                       | 314.5          | 314.5          |
| • Non - Teachers              | 51.5           | 592.2                    | 592.2                       | 592.2          | 592.2          |
| • SPED Teachers               | 0.0            | 83.7                     | 83.7                        | 83.7           | 83.7           |
| • SPED Non - Teachers         | 0.0            | 34.8                     | 34.8                        | 34.8           | 34.8           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 17.9           | 17.9                     | 173.5                       | 17.9           | 17.9           |
| <b>Direct Education</b>       | 102.0          | 321.1                    | 321.1                       | 102.0          | 321.1          |
| <b>Other</b>                  | 111.4          | 207.8                    | 207.8                       | 111.4          | 207.8          |
| <b>Facilities</b>             | 154.5          | 154.5                    | 0.0                         | 154.5          | 154.5          |
| <b>TOTAL</b>                  | <b>3,722.5</b> | <b>1,726.5</b>           | <b>1,727.6</b>              | <b>1,411.0</b> | <b>1,726.5</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

**FY2005**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 3,126.0        | 299.3                    | 299.3                       | 299.3          | 299.3          |
| • Non - Teachers              | 49.0           | 563.5                    | 563.5                       | 563.5          | 563.5          |
| • SPED Teachers               | 0.0            | 79.7                     | 79.7                        | 79.7           | 79.7           |
| • SPED Non - Teachers         | 0.0            | 33.1                     | 33.1                        | 33.1           | 33.1           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 17.0           | 17.0                     | 165.1                       | 17.0           | 17.0           |
| <b>Direct Education</b>       | 97.0           | 305.5                    | 305.5                       | 97.0           | 305.5          |
| <b>Other</b>                  | 106.0          | 197.8                    | 197.8                       | 106.0          | 197.8          |
| <b>Facilities</b>             | 147.1          | 147.1                    | 0.0                         | 147.1          | 147.1          |
| <b>TOTAL</b>                  | <b>3,542.1</b> | <b>1,643.0</b>           | <b>1,644.0</b>              | <b>1,342.7</b> | <b>1,643.0</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

## FY2006

| Operational Budget            | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 3,172.9        | 303.8                    | 303.8                       | 303.8          | 303.8          |
| • Non - Teachers              | 49.8           | 571.9                    | 571.9                       | 571.9          | 571.9          |
| • SPED Teachers               | 0.0            | 80.9                     | 80.9                        | 80.9           | 80.9           |
| • SPED Non - Teachers         | 0.0            | 33.6                     | 33.6                        | 33.6           | 33.6           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 17.3           | 17.3                     | 167.6                       | 17.3           | 17.3           |
| <b>Direct Education</b>       | 98.5           | 310.1                    | 310.1                       | 98.5           | 310.1          |
| <b>Other</b>                  | 107.7          | 200.7                    | 200.7                       | 107.7          | 200.7          |
| <b>Facilities</b>             | 149.3          | 149.3                    | 0.0                         | 149.3          | 149.3          |
| <b>TOTAL</b>                  | <b>3,595.5</b> | <b>1,667.6</b>           | <b>1,668.6</b>              | <b>1,363.0</b> | <b>1,667.6</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

## FY2007

| Operational Budget            | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 3,005.8        | 287.8                    | 287.8                       | 287.8          | 287.8          |
| • Non - Teachers              | 47.1           | 541.8                    | 541.8                       | 541.8          | 541.8          |
| • SPED Teachers               | 0.0            | 76.6                     | 76.6                        | 76.6           | 76.6           |
| • SPED Non - Teachers         | 0.0            | 31.9                     | 31.9                        | 31.9           | 31.9           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 16.3           | 16.3                     | 158.7                       | 16.3           | 16.3           |
| <b>Direct Education</b>       | 93.3           | 293.8                    | 293.8                       | 93.3           | 293.8          |
| <b>Other</b>                  | 102.0          | 190.2                    | 190.2                       | 102.0          | 190.2          |
| <b>Facilities</b>             | 141.4          | 141.4                    | 0.0                         | 141.4          | 141.4          |
| <b>TOTAL</b>                  | <b>3,405.9</b> | <b>1,579.8</b>           | <b>1,580.8</b>              | <b>1,291.1</b> | <b>1,579.8</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

**Present Value of Operational and Non-Recurring Expenditures  
DDESS School: Brewster MS / Onslow County  
Comparative Cost Summary of Alternatives  
(All Figures '000, FY04-FY07 Cash Flows in FY04 \$)**

**Operational Expenditures**

|                               | Status Quo      | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous     |
|-------------------------------|-----------------|-----------------------------|--------------------------------|----------------|-----------------|
| <b>Salaries and Benefits</b>  |                 |                             |                                |                |                 |
| • Teachers                    | 16,883.8        | 1,823.8                     | 1,823.8                        | 1,823.8        | 1,823.8         |
| • Non - Teachers              | 293.5           | 3,434.0                     | 3,434.0                        | 3,434.0        | 3,434.0         |
| • SPED Teachers               | 0.0             | 485.6                       | 485.6                          | 485.6          | 485.6           |
| • SPED Non - Teachers         | 0.0             | 202.0                       | 202.0                          | 202.0          | 202.0           |
| <b>SPED Non-Pay</b>           | 0.0             | 0.0                         | 0.0                            | 0.0            | 0.0             |
| <b>Student Transportation</b> | 234.8           | 234.8                       | 1,006.2                        | 234.8          | 234.8           |
| <b>Direct Education</b>       | 737.9           | 1,862.0                     | 1,862.0                        | 737.9          | 1,862.0         |
| <b>Other</b>                  | 490.6           | 1,205.3                     | 1,205.3                        | 490.6          | 1,205.3         |
| <b>Facilities</b>             | 1,094.3         | 1,094.3                     | 0.0                            | 1,094.3        | 1,094.3         |
| <b>TOTAL</b>                  | <b>19,735.0</b> | <b>10,341.6</b>             | <b>10,018.6</b>                | <b>8,502.9</b> | <b>10,341.6</b> |
|                               |                 |                             |                                | <b>Lowest</b>  |                 |

**Non-Recurring Expenditures**

| <b>Facilities Upgrade/<br/>Replacement</b> | Status Quo   | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual  | Coterminous  |
|--|--------------|-----------------------------|--------------------------------|--------------|--------------|
| <b>Immediate</b>                           | 158.0        | 158.0                       | 0.0                            | 158.0        | 158.0        |
| <b>Intermediate</b>                        | 0.0          | 0.0                         | 0.0                            | 0.0          | 0.0          |
| <b>Long-Term</b>                           | 18.0         | 18.0                        | 0.0                            | 18.0         | 18.0         |
| <b>TOTAL NON-RECURRING</b>                 | <b>176.0</b> | <b>176.0</b>                | <b>0.0</b>                     | <b>176.0</b> | <b>176.0</b> |
|  |              |                             | <b>Lowest</b>                  |              |              |

**Operational Expenditures for FY04-07  
DDESS School: Brewster MS / Onslow County  
Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 4,185.1        | 452.1                    | 452.1                       | 452.1          | 452.1          |
| • Non - Teachers              | 72.8           | 851.2                    | 851.2                       | 851.2          | 851.2          |
| • SPED Teachers               | 0.0            | 120.4                    | 120.4                       | 120.4          | 120.4          |
| • SPED Non - Teachers         | 0.0            | 50.1                     | 50.1                        | 50.1           | 50.1           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 58.2           | 58.2                     | 249.4                       | 58.2           | 58.2           |
| <b>Direct Education</b>       | 182.9          | 461.5                    | 461.5                       | 182.9          | 461.5          |
| <b>Other</b>                  | 121.6          | 298.8                    | 298.8                       | 121.6          | 298.8          |
| <b>Facilities</b>             | 271.3          | 271.3                    | 0.0                         | 271.3          | 271.3          |
| <b>TOTAL</b>                  | <b>4,891.9</b> | <b>2,563.6</b>           | <b>2,483.5</b>              | <b>2,107.8</b> | <b>2,563.6</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

**FY2005**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 4,432.6        | 478.8                    | 478.8                       | 478.8          | 478.8          |
| • Non - Teachers              | 77.1           | 901.5                    | 901.5                       | 901.5          | 901.5          |
| • SPED Teachers               | 0.0            | 127.5                    | 127.5                       | 127.5          | 127.5          |
| • SPED Non - Teachers         | 0.0            | 53.0                     | 53.0                        | 53.0           | 53.0           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 61.6           | 61.6                     | 264.2                       | 61.6           | 61.6           |
| <b>Direct Education</b>       | 193.7          | 488.8                    | 488.8                       | 193.7          | 488.8          |
| <b>Other</b>                  | 128.8          | 316.4                    | 316.4                       | 128.8          | 316.4          |
| <b>Facilities</b>             | 287.3          | 287.3                    | 0.0                         | 287.3          | 287.3          |
| <b>TOTAL</b>                  | <b>5,181.1</b> | <b>2,714.9</b>           | <b>2,630.2</b>              | <b>2,232.2</b> | <b>2,714.9</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

## FY2006

| Operational Budget            | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 4,499.1        | 486.0                       | 486.0                          | 486.0          | 486.0          |
| • Non - Teachers              | 78.2           | 915.1                       | 915.1                          | 915.1          | 915.1          |
| • SPED Teachers               | 0.0            | 129.4                       | 129.4                          | 129.4          | 129.4          |
| • SPED Non - Teachers         | 0.0            | 53.8                        | 53.8                           | 53.8           | 53.8           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 62.6           | 62.6                        | 268.1                          | 62.6           | 62.6           |
| <b>Direct Education</b>       | 196.6          | 496.2                       | 496.2                          | 196.6          | 496.2          |
| <b>Other</b>                  | 130.7          | 321.2                       | 321.2                          | 130.7          | 321.2          |
| <b>Facilities</b>             | 291.6          | 291.6                       | 0.0                            | 291.6          | 291.6          |
| <b>TOTAL</b>                  | <b>5,258.8</b> | <b>2,755.9</b>              | <b>2,669.8</b>                 | <b>2,265.8</b> | <b>2,755.9</b> |
|                               |                |                             |                                | <b>Lowest</b>  |                |

## FY2007

| Operational Budget            | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 4,566.5        | 493.3                       | 493.3                          | 493.3          | 493.3          |
| • Non - Teachers              | 79.4           | 928.8                       | 928.8                          | 928.8          | 928.8          |
| • SPED Teachers               | 0.0            | 131.3                       | 131.3                          | 131.3          | 131.3          |
| • SPED Non - Teachers         | 0.0            | 54.6                        | 54.6                           | 54.6           | 54.6           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 63.5           | 63.5                        | 272.1                          | 63.5           | 63.5           |
| <b>Direct Education</b>       | 199.6          | 503.6                       | 503.6                          | 199.6          | 503.6          |
| <b>Other</b>                  | 132.7          | 326.0                       | 326.0                          | 132.7          | 326.0          |
| <b>Facilities</b>             | 296.0          | 296.0                       | 0.0                            | 296.0          | 296.0          |
| <b>TOTAL</b>                  | <b>5,337.7</b> | <b>2,797.1</b>              | <b>2,709.7</b>                 | <b>2,299.8</b> | <b>2,797.1</b> |
|                               |                |                             |                                | <b>Lowest</b>  |                |

**Present Value of Operational and Non-Recurring Expenditures  
DDESS School: Camp Lejeune HS / Onslow County  
Comparative Cost Summary of Alternatives  
(All Figures '000, FY04-FY07 Cash Flows in FY04 \$)**

**Operational Expenditures**

|                               | Status Quo      | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|-----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                 |                             |                                |                |                |
| • Teachers                    | 17,564.8        | 1,585.9                     | 1,585.9                        | 1,585.9        | 1,585.9        |
| • Non - Teachers              | 238.2           | 2,986.0                     | 2,986.0                        | 2,986.0        | 2,986.0        |
| • SPED Teachers               | 0.0             | 422.2                       | 422.2                          | 422.2          | 422.2          |
| • SPED Non - Teachers         | 0.0             | 175.7                       | 175.7                          | 175.7          | 175.7          |
| <b>SPED Non-Pay</b>           | 0.0             | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 349.1           | 349.1                       | 874.9                          | 349.1          | 349.1          |
| <b>Direct Education</b>       | 1,720.7         | 1,619.1                     | 1,619.1                        | 1,720.7        | 1,619.1        |
| <b>Other</b>                  | 973.3           | 1,048.0                     | 1,048.0                        | 973.3          | 1,048.0        |
| <b>Facilities</b>             | 1,256.7         | 1,256.7                     | 0.0                            | 1,256.7        | 1,256.7        |
| <b>TOTAL</b>                  | <b>22,102.6</b> | <b>9,442.9</b>              | <b>8,712.0</b>                 | <b>9,469.7</b> | <b>9,442.9</b> |
|                               |                 |                             | <b>Lowest</b>                  |                |                |

**Non-Recurring Expenditures**

| <b>Facilities Upgrade/<br/>Replacement</b> | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|--|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Immediate</b>                           | 1,351.0        | 1,351.0                     | 0.0                            | 1,351.0        | 1,351.0        |
| <b>Intermediate</b>                        | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Long-Term</b>                           | 210.0          | 210.0                       | 0.0                            | 210.0          | 210.0          |
| <b>TOTAL NON-RECURRING</b>                 | <b>1,561.0</b> | <b>1,561.0</b>              | <b>0.0</b>                     | <b>1,561.0</b> | <b>1,561.0</b> |
|  |                |                             | <b>Lowest</b>                  |                |                |

**Operational Expenditures for FY04-07  
DDESS School: Camp Lejeune HS / Onslow County  
Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 4,397.6        | 397.1                    | 397.1                       | 397.1          | 397.1          |
| • Non - Teachers              | 59.6           | 747.6                    | 747.6                       | 747.6          | 747.6          |
| • SPED Teachers               | 0.0            | 105.7                    | 105.7                       | 105.7          | 105.7          |
| • SPED Non - Teachers         | 0.0            | 44.0                     | 44.0                        | 44.0           | 44.0           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 87.4           | 87.4                     | 219.0                       | 87.4           | 87.4           |
| <b>Direct Education</b>       | 430.8          | 405.4                    | 405.4                       | 430.8          | 405.4          |
| <b>Other</b>                  | 243.7          | 262.4                    | 262.4                       | 243.7          | 262.4          |
| <b>Facilities</b>             | 314.6          | 314.6                    | 0.0                         | 314.6          | 314.6          |
| <b>TOTAL</b>                  | <b>5,533.7</b> | <b>2,364.2</b>           | <b>2,181.2</b>              | <b>2,370.9</b> | <b>2,364.2</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

**FY2005**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 4,596.1        | 415.0                    | 415.0                       | 415.0          | 415.0          |
| • Non - Teachers              | 62.3           | 781.3                    | 781.3                       | 781.3          | 781.3          |
| • SPED Teachers               | 0.0            | 110.5                    | 110.5                       | 110.5          | 110.5          |
| • SPED Non - Teachers         | 0.0            | 46.0                     | 46.0                        | 46.0           | 46.0           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 91.4           | 91.4                     | 228.9                       | 91.4           | 91.4           |
| <b>Direct Education</b>       | 450.3          | 423.7                    | 423.7                       | 450.3          | 423.7          |
| <b>Other</b>                  | 254.7          | 274.2                    | 274.2                       | 254.7          | 274.2          |
| <b>Facilities</b>             | 328.8          | 328.8                    | 0.0                         | 328.8          | 328.8          |
| <b>TOTAL</b>                  | <b>5,783.6</b> | <b>2,470.9</b>           | <b>2,279.6</b>              | <b>2,478.0</b> | <b>2,470.9</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

## FY2006

| Operational Budget            | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 4,665.1        | 421.2                       | 421.2                          | 421.2          | 421.2          |
| • Non - Teachers              | 63.3           | 793.1                       | 793.1                          | 793.1          | 793.1          |
| • SPED Teachers               | 0.0            | 112.1                       | 112.1                          | 112.1          | 112.1          |
| • SPED Non - Teachers         | 0.0            | 46.7                        | 46.7                           | 46.7           | 46.7           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 92.7           | 92.7                        | 232.4                          | 92.7           | 92.7           |
| <b>Direct Education</b>       | 457.0          | 430.0                       | 430.0                          | 457.0          | 430.0          |
| <b>Other</b>                  | 258.5          | 278.3                       | 278.3                          | 258.5          | 278.3          |
| <b>Facilities</b>             | 333.8          | 333.8                       | 0.0                            | 333.8          | 333.8          |
| <b>TOTAL</b>                  | <b>5,870.4</b> | <b>2,507.9</b>              | <b>2,313.8</b>                 | <b>2,515.1</b> | <b>2,507.9</b> |
|                               |                |                             | <b>Lowest</b>                  |                |                |

## FY2007

| Operational Budget            | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 4,735.0        | 427.5                       | 427.5                          | 427.5          | 427.5          |
| • Non - Teachers              | 64.2           | 805.0                       | 805.0                          | 805.0          | 805.0          |
| • SPED Teachers               | 0.0            | 113.8                       | 113.8                          | 113.8          | 113.8          |
| • SPED Non - Teachers         | 0.0            | 47.4                        | 47.4                           | 47.4           | 47.4           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 94.1           | 94.1                        | 235.9                          | 94.1           | 94.1           |
| <b>Direct Education</b>       | 463.9          | 436.5                       | 436.5                          | 463.9          | 436.5          |
| <b>Other</b>                  | 262.4          | 282.5                       | 282.5                          | 262.4          | 282.5          |
| <b>Facilities</b>             | 338.8          | 338.8                       | 0.0                            | 338.8          | 338.8          |
| <b>TOTAL</b>                  | <b>5,958.4</b> | <b>2,545.6</b>              | <b>2,348.6</b>                 | <b>2,552.9</b> | <b>2,545.6</b> |
|                               |                |                             | <b>Lowest</b>                  |                |                |

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**Operational Expenditures for FY04-07  
DDESS Installation: Ft. Bragg / Cumberland County  
Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo      | Transfer with Facilities | Transfer without Facilities | Contractual     | Coterminous     |
|-------------------------------|-----------------|--------------------------|-----------------------------|-----------------|-----------------|
| <b>Salaries and Benefits</b>  |                 |                          |                             |                 |                 |
| • Teachers                    | 11,103.1        | 10,087.0                 | 10,087.0                    | 10,087.0        | 10,087.0        |
| • Non - Teachers              | 12,943.5        | 6,911.1                  | 6,911.1                     | 6,911.1         | 6,911.1         |
| • SPED Teachers               | 2,657.1         | 2,238.7                  | 2,238.7                     | 2,238.7         | 2,238.7         |
| • SPED Non - Teachers         | 1,068.9         | 0.0                      | 0.0                         | 0.0             | 0.0             |
| <b>SPED Non-Pay</b>           | 0.0             | 874.8                    | 874.8                       | 874.8           | 874.8           |
| <b>Student Transportation</b> | 1,353.8         | 1,353.8                  | 227.3                       | 1,353.8         | 1,353.8         |
| <b>Direct Education</b>       | 1,038.5         | 1,222.8                  | 1,222.8                     | 1,038.5         | 1,222.8         |
| <b>Other</b>                  | 1,472.2         | 2,921.5                  | 2,921.5                     | 1,472.2         | 2,921.5         |
| <b>Facilities</b>             | 1,716.3         | 1,716.3                  | 0.0                         | 1,716.3         | 1,716.3         |
| <b>TOTAL</b>                  | <b>33,353.4</b> | <b>27,326.0</b>          | <b>24,483.2</b>             | <b>25,692.4</b> | <b>27,326.0</b> |
|                               |                 |                          | <b>Lowest</b>               |                 |                 |

**FY2005**

| <b>Operational Budget</b>     | Status Quo      | Transfer with Facilities | Transfer without Facilities | Contractual     | Coterminous     |
|-------------------------------|-----------------|--------------------------|-----------------------------|-----------------|-----------------|
| <b>Salaries and Benefits</b>  |                 |                          |                             |                 |                 |
| • Teachers                    | 11,276.0        | 10,244.9                 | 10,244.9                    | 10,244.9        | 10,244.9        |
| • Non - Teachers              | 13,146.0        | 7,019.3                  | 7,019.3                     | 7,019.3         | 7,019.3         |
| • SPED Teachers               | 2,699.1         | 2,273.7                  | 2,273.7                     | 2,273.7         | 2,273.7         |
| • SPED Non - Teachers         | 1,086.5         | 0.0                      | 0.0                         | 0.0             | 0.0             |
| <b>SPED Non-Pay</b>           | 0.0             | 888.5                    | 888.5                       | 888.5           | 888.5           |
| <b>Student Transportation</b> | 1,375.3         | 1,375.3                  | 230.8                       | 1,375.3         | 1,375.3         |
| <b>Direct Education</b>       | 1,054.5         | 1,242.0                  | 1,242.0                     | 1,054.5         | 1,242.0         |
| <b>Other</b>                  | 1,495.6         | 2,967.1                  | 2,967.1                     | 1,495.6         | 2,967.1         |
| <b>Facilities</b>             | 1,743.4         | 1,743.4                  | 0.0                         | 1,743.4         | 1,743.4         |
| <b>TOTAL</b>                  | <b>33,876.4</b> | <b>27,754.2</b>          | <b>24,866.3</b>             | <b>26,095.2</b> | <b>27,754.2</b> |
|                               |                 |                          | <b>Lowest</b>               |                 |                 |

## FY2006

| Operational Budget            | Status Quo      | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual     | Coterminous     |
|-------------------------------|-----------------|-----------------------------|--------------------------------|-----------------|-----------------|
| <b>Salaries and Benefits</b>  |                 |                             |                                |                 |                 |
| • Teachers                    | 11,445.1        | 10,398.9                    | 10,398.9                       | 10,398.9        | 10,398.9        |
| • Non - Teachers              | 13,343.3        | 7,124.5                     | 7,124.5                        | 7,124.5         | 7,124.5         |
| • SPED Teachers               | 2,739.7         | 2,307.6                     | 2,307.6                        | 2,307.6         | 2,307.6         |
| • SPED Non - Teachers         | 1,102.8         | 0.0                         | 0.0                            | 0.0             | 0.0             |
| <b>SPED Non-Pay</b>           | 0.0             | 902.0                       | 902.0                          | 902.0           | 902.0           |
| <b>Student Transportation</b> | 1,395.9         | 1,395.9                     | 234.3                          | 1,395.9         | 1,395.9         |
| <b>Direct Education</b>       | 1,070.5         | 1,260.7                     | 1,260.7                        | 1,070.5         | 1,260.7         |
| <b>Other</b>                  | 1,518.0         | 3,011.7                     | 3,011.7                        | 1,518.0         | 3,011.7         |
| <b>Facilities</b>             | 1,769.6         | 1,769.6                     | 0.0                            | 1,769.6         | 1,769.6         |
| <b>TOTAL</b>                  | <b>34,384.9</b> | <b>28,170.9</b>             | <b>25,239.7</b>                | <b>26,487.0</b> | <b>28,170.9</b> |
|                               |                 |                             | <b>Lowest</b>                  |                 |                 |

## FY2007

| Operational Budget            | Status Quo      | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual     | Coterminous     |
|-------------------------------|-----------------|-----------------------------|--------------------------------|-----------------|-----------------|
| <b>Salaries and Benefits</b>  |                 |                             |                                |                 |                 |
| • Teachers                    | 11,616.8        | 10,554.8                    | 10,554.8                       | 10,554.8        | 10,554.8        |
| • Non - Teachers              | 13,543.6        | 7,231.3                     | 7,231.3                        | 7,231.3         | 7,231.3         |
| • SPED Teachers               | 2,780.4         | 2,342.3                     | 2,342.3                        | 2,342.3         | 2,342.3         |
| • SPED Non - Teachers         | 1,119.5         | 0.0                         | 0.0                            | 0.0             | 0.0             |
| <b>SPED Non-Pay</b>           | 0.0             | 915.2                       | 915.2                          | 915.2           | 915.2           |
| <b>Student Transportation</b> | 1,417.0         | 1,417.0                     | 237.8                          | 1,417.0         | 1,417.0         |
| <b>Direct Education</b>       | 1,086.6         | 1,279.6                     | 1,279.6                        | 1,086.6         | 1,279.6         |
| <b>Other</b>                  | 1,540.6         | 3,056.8                     | 3,056.8                        | 1,540.6         | 3,056.8         |
| <b>Facilities</b>             | 1,796.1         | 1,796.1                     | 0.0                            | 1,796.1         | 1,796.1         |
| <b>TOTAL</b>                  | <b>34,900.6</b> | <b>28,593.1</b>             | <b>25,617.8</b>                | <b>26,883.9</b> | <b>28,593.1</b> |
|                               |                 |                             | <b>Lowest</b>                  |                 |                 |

**Non-Recurring Expenditures Related to Facilities  
DDESS Installation: Ft. Bragg  
Comparative Cost Summary of Alternatives  
(All Figures '000, Values Shown in FY04 \$)**

**Non-Recurring Expenditures**

| <b>Facilities Upgrade/<br/>Replacement</b> | Status Quo | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual | Coterminous |
|--|------------|-----------------------------|--------------------------------|-------------|-------------|
| <b>Bowley ES</b>                           |            |                             |                                |             |             |
| • Immediate                                | 1,726.0    | 1,726.0                     | 0.0                            | 1,726.0     | 1,726.0     |
| • Intermediate                             | 0.0        | 0.0                         | 0.0                            | 0.0         | 0.0         |
| • Long-Term                                | 158.0      | 158.0                       | 0.0                            | 158.0       | 158.0       |
| <b>Butner ES</b>                           |            |                             |                                |             |             |
| • Immediate                                | 584.0      | 584.0                       | 0.0                            | 584.0       | 584.0       |
| • Intermediate                             | 0.0        | 0.0                         | 0.0                            | 0.0         | 0.0         |
| • Long-Term                                | 1,448.0    | 1,448.0                     | 0.0                            | 1,448.0     | 1,448.0     |
| <b>Devers ES</b>                           |            |                             |                                |             |             |
| • Immediate                                | 459.0      | 459.0                       | 0.0                            | 459.0       | 459.0       |
| • Intermediate                             | 0.0        | 0.0                         | 0.0                            | 0.0         | 0.0         |
| • Long-Term                                | 98.0       | 98.0                        | 0.0                            | 98.0        | 98.0        |
| <b>Holbrook ES</b>                         |            |                             |                                |             |             |
| • Immediate                                | 1,266.0    | 1,266.0                     | 0.0                            | 1,266.0     | 1,266.0     |
| • Intermediate                             | 49.0       | 49.0                        | 0.0                            | 49.0        | 49.0        |
| • Long-Term                                | 1,237.0    | 1,237.0                     | 0.0                            | 1,237.0     | 1,237.0     |
| <b>McNair ES</b>                           |            |                             |                                |             |             |
| • Immediate                                | 1,040.0    | 1,040.0                     | 0.0                            | 1,040.0     | 1,040.0     |
| • Intermediate                             | 0.0        | 0.0                         | 0.0                            | 0.0         | 0.0         |
| • Long-Term                                | 2,181.0    | 2,181.0                     | 0.0                            | 2,181.0     | 2,181.0     |
| <b>Murray ES</b>                           |            |                             |                                |             |             |
| • Immediate                                | 1,657.0    | 1,657.0                     | 0.0                            | 1,657.0     | 1,657.0     |
| • Intermediate                             | 0.0        | 0.0                         | 0.0                            | 0.0         | 0.0         |
| • Long-Term                                | 1,152.0    | 1,152.0                     | 0.0                            | 1,152.0     | 1,152.0     |
| <b>Pope ES</b>                             |            |                             |                                |             |             |
| • Immediate                                | 1,702.0    | 1,702.0                     | 0.0                            | 1,702.0     | 1,702.0     |
| • Intermediate                             | 0.0        | 0.0                         | 0.0                            | 0.0         | 0.0         |
| • Long-Term                                | 1,136.0    | 1,136.0                     | 0.0                            | 1,136.0     | 1,136.0     |
| <b>Irwin MS</b>                            |            |                             |                                |             |             |
| • Immediate                                | 12,421.0   | 12,421.0                    | 0.0                            | 12,421.0    | 12,421.0    |
| • Intermediate                             | 0.0        | 0.0                         | 0.0                            | 0.0         | 0.0         |
| • Long-Term                                | 0.0        | 0.0                         | 0.0                            | 0.0         | 0.0         |

**Albritton JHS**

|                            |                 |                 |            |                 |                 |
|----------------------------|-----------------|-----------------|------------|-----------------|-----------------|
| • Immediate                | 3,112.0         | 3,112.0         | 0.0        | 3,112.0         | 3,112.0         |
| • Intermediate             | 0.0             | 0.0             | 0.0        | 0.0             | 0.0             |
| • Long-Term                | 1,770.0         | 1,770.0         | 0.0        | 1,770.0         | 1,770.0         |
| <b>TOTAL NON-RECURRING</b> | <b>33,196.0</b> | <b>33,196.0</b> | <b>0.0</b> | <b>33,196.0</b> | <b>33,196.0</b> |

**Lowest**

**Present Value of Operational and Non-Recurring Expenditures  
DDESS School: Bowley ES / Cumberland County  
Comparative Cost Summary of Alternatives  
(All Figures '000, FY04-FY07 Cash Flows in FY04 \$)**

**Operational Expenditures**

|                               | Status Quo      | Transfer with Facilities | Transfer without Facilities | Contractual     | Coterminous     |
|-------------------------------|-----------------|--------------------------|-----------------------------|-----------------|-----------------|
| <b>Salaries and Benefits</b>  |                 |                          |                             |                 |                 |
| • Teachers                    | 4,272.5         | 4,424.3                  | 4,424.3                     | 4,424.3         | 4,424.3         |
| • Non - Teachers              | 5,576.6         | 3,031.3                  | 3,031.3                     | 3,031.3         | 3,031.3         |
| • SPED Teachers               | 1,266.5         | 981.9                    | 981.9                       | 981.9           | 981.9           |
| • SPED Non - Teachers         | 970.8           | 0.0                      | 0.0                         | 0.0             | 0.0             |
| <b>SPED Non-Pay</b>           | 0.0             | 383.7                    | 383.7                       | 383.7           | 383.7           |
| <b>Student Transportation</b> | 816.8           | 816.8                    | 99.7                        | 816.8           | 816.8           |
| <b>Direct Education</b>       | 351.8           | 536.4                    | 536.4                       | 351.8           | 536.4           |
| <b>Other</b>                  | 707.6           | 1,281.4                  | 1,281.4                     | 707.6           | 1,281.4         |
| <b>Facilities</b>             | 776.4           | 776.4                    | 0.0                         | 776.4           | 776.4           |
| <b>TOTAL</b>                  | <b>14,739.2</b> | <b>12,232.1</b>          | <b>10,738.6</b>             | <b>11,473.8</b> | <b>12,232.1</b> |
|                               |                 |                          | <b>Lowest</b>               |                 |                 |

**Non-Recurring Expenditures**

| Facilities Upgrade/<br>Replacement | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|------------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Immediate</b>                   | 1,726.0        | 1,726.0                  | 0.0                         | 1,726.0        | 1,726.0        |
| <b>Intermediate</b>                | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Long-Term</b>                   | 158.0          | 158.0                    | 0.0                         | 158.0          | 158.0          |
| <b>TOTAL NON-RECURRING</b>         | <b>1,884.0</b> | <b>1,884.0</b>           | <b>0.0</b>                  | <b>1,884.0</b> | <b>1,884.0</b> |
|                                    |                |                          | <b>Lowest</b>               |                |                |

**Operational Expenditures for FY04-07  
DDESS School: Bowley ES / Cumberland County  
Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 1,088.5        | 1,127.2                  | 1,127.2                     | 1,127.2        | 1,127.2        |
| • Non - Teachers              | 1,420.8        | 772.3                    | 772.3                       | 772.3          | 772.3          |
| • SPED Teachers               | 322.7          | 250.2                    | 250.2                       | 250.2          | 250.2          |
| • SPED Non - Teachers         | 247.4          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 97.8                     | 97.8                        | 97.8           | 97.8           |
| <b>Student Transportation</b> | 208.1          | 208.1                    | 25.4                        | 208.1          | 208.1          |
| <b>Direct Education</b>       | 89.6           | 136.6                    | 136.6                       | 89.6           | 136.6          |
| <b>Other</b>                  | 180.3          | 326.5                    | 326.5                       | 180.3          | 326.5          |
| <b>Facilities</b>             | 197.8          | 197.8                    | 0.0                         | 197.8          | 197.8          |
| <b>TOTAL</b>                  | <b>3,755.2</b> | <b>3,116.5</b>           | <b>2,736.0</b>              | <b>2,923.3</b> | <b>3,116.5</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

**FY2005**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 1,111.4        | 1,150.9                  | 1,150.9                     | 1,150.9        | 1,150.9        |
| • Non - Teachers              | 1,450.6        | 788.5                    | 788.5                       | 788.5          | 788.5          |
| • SPED Teachers               | 329.5          | 255.4                    | 255.4                       | 255.4          | 255.4          |
| • SPED Non - Teachers         | 252.5          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 99.8                     | 99.8                        | 99.8           | 99.8           |
| <b>Student Transportation</b> | 212.5          | 212.5                    | 25.9                        | 212.5          | 212.5          |
| <b>Direct Education</b>       | 91.5           | 139.5                    | 139.5                       | 91.5           | 139.5          |
| <b>Other</b>                  | 184.1          | 333.3                    | 333.3                       | 184.1          | 333.3          |
| <b>Facilities</b>             | 202.0          | 202.0                    | 0.0                         | 202.0          | 202.0          |
| <b>TOTAL</b>                  | <b>3,834.1</b> | <b>3,181.9</b>           | <b>2,793.3</b>              | <b>2,984.7</b> | <b>3,181.9</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

## FY2006

| Operational Budget            | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 1,128.1        | 1,168.1                  | 1,168.1                     | 1,168.1        | 1,168.1        |
| • Non - Teachers              | 1,472.4        | 800.3                    | 800.3                       | 800.3          | 800.3          |
| • SPED Teachers               | 334.4          | 259.2                    | 259.2                       | 259.2          | 259.2          |
| • SPED Non - Teachers         | 256.3          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 101.3                    | 101.3                       | 101.3          | 101.3          |
| <b>Student Transportation</b> | 215.7          | 215.7                    | 26.3                        | 215.7          | 215.7          |
| <b>Direct Education</b>       | 92.9           | 141.6                    | 141.6                       | 92.9           | 141.6          |
| <b>Other</b>                  | 186.8          | 338.3                    | 338.3                       | 186.8          | 338.3          |
| <b>Facilities</b>             | 205.0          | 205.0                    | 0.0                         | 205.0          | 205.0          |
| <b>TOTAL</b>                  | <b>3,891.6</b> | <b>3,229.5</b>           | <b>2,835.1</b>              | <b>3,029.3</b> | <b>3,229.5</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

## FY2007

| Operational Budget            | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 1,145.0        | 1,185.7                  | 1,185.7                     | 1,185.7        | 1,185.7        |
| • Non - Teachers              | 1,494.5        | 812.3                    | 812.3                       | 812.3          | 812.3          |
| • SPED Teachers               | 339.4          | 263.1                    | 263.1                       | 263.1          | 263.1          |
| • SPED Non - Teachers         | 260.2          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 102.8                    | 102.8                       | 102.8          | 102.8          |
| <b>Student Transportation</b> | 218.9          | 218.9                    | 26.7                        | 218.9          | 218.9          |
| <b>Direct Education</b>       | 94.3           | 143.7                    | 143.7                       | 94.3           | 143.7          |
| <b>Other</b>                  | 189.6          | 343.4                    | 343.4                       | 189.6          | 343.4          |
| <b>Facilities</b>             | 208.1          | 208.1                    | 0.0                         | 208.1          | 208.1          |
| <b>TOTAL</b>                  | <b>3,950.0</b> | <b>3,278.0</b>           | <b>2,877.7</b>              | <b>3,074.8</b> | <b>3,278.0</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

**Present Value of Operational and Non-Recurring Expenditures  
DDESS School: Butner ES / Cumberland County  
Comparative Cost Summary of Alternatives  
(All Figures '000, FY04-FY07 Cash Flows in FY04 \$)**

**Operational Expenditures**

|                               | Status Quo      | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual     | Coterminous     |
|-------------------------------|-----------------|-----------------------------|--------------------------------|-----------------|-----------------|
| <b>Salaries and Benefits</b>  |                 |                             |                                |                 |                 |
| • Teachers                    | 5,517.1         | 5,065.3                     | 5,065.3                        | 5,065.3         | 5,065.3         |
| • Non - Teachers              | 6,578.4         | 3,470.4                     | 3,470.4                        | 3,470.4         | 3,470.4         |
| • SPED Teachers               | 1,413.9         | 1,124.1                     | 1,124.1                        | 1,124.1         | 1,124.1         |
| • SPED Non - Teachers         | 425.6           | 0.0                         | 0.0                            | 0.0             | 0.0             |
| <b>SPED Non-Pay</b>           | 0.0             | 439.3                       | 439.3                          | 439.3           | 439.3           |
| <b>Student Transportation</b> | 768.9           | 768.9                       | 114.1                          | 768.9           | 768.9           |
| <b>Direct Education</b>       | 398.6           | 614.0                       | 614.0                          | 398.6           | 614.0           |
| <b>Other</b>                  | 612.0           | 1,467.0                     | 1,467.0                        | 612.0           | 1,467.0         |
| <b>Facilities</b>             | 620.0           | 620.0                       | 0.0                            | 620.0           | 620.0           |
| <b>TOTAL</b>                  | <b>16,334.7</b> | <b>13,569.6</b>             | <b>12,294.6</b>                | <b>12,499.2</b> | <b>13,569.6</b> |
|                               |                 |                             | <b>Lowest</b>                  |                 |                 |

**Non-Recurring Expenditures**

| <b>Facilities Upgrade/<br/>Replacement</b> | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|--|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Immediate</b>                           | 584.0          | 584.0                       | 0.0                            | 584.0          | 584.0          |
| <b>Intermediate</b>                        | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Long-Term</b>                           | 1,448.0        | 1,448.0                     | 0.0                            | 1,448.0        | 1,448.0        |
| <b>TOTAL NON-RECURRING</b>                 | <b>2,032.0</b> | <b>2,032.0</b>              | <b>0.0</b>                     | <b>2,032.0</b> | <b>2,032.0</b> |
|  |                |                             | <b>Lowest</b>                  |                |                |

**Operational Expenditures for FY04-07  
DDESS School: Butner ES / Cumberland County  
Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 1,411.8        | 1,296.2                     | 1,296.2                        | 1,296.2        | 1,296.2        |
| • Non - Teachers              | 1,683.4        | 888.1                       | 888.1                          | 888.1          | 888.1          |
| • SPED Teachers               | 361.8          | 287.7                       | 287.7                          | 287.7          | 287.7          |
| • SPED Non - Teachers         | 108.9          | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 112.4                       | 112.4                          | 112.4          | 112.4          |
| <b>Student Transportation</b> | 196.8          | 196.8                       | 29.2                           | 196.8          | 196.8          |
| <b>Direct Education</b>       | 102.0          | 157.1                       | 157.1                          | 102.0          | 157.1          |
| <b>Other</b>                  | 156.6          | 375.4                       | 375.4                          | 156.6          | 375.4          |
| <b>Facilities</b>             | 158.7          | 158.7                       | 0.0                            | 158.7          | 158.7          |
| <b>TOTAL</b>                  | <b>4,180.0</b> | <b>3,472.4</b>              | <b>3,146.1</b>                 | <b>3,198.5</b> | <b>3,472.4</b> |
|                               |                |                             | <b>Lowest</b>                  |                |                |

**FY2005**

| <b>Operational Budget</b>     | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 1,433.0        | 1,315.6                     | 1,315.6                        | 1,315.6        | 1,315.6        |
| • Non - Teachers              | 1,708.6        | 901.4                       | 901.4                          | 901.4          | 901.4          |
| • SPED Teachers               | 367.2          | 292.0                       | 292.0                          | 292.0          | 292.0          |
| • SPED Non - Teachers         | 110.5          | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 114.1                       | 114.1                          | 114.1          | 114.1          |
| <b>Student Transportation</b> | 199.7          | 199.7                       | 29.6                           | 199.7          | 199.7          |
| <b>Direct Education</b>       | 103.5          | 159.5                       | 159.5                          | 103.5          | 159.5          |
| <b>Other</b>                  | 159.0          | 381.0                       | 381.0                          | 159.0          | 381.0          |
| <b>Facilities</b>             | 161.0          | 161.0                       | 0.0                            | 161.0          | 161.0          |
| <b>TOTAL</b>                  | <b>4,242.5</b> | <b>3,524.3</b>              | <b>3,193.2</b>                 | <b>3,246.3</b> | <b>3,524.3</b> |
|                               |                |                             | <b>Lowest</b>                  |                |                |

## FY2006

| Operational Budget            | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 1,454.5        | 1,335.4                  | 1,335.4                     | 1,335.4        | 1,335.4        |
| • Non - Teachers              | 1,734.3        | 914.9                    | 914.9                       | 914.9          | 914.9          |
| • SPED Teachers               | 372.8          | 296.3                    | 296.3                       | 296.3          | 296.3          |
| • SPED Non - Teachers         | 112.2          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 115.8                    | 115.8                       | 115.8          | 115.8          |
| <b>Student Transportation</b> | 202.7          | 202.7                    | 30.1                        | 202.7          | 202.7          |
| <b>Direct Education</b>       | 105.1          | 161.9                    | 161.9                       | 105.1          | 161.9          |
| <b>Other</b>                  | 161.3          | 386.7                    | 386.7                       | 161.3          | 386.7          |
| <b>Facilities</b>             | 163.5          | 163.5                    | 0.0                         | 163.5          | 163.5          |
| <b>TOTAL</b>                  | <b>4,306.4</b> | <b>3,577.2</b>           | <b>3,241.1</b>              | <b>3,295.0</b> | <b>3,577.2</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

## FY2007

| Operational Budget            | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 1,476.3        | 1,355.4                  | 1,355.4                     | 1,355.4        | 1,355.4        |
| • Non - Teachers              | 1,760.3        | 928.6                    | 928.6                       | 928.6          | 928.6          |
| • SPED Teachers               | 378.3          | 300.8                    | 300.8                       | 300.8          | 300.8          |
| • SPED Non - Teachers         | 113.9          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 117.5                    | 117.5                       | 117.5          | 117.5          |
| <b>Student Transportation</b> | 205.8          | 205.8                    | 30.5                        | 205.8          | 205.8          |
| <b>Direct Education</b>       | 106.7          | 164.3                    | 164.3                       | 106.7          | 164.3          |
| <b>Other</b>                  | 163.8          | 392.5                    | 392.5                       | 163.8          | 392.5          |
| <b>Facilities</b>             | 165.9          | 165.9                    | 0.0                         | 165.9          | 165.9          |
| <b>TOTAL</b>                  | <b>4,371.0</b> | <b>3,630.8</b>           | <b>3,289.6</b>              | <b>3,344.5</b> | <b>3,630.8</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

**Present Value of Operational and Non-Recurring Expenditures  
DDESS School: Devers ES / Cumberland County  
Comparative Cost Summary of Alternatives  
(All Figures '000, FY04-FY07 Cash Flows in FY04 \$)**

**Operational Expenditures**

|                               | Status Quo      | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual     | Coterminous     |
|-------------------------------|-----------------|-----------------------------|--------------------------------|-----------------|-----------------|
| <b>Salaries and Benefits</b>  |                 |                             |                                |                 |                 |
| • Teachers                    | 5,547.8         | 5,039.2                     | 5,039.2                        | 5,039.2         | 5,039.2         |
| • Non - Teachers              | 6,427.4         | 3,452.5                     | 3,452.5                        | 3,452.5         | 3,452.5         |
| • SPED Teachers               | 1,284.3         | 1,118.3                     | 1,118.3                        | 1,118.3         | 1,118.3         |
| • SPED Non - Teachers         | 642.2           | 0.0                         | 0.0                            | 0.0             | 0.0             |
| <b>SPED Non-Pay</b>           | 0.0             | 437.0                       | 437.0                          | 437.0           | 437.0           |
| <b>Student Transportation</b> | 519.3           | 519.3                       | 113.5                          | 519.3           | 519.3           |
| <b>Direct Education</b>       | 358.3           | 610.9                       | 610.9                          | 358.3           | 610.9           |
| <b>Other</b>                  | 668.4           | 1,459.5                     | 1,459.5                        | 668.4           | 1,459.5         |
| <b>Facilities</b>             | 845.4           | 845.4                       | 0.0                            | 845.4           | 845.4           |
| <b>TOTAL</b>                  | <b>16,293.2</b> | <b>13,482.3</b>             | <b>12,231.1</b>                | <b>12,438.7</b> | <b>13,482.3</b> |
|                               |                 |                             | <b>Lowest</b>                  |                 |                 |

**Non-Recurring Expenditures**

| <b>Facilities Upgrade/<br/>Replacement</b> | Status Quo   | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual  | Coterminous  |
|--|--------------|-----------------------------|--------------------------------|--------------|--------------|
| <b>Immediate</b>                           | 459.0        | 459.0                       | 0.0                            | 459.0        | 459.0        |
| <b>Intermediate</b>                        | 0.0          | 0.0                         | 0.0                            | 0.0          | 0.0          |
| <b>Long-Term</b>                           | 98.0         | 98.0                        | 0.0                            | 98.0         | 98.0         |
| <b>TOTAL NON-RECURRING</b>                 | <b>557.0</b> | <b>557.0</b>                | <b>0.0</b>                     | <b>557.0</b> | <b>557.0</b> |
|  |              |                             | <b>Lowest</b>                  |              |              |

**Operational Expenditures for FY04-07  
DDESS School: Devers ES / Cumberland County  
Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 1,419.7        | 1,289.5                  | 1,289.5                     | 1,289.5        | 1,289.5        |
| • Non - Teachers              | 1,644.8        | 883.5                    | 883.5                       | 883.5          | 883.5          |
| • SPED Teachers               | 328.6          | 286.2                    | 286.2                       | 286.2          | 286.2          |
| • SPED Non - Teachers         | 164.3          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 111.8                    | 111.8                       | 111.8          | 111.8          |
| <b>Student Transportation</b> | 132.9          | 132.9                    | 29.0                        | 132.9          | 132.9          |
| <b>Direct Education</b>       | 91.7           | 156.3                    | 156.3                       | 91.7           | 156.3          |
| <b>Other</b>                  | 171.0          | 373.5                    | 373.5                       | 171.0          | 373.5          |
| <b>Facilities</b>             | 216.3          | 216.3                    | 0.0                         | 216.3          | 216.3          |
| <b>TOTAL</b>                  | <b>4,169.3</b> | <b>3,450.0</b>           | <b>3,129.8</b>              | <b>3,182.9</b> | <b>3,450.0</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

**FY2005**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 1,441.0        | 1,308.8                  | 1,308.8                     | 1,308.8        | 1,308.8        |
| • Non - Teachers              | 1,669.4        | 896.7                    | 896.7                       | 896.7          | 896.7          |
| • SPED Teachers               | 333.6          | 290.5                    | 290.5                       | 290.5          | 290.5          |
| • SPED Non - Teachers         | 166.8          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 113.5                    | 113.5                       | 113.5          | 113.5          |
| <b>Student Transportation</b> | 134.9          | 134.9                    | 29.5                        | 134.9          | 134.9          |
| <b>Direct Education</b>       | 93.1           | 158.7                    | 158.7                       | 93.1           | 158.7          |
| <b>Other</b>                  | 173.6          | 379.1                    | 379.1                       | 173.6          | 379.1          |
| <b>Facilities</b>             | 219.6          | 219.6                    | 0.0                         | 219.6          | 219.6          |
| <b>TOTAL</b>                  | <b>4,232.0</b> | <b>3,501.8</b>           | <b>3,176.8</b>              | <b>3,230.7</b> | <b>3,501.8</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

## FY2006

| Operational Budget            | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 1,462.6        | 1,328.5                  | 1,328.5                     | 1,328.5        | 1,328.5        |
| • Non - Teachers              | 1,694.5        | 910.2                    | 910.2                       | 910.2          | 910.2          |
| • SPED Teachers               | 338.6          | 294.8                    | 294.8                       | 294.8          | 294.8          |
| • SPED Non - Teachers         | 169.3          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 115.2                    | 115.2                       | 115.2          | 115.2          |
| <b>Student Transportation</b> | 136.9          | 136.9                    | 29.9                        | 136.9          | 136.9          |
| <b>Direct Education</b>       | 94.5           | 161.0                    | 161.0                       | 94.5           | 161.0          |
| <b>Other</b>                  | 176.2          | 384.8                    | 384.8                       | 176.2          | 384.8          |
| <b>Facilities</b>             | 222.9          | 222.9                    | 0.0                         | 222.9          | 222.9          |
| <b>TOTAL</b>                  | <b>4,295.5</b> | <b>3,554.3</b>           | <b>3,224.4</b>              | <b>3,279.2</b> | <b>3,554.3</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

## FY2007

| Operational Budget            | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 1,484.5        | 1,348.4                  | 1,348.4                     | 1,348.4        | 1,348.4        |
| • Non - Teachers              | 1,719.9        | 923.8                    | 923.8                       | 923.8          | 923.8          |
| • SPED Teachers               | 343.6          | 299.2                    | 299.2                       | 299.2          | 299.2          |
| • SPED Non - Teachers         | 171.9          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 116.9                    | 116.9                       | 116.9          | 116.9          |
| <b>Student Transportation</b> | 139.0          | 139.0                    | 30.4                        | 139.0          | 139.0          |
| <b>Direct Education</b>       | 95.9           | 163.5                    | 163.5                       | 95.9           | 163.5          |
| <b>Other</b>                  | 178.9          | 390.5                    | 390.5                       | 178.9          | 390.5          |
| <b>Facilities</b>             | 226.2          | 226.2                    | 0.0                         | 226.2          | 226.2          |
| <b>TOTAL</b>                  | <b>4,359.9</b> | <b>3,607.5</b>           | <b>3,272.7</b>              | <b>3,328.3</b> | <b>3,607.5</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

**Present Value of Operational and Non-Recurring Expenditures  
DDESS School: Holbrook ES / Cumberland County  
Comparative Cost Summary of Alternatives  
(All Figures '000, FY04-FY07 Cash Flows in FY04 \$)**

**Operational Expenditures**

|                               | Status Quo      | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|-----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                 |                          |                             |                |                |
| • Teachers                    | 3,783.6         | 3,397.1                  | 3,397.1                     | 3,397.1        | 3,397.1        |
| • Non - Teachers              | 4,670.9         | 2,327.5                  | 2,327.5                     | 2,327.5        | 2,327.5        |
| • SPED Teachers               | 969.4           | 753.9                    | 753.9                       | 753.9          | 753.9          |
| • SPED Non - Teachers         | 216.6           | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0             | 294.6                    | 294.6                       | 294.6          | 294.6          |
| <b>Student Transportation</b> | 358.3           | 358.3                    | 76.5                        | 358.3          | 358.3          |
| <b>Direct Education</b>       | 362.3           | 411.8                    | 411.8                       | 362.3          | 411.8          |
| <b>Other</b>                  | 599.9           | 983.9                    | 983.9                       | 599.9          | 983.9          |
| <b>Facilities</b>             | 587.8           | 587.8                    | 0.0                         | 587.8          | 587.8          |
| <b>TOTAL</b>                  | <b>11,549.1</b> | <b>9,114.9</b>           | <b>8,245.3</b>              | <b>8,681.5</b> | <b>9,114.9</b> |
|                               |                 |                          | <b>Lowest</b>               |                |                |

**Non-Recurring Expenditures**

| Facilities Upgrade/<br>Replacement | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|------------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Immediate</b>                   | 1,266.0        | 1,266.0                  | 0.0                         | 1,266.0        | 1,266.0        |
| <b>Intermediate</b>                | 49.0           | 49.0                     | 0.0                         | 49.0           | 49.0           |
| <b>Long-Term</b>                   | 1,237.0        | 1,237.0                  | 0.0                         | 1,237.0        | 1,237.0        |
| <b>TOTAL NON-RECURRING</b>         | <b>2,552.0</b> | <b>2,552.0</b>           | <b>0.0</b>                  | <b>2,552.0</b> | <b>2,552.0</b> |
|                                    |                |                          | <b>Lowest</b>               |                |                |

**Operational Expenditures for FY04-07  
DDESS School: Holbrook ES / Cumberland County  
Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 968.2          | 869.3                    | 869.3                       | 869.3          | 869.3          |
| • Non - Teachers              | 1,195.3        | 595.6                    | 595.6                       | 595.6          | 595.6          |
| • SPED Teachers               | 248.1          | 192.9                    | 192.9                       | 192.9          | 192.9          |
| • SPED Non - Teachers         | 55.4           | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 75.4                     | 75.4                        | 75.4           | 75.4           |
| <b>Student Transportation</b> | 91.7           | 91.7                     | 19.6                        | 91.7           | 91.7           |
| <b>Direct Education</b>       | 92.7           | 105.4                    | 105.4                       | 92.7           | 105.4          |
| <b>Other</b>                  | 153.5          | 251.8                    | 251.8                       | 153.5          | 251.8          |
| <b>Facilities</b>             | 150.4          | 150.4                    | 0.0                         | 150.4          | 150.4          |
| <b>TOTAL</b>                  | <b>2,955.3</b> | <b>2,332.5</b>           | <b>2,110.0</b>              | <b>2,221.5</b> | <b>2,332.5</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

**FY2005**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 982.7          | 882.3                    | 882.3                       | 882.3          | 882.3          |
| • Non - Teachers              | 1,213.2        | 604.5                    | 604.5                       | 604.5          | 604.5          |
| • SPED Teachers               | 251.8          | 195.8                    | 195.8                       | 195.8          | 195.8          |
| • SPED Non - Teachers         | 56.3           | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 76.5                     | 76.5                        | 76.5           | 76.5           |
| <b>Student Transportation</b> | 93.1           | 93.1                     | 19.9                        | 93.1           | 93.1           |
| <b>Direct Education</b>       | 94.1           | 107.0                    | 107.0                       | 94.1           | 107.0          |
| <b>Other</b>                  | 155.8          | 255.5                    | 255.5                       | 155.8          | 255.5          |
| <b>Facilities</b>             | 152.7          | 152.7                    | 0.0                         | 152.7          | 152.7          |
| <b>TOTAL</b>                  | <b>2,999.7</b> | <b>2,367.4</b>           | <b>2,141.5</b>              | <b>2,254.8</b> | <b>2,367.4</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

## FY2006

| Operational Budget            | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 997.5          | 895.6                    | 895.6                       | 895.6          | 895.6          |
| • Non - Teachers              | 1,231.4        | 613.6                    | 613.6                       | 613.6          | 613.6          |
| • SPED Teachers               | 255.6          | 198.8                    | 198.8                       | 198.8          | 198.8          |
| • SPED Non - Teachers         | 57.1           | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 77.7                     | 77.7                        | 77.7           | 77.7           |
| <b>Student Transportation</b> | 94.5           | 94.5                     | 20.2                        | 94.5           | 94.5           |
| <b>Direct Education</b>       | 95.5           | 108.6                    | 108.6                       | 95.5           | 108.6          |
| <b>Other</b>                  | 158.2          | 259.4                    | 259.4                       | 158.2          | 259.4          |
| <b>Facilities</b>             | 155.0          | 155.0                    | 0.0                         | 155.0          | 155.0          |
| <b>TOTAL</b>                  | <b>3,044.8</b> | <b>2,403.2</b>           | <b>2,173.9</b>              | <b>2,288.9</b> | <b>2,403.2</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

## FY2007

| Operational Budget            | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 1,012.4        | 909.0                    | 909.0                       | 909.0          | 909.0          |
| • Non - Teachers              | 1,249.9        | 622.8                    | 622.8                       | 622.8          | 622.8          |
| • SPED Teachers               | 259.4          | 201.7                    | 201.7                       | 201.7          | 201.7          |
| • SPED Non - Teachers         | 58.0           | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 78.8                     | 78.8                        | 78.8           | 78.8           |
| <b>Student Transportation</b> | 95.9           | 95.9                     | 20.5                        | 95.9           | 95.9           |
| <b>Direct Education</b>       | 97.0           | 110.2                    | 110.2                       | 97.0           | 110.2          |
| <b>Other</b>                  | 160.5          | 263.3                    | 263.3                       | 160.5          | 263.3          |
| <b>Facilities</b>             | 157.3          | 157.3                    | 0.0                         | 157.3          | 157.3          |
| <b>TOTAL</b>                  | <b>3,090.4</b> | <b>2,439.0</b>           | <b>2,206.3</b>              | <b>2,323.0</b> | <b>2,439.0</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

**Present Value of Operational and Non-Recurring Expenditures  
DDESS School: McNair ES / Cumberland County  
Comparative Cost Summary of Alternatives  
(All Figures '000, FY04-FY07 Cash Flows in FY04 \$)**

**Operational Expenditures**

|                               | Status Quo      | Transfer with Facilities | Transfer without Facilities | Contractual     | Coterminous     |
|-------------------------------|-----------------|--------------------------|-----------------------------|-----------------|-----------------|
| <b>Salaries and Benefits</b>  |                 |                          |                             |                 |                 |
| • Teachers                    | 3,617.3         | 3,848.9                  | 3,848.9                     | 3,848.9         | 3,848.9         |
| • Non - Teachers              | 4,658.0         | 2,637.0                  | 2,637.0                     | 2,637.0         | 2,637.0         |
| • SPED Teachers               | 1,001.3         | 854.2                    | 854.2                       | 854.2           | 854.2           |
| • SPED Non - Teachers         | 403.0           | 0.0                      | 0.0                         | 0.0             | 0.0             |
| <b>SPED Non-Pay</b>           | 0.0             | 333.8                    | 333.8                       | 333.8           | 333.8           |
| <b>Student Transportation</b> | 768.9           | 768.9                    | 86.7                        | 768.9           | 768.9           |
| <b>Direct Education</b>       | 434.8           | 466.6                    | 466.6                       | 434.8           | 466.6           |
| <b>Other</b>                  | 620.1           | 1,114.7                  | 1,114.7                     | 620.1           | 1,114.7         |
| <b>Facilities</b>             | 644.2           | 644.2                    | 0.0                         | 644.2           | 644.2           |
| <b>TOTAL</b>                  | <b>12,147.6</b> | <b>10,668.4</b>          | <b>9,341.9</b>              | <b>10,142.0</b> | <b>10,668.4</b> |
|                               |                 |                          | <b>Lowest</b>               |                 |                 |

**Non-Recurring Expenditures**

| Facilities Upgrade/<br>Replacement | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|------------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Immediate</b>                   | 1,040.0        | 1,040.0                  | 0.0                         | 1,040.0        | 1,040.0        |
| <b>Intermediate</b>                | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Long-Term</b>                   | 2,181.0        | 2,181.0                  | 0.0                         | 2,181.0        | 2,181.0        |
| <b>TOTAL NON-RECURRING</b>         | <b>3,221.0</b> | <b>3,221.0</b>           | <b>0.0</b>                  | <b>3,221.0</b> | <b>3,221.0</b> |
|                                    |                |                          | <b>Lowest</b>               |                |                |

**Operational Expenditures for FY04-07  
DDESS School: McNair ES / Cumberland County  
Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 925.7          | 984.9                    | 984.9                       | 984.9          | 984.9          |
| • Non - Teachers              | 1,192.0        | 674.8                    | 674.8                       | 674.8          | 674.8          |
| • SPED Teachers               | 256.2          | 218.6                    | 218.6                       | 218.6          | 218.6          |
| • SPED Non - Teachers         | 103.1          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 85.4                     | 85.4                        | 85.4           | 85.4           |
| <b>Student Transportation</b> | 196.8          | 196.8                    | 22.2                        | 196.8          | 196.8          |
| <b>Direct Education</b>       | 111.3          | 119.4                    | 119.4                       | 111.3          | 119.4          |
| <b>Other</b>                  | 158.7          | 285.3                    | 285.3                       | 158.7          | 285.3          |
| <b>Facilities</b>             | 164.8          | 164.8                    | 0.0                         | 164.8          | 164.8          |
| <b>TOTAL</b>                  | <b>3,108.6</b> | <b>2,730.0</b>           | <b>2,390.6</b>              | <b>2,595.3</b> | <b>2,730.0</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

**FY2005**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 939.5          | 999.7                    | 999.7                       | 999.7          | 999.7          |
| • Non - Teachers              | 1,209.9        | 684.9                    | 684.9                       | 684.9          | 684.9          |
| • SPED Teachers               | 260.1          | 221.9                    | 221.9                       | 221.9          | 221.9          |
| • SPED Non - Teachers         | 104.7          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 86.7                     | 86.7                        | 86.7           | 86.7           |
| <b>Student Transportation</b> | 199.7          | 199.7                    | 22.5                        | 199.7          | 199.7          |
| <b>Direct Education</b>       | 112.9          | 121.2                    | 121.2                       | 112.9          | 121.2          |
| <b>Other</b>                  | 161.1          | 289.5                    | 289.5                       | 161.1          | 289.5          |
| <b>Facilities</b>             | 167.3          | 167.3                    | 0.0                         | 167.3          | 167.3          |
| <b>TOTAL</b>                  | <b>3,155.2</b> | <b>2,770.9</b>           | <b>2,426.4</b>              | <b>2,634.2</b> | <b>2,770.9</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

## FY2006

| Operational Budget            | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 953.6          | 1,014.7                  | 1,014.7                     | 1,014.7        | 1,014.7        |
| • Non - Teachers              | 1,228.0        | 695.2                    | 695.2                       | 695.2          | 695.2          |
| • SPED Teachers               | 264.0          | 225.2                    | 225.2                       | 225.2          | 225.2          |
| • SPED Non - Teachers         | 106.2          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 88.0                     | 88.0                        | 88.0           | 88.0           |
| <b>Student Transportation</b> | 202.7          | 202.7                    | 22.9                        | 202.7          | 202.7          |
| <b>Direct Education</b>       | 114.6          | 123.0                    | 123.0                       | 114.6          | 123.0          |
| <b>Other</b>                  | 163.5          | 293.9                    | 293.9                       | 163.5          | 293.9          |
| <b>Facilities</b>             | 169.8          | 169.8                    | 0.0                         | 169.8          | 169.8          |
| <b>TOTAL</b>                  | <b>3,202.4</b> | <b>2,812.5</b>           | <b>2,462.9</b>              | <b>2,673.7</b> | <b>2,812.5</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

## FY2007

| Operational Budget            | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 967.9          | 1,029.9                  | 1,029.9                     | 1,029.9        | 1,029.9        |
| • Non - Teachers              | 1,246.4        | 705.6                    | 705.6                       | 705.6          | 705.6          |
| • SPED Teachers               | 267.9          | 228.6                    | 228.6                       | 228.6          | 228.6          |
| • SPED Non - Teachers         | 107.8          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 89.3                     | 89.3                        | 89.3           | 89.3           |
| <b>Student Transportation</b> | 205.8          | 205.8                    | 23.2                        | 205.8          | 205.8          |
| <b>Direct Education</b>       | 116.4          | 124.9                    | 124.9                       | 116.4          | 124.9          |
| <b>Other</b>                  | 165.9          | 298.3                    | 298.3                       | 165.9          | 298.3          |
| <b>Facilities</b>             | 172.4          | 172.4                    | 0.0                         | 172.4          | 172.4          |
| <b>TOTAL</b>                  | <b>3,250.5</b> | <b>2,854.8</b>           | <b>2,499.8</b>              | <b>2,713.9</b> | <b>2,854.8</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

**Present Value of Operational and Non-Recurring Expenditures  
DDESS School: Murray ES / Cumberland County  
Comparative Cost Summary of Alternatives  
(All Figures '000, FY04-FY07 Cash Flows in FY04 \$)**

**Operational Expenditures**

|                               | Status Quo      | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|-----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                 |                          |                             |                |                |
| • Teachers                    | 3,551.3         | 3,501.4                  | 3,501.4                     | 3,501.4        | 3,501.4        |
| • Non - Teachers              | 5,080.3         | 2,398.9                  | 2,398.9                     | 2,398.9        | 2,398.9        |
| • SPED Teachers               | 968.6           | 777.0                    | 777.0                       | 777.0          | 777.0          |
| • SPED Non - Teachers         | 430.4           | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0             | 303.7                    | 303.7                       | 303.7          | 303.7          |
| <b>Student Transportation</b> | 563.6           | 563.6                    | 78.9                        | 563.6          | 563.6          |
| <b>Direct Education</b>       | 430.8           | 424.5                    | 424.5                       | 430.8          | 424.5          |
| <b>Other</b>                  | 612.0           | 1,014.1                  | 1,014.1                     | 612.0          | 1,014.1        |
| <b>Facilities</b>             | 676.3           | 676.3                    | 0.0                         | 676.3          | 676.3          |
| <b>TOTAL</b>                  | <b>12,313.2</b> | <b>9,659.3</b>           | <b>8,498.4</b>              | <b>9,263.5</b> | <b>9,659.3</b> |
|                               |                 |                          | <b>Lowest</b>               |                |                |

**Non-Recurring Expenditures**

| Facilities Upgrade/<br>Replacement | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|------------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Immediate</b>                   | 1,657.0        | 1,657.0                  | 0.0                         | 1,657.0        | 1,657.0        |
| <b>Intermediate</b>                | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Long-Term</b>                   | 1,152.0        | 1,152.0                  | 0.0                         | 1,152.0        | 1,152.0        |
| <b>TOTAL NON-RECURRING</b>         | <b>2,809.0</b> | <b>2,809.0</b>           | <b>0.0</b>                  | <b>2,809.0</b> | <b>2,809.0</b> |
|                                    |                |                          | <b>Lowest</b>               |                |                |

**Operational Expenditures for FY04-07  
DDESS School: Murray ES / Cumberland County  
Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 908.8          | 896.0                    | 896.0                       | 896.0          | 896.0          |
| • Non - Teachers              | 1,300.0        | 613.9                    | 613.9                       | 613.9          | 613.9          |
| • SPED Teachers               | 247.9          | 198.8                    | 198.8                       | 198.8          | 198.8          |
| • SPED Non - Teachers         | 110.1          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 77.7                     | 77.7                        | 77.7           | 77.7           |
| <b>Student Transportation</b> | 144.2          | 144.2                    | 20.2                        | 144.2          | 144.2          |
| <b>Direct Education</b>       | 110.2          | 108.6                    | 108.6                       | 110.2          | 108.6          |
| <b>Other</b>                  | 156.6          | 259.5                    | 259.5                       | 156.6          | 259.5          |
| <b>Facilities</b>             | 173.1          | 173.1                    | 0.0                         | 173.1          | 173.1          |
| <b>TOTAL</b>                  | <b>3,150.9</b> | <b>2,471.8</b>           | <b>2,174.7</b>              | <b>2,370.5</b> | <b>2,471.8</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

**FY2005**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 922.4          | 909.4                    | 909.4                       | 909.4          | 909.4          |
| • Non - Teachers              | 1,319.5        | 623.1                    | 623.1                       | 623.1          | 623.1          |
| • SPED Teachers               | 251.6          | 201.8                    | 201.8                       | 201.8          | 201.8          |
| • SPED Non - Teachers         | 111.8          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 78.9                     | 78.9                        | 78.9           | 78.9           |
| <b>Student Transportation</b> | 146.4          | 146.4                    | 20.5                        | 146.4          | 146.4          |
| <b>Direct Education</b>       | 111.9          | 110.2                    | 110.2                       | 111.9          | 110.2          |
| <b>Other</b>                  | 159.0          | 263.4                    | 263.4                       | 159.0          | 263.4          |
| <b>Facilities</b>             | 175.7          | 175.7                    | 0.0                         | 175.7          | 175.7          |
| <b>TOTAL</b>                  | <b>3,198.3</b> | <b>2,508.9</b>           | <b>2,207.3</b>              | <b>2,406.2</b> | <b>2,508.9</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

## FY2006

| Operational Budget            | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 936.2          | 923.1                    | 923.1                       | 923.1          | 923.1          |
| • Non - Teachers              | 1,339.3        | 632.4                    | 632.4                       | 632.4          | 632.4          |
| • SPED Teachers               | 255.4          | 204.8                    | 204.8                       | 204.8          | 204.8          |
| • SPED Non - Teachers         | 113.5          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 80.1                     | 80.1                        | 80.1           | 80.1           |
| <b>Student Transportation</b> | 148.6          | 148.6                    | 20.8                        | 148.6          | 148.6          |
| <b>Direct Education</b>       | 113.6          | 111.9                    | 111.9                       | 113.6          | 111.9          |
| <b>Other</b>                  | 161.4          | 267.3                    | 267.3                       | 161.4          | 267.3          |
| <b>Facilities</b>             | 178.3          | 178.3                    | 0.0                         | 178.3          | 178.3          |
| <b>TOTAL</b>                  | <b>3,246.3</b> | <b>2,546.5</b>           | <b>2,240.4</b>              | <b>2,442.3</b> | <b>2,546.5</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

## FY2007

| Operational Budget            | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 950.3          | 936.9                    | 936.9                       | 936.9          | 936.9          |
| • Non - Teachers              | 1,359.4        | 641.9                    | 641.9                       | 641.9          | 641.9          |
| • SPED Teachers               | 259.2          | 207.9                    | 207.9                       | 207.9          | 207.9          |
| • SPED Non - Teachers         | 115.2          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 81.3                     | 81.3                        | 81.3           | 81.3           |
| <b>Student Transportation</b> | 150.8          | 150.8                    | 21.1                        | 150.8          | 150.8          |
| <b>Direct Education</b>       | 115.3          | 113.6                    | 113.6                       | 115.3          | 113.6          |
| <b>Other</b>                  | 163.8          | 271.3                    | 271.3                       | 163.8          | 271.3          |
| <b>Facilities</b>             | 181.0          | 181.0                    | 0.0                         | 181.0          | 181.0          |
| <b>TOTAL</b>                  | <b>3,295.0</b> | <b>2,584.7</b>           | <b>2,274.0</b>              | <b>2,478.9</b> | <b>2,584.7</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

**Present Value of Operational and Non-Recurring Expenditures  
DDESS School: Pope ES / Cumberland County  
Comparative Cost Summary of Alternatives  
(All Figures '000, FY04-FY07 Cash Flows in FY04 \$)**

**Operational Expenditures**

|                               | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 2,273.0        | 2,658.6                     | 2,658.6                        | 2,658.6        | 2,658.6        |
| • Non - Teachers              | 3,562.2        | 1,821.5                     | 1,821.5                        | 1,821.5        | 1,821.5        |
| • SPED Teachers               | 523.0          | 590.0                       | 590.0                          | 590.0          | 590.0          |
| • SPED Non - Teachers         | 176.3          | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 230.6                       | 230.6                          | 230.6          | 230.6          |
| <b>Student Transportation</b> | 394.5          | 394.5                       | 59.9                           | 394.5          | 394.5          |
| <b>Direct Education</b>       | 434.8          | 322.3                       | 322.3                          | 434.8          | 322.3          |
| <b>Other</b>                  | 599.9          | 770.0                       | 770.0                          | 599.9          | 770.0          |
| <b>Facilities</b>             | 841.4          | 841.4                       | 0.0                            | 841.4          | 841.4          |
| <b>TOTAL</b>                  | <b>8,805.1</b> | <b>7,628.9</b>              | <b>6,452.9</b>                 | <b>7,571.3</b> | <b>7,628.9</b> |
|                               |                |                             | <b>Lowest</b>                  |                |                |

**Non-Recurring Expenditures**

| Facilities Upgrade/<br>Replacement | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|------------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Immediate</b>                   | 1,702.0        | 1,702.0                     | 0.0                            | 1,702.0        | 1,702.0        |
| <b>Intermediate</b>                | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Long-Term</b>                   | 1,136.0        | 1,136.0                     | 0.0                            | 1,136.0        | 1,136.0        |
| <b>TOTAL NON-RECURRING</b>         | <b>2,838.0</b> | <b>2,838.0</b>              | <b>0.0</b>                     | <b>2,838.0</b> | <b>2,838.0</b> |
|                                    |                |                             | <b>Lowest</b>                  |                |                |

**Operational Expenditures for FY04-07  
DDESS School: Pope ES / Cumberland County  
Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 581.7          | 680.3                    | 680.3                       | 680.3          | 680.3          |
| • Non - Teachers              | 911.5          | 466.1                    | 466.1                       | 466.1          | 466.1          |
| • SPED Teachers               | 133.8          | 151.0                    | 151.0                       | 151.0          | 151.0          |
| • SPED Non - Teachers         | 45.1           | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 59.0                     | 59.0                        | 59.0           | 59.0           |
| <b>Student Transportation</b> | 101.0          | 101.0                    | 15.3                        | 101.0          | 101.0          |
| <b>Direct Education</b>       | 111.3          | 82.5                     | 82.5                        | 111.3          | 82.5           |
| <b>Other</b>                  | 153.5          | 197.0                    | 197.0                       | 153.5          | 197.0          |
| <b>Facilities</b>             | 215.3          | 215.3                    | 0.0                         | 215.3          | 215.3          |
| <b>TOTAL</b>                  | <b>2,253.2</b> | <b>1,952.2</b>           | <b>1,651.2</b>              | <b>1,937.5</b> | <b>1,952.2</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

**FY2005**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 590.4          | 690.5                    | 690.5                       | 690.5          | 690.5          |
| • Non - Teachers              | 925.2          | 473.1                    | 473.1                       | 473.1          | 473.1          |
| • SPED Teachers               | 135.8          | 153.2                    | 153.2                       | 153.2          | 153.2          |
| • SPED Non - Teachers         | 45.8           | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 59.9                     | 59.9                        | 59.9           | 59.9           |
| <b>Student Transportation</b> | 102.5          | 102.5                    | 15.6                        | 102.5          | 102.5          |
| <b>Direct Education</b>       | 112.9          | 83.7                     | 83.7                        | 112.9          | 83.7           |
| <b>Other</b>                  | 155.8          | 200.0                    | 200.0                       | 155.8          | 200.0          |
| <b>Facilities</b>             | 218.6          | 218.6                    | 0.0                         | 218.6          | 218.6          |
| <b>TOTAL</b>                  | <b>2,287.0</b> | <b>1,981.5</b>           | <b>1,676.0</b>              | <b>1,966.5</b> | <b>1,981.5</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

## FY2006

| Operational Budget            | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 599.2          | 700.9                    | 700.9                       | 700.9          | 700.9          |
| • Non - Teachers              | 939.1          | 480.2                    | 480.2                       | 480.2          | 480.2          |
| • SPED Teachers               | 137.9          | 155.5                    | 155.5                       | 155.5          | 155.5          |
| • SPED Non - Teachers         | 46.5           | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 60.8                     | 60.8                        | 60.8           | 60.8           |
| <b>Student Transportation</b> | 104.0          | 104.0                    | 15.8                        | 104.0          | 104.0          |
| <b>Direct Education</b>       | 114.6          | 85.0                     | 85.0                        | 114.6          | 85.0           |
| <b>Other</b>                  | 158.2          | 203.0                    | 203.0                       | 158.2          | 203.0          |
| <b>Facilities</b>             | 221.8          | 221.8                    | 0.0                         | 221.8          | 221.8          |
| <b>TOTAL</b>                  | <b>2,321.3</b> | <b>2,011.2</b>           | <b>1,701.2</b>              | <b>1,996.0</b> | <b>2,011.2</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

## FY2007

| Operational Budget            | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 608.2          | 711.4                    | 711.4                       | 711.4          | 711.4          |
| • Non - Teachers              | 953.2          | 487.4                    | 487.4                       | 487.4          | 487.4          |
| • SPED Teachers               | 139.9          | 157.9                    | 157.9                       | 157.9          | 157.9          |
| • SPED Non - Teachers         | 47.2           | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 61.7                     | 61.7                        | 61.7           | 61.7           |
| <b>Student Transportation</b> | 105.6          | 105.6                    | 16.0                        | 105.6          | 105.6          |
| <b>Direct Education</b>       | 116.3          | 86.2                     | 86.2                        | 116.3          | 86.2           |
| <b>Other</b>                  | 160.5          | 206.0                    | 206.0                       | 160.5          | 206.0          |
| <b>Facilities</b>             | 225.2          | 225.2                    | 0.0                         | 225.2          | 225.2          |
| <b>TOTAL</b>                  | <b>2,356.1</b> | <b>2,041.4</b>           | <b>1,726.6</b>              | <b>2,026.0</b> | <b>2,041.4</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

**Present Value of Operational and Non-Recurring Expenditures  
DDESS School: Irwin MS / Cumberland County  
Comparative Cost Summary of Alternatives  
(All Figures '000, FY04-FY07 Cash Flows in FY04 \$)**

**Operational Expenditures**

|                               | Status Quo      | Transfer with Facilities | Transfer without Facilities | Contractual     | Coterminous     |
|-------------------------------|-----------------|--------------------------|-----------------------------|-----------------|-----------------|
| <b>Salaries and Benefits</b>  |                 |                          |                             |                 |                 |
| • Teachers                    | 6,392.0         | 6,081.8                  | 6,081.8                     | 6,081.8         | 6,081.8         |
| • Non - Teachers              | 7,645.3         | 4,166.8                  | 4,166.8                     | 4,166.8         | 4,166.8         |
| • SPED Teachers               | 1,828.6         | 1,349.7                  | 1,349.7                     | 1,349.7         | 1,349.7         |
| • SPED Non - Teachers         | 0.0             | 0.0                      | 0.0                         | 0.0             | 0.0             |
| <b>SPED Non-Pay</b>           | 0.0             | 527.5                    | 527.5                       | 527.5           | 527.5           |
| <b>Student Transportation</b> | 523.4           | 523.4                    | 137.0                       | 523.4           | 523.4           |
| <b>Direct Education</b>       | 547.6           | 737.3                    | 737.3                       | 547.6           | 737.3           |
| <b>Other</b>                  | 656.2           | 1,761.4                  | 1,761.4                     | 656.2           | 1,761.4         |
| <b>Facilities</b>             | 869.6           | 869.6                    | 0.0                         | 869.6           | 869.6           |
| <b>TOTAL</b>                  | <b>18,462.5</b> | <b>16,017.4</b>          | <b>14,761.5</b>             | <b>14,722.4</b> | <b>16,017.4</b> |
|                               |                 |                          |                             | <b>Lowest</b>   |                 |

**Non-Recurring Expenditures**

| Facilities Upgrade/<br>Replacement | Status Quo      | Transfer with Facilities | Transfer without Facilities | Contractual     | Coterminous     |
|------------------------------------|-----------------|--------------------------|-----------------------------|-----------------|-----------------|
| <b>Immediate</b>                   | 12,421.0        | 12,421.0                 | 0.0                         | 12,421.0        | 12,421.0        |
| <b>Intermediate</b>                | 0.0             | 0.0                      | 0.0                         | 0.0             | 0.0             |
| <b>Long-Term</b>                   | 0.0             | 0.0                      | 0.0                         | 0.0             | 0.0             |
| <b>TOTAL NON-RECURRING</b>         | <b>12,421.0</b> | <b>12,421.0</b>          | <b>0.0</b>                  | <b>12,421.0</b> | <b>12,421.0</b> |
|                                    |                 |                          |                             | <b>Lowest</b>   |                 |

**Operational Expenditures for FY04-07  
DDESS School: Irwin MS / Cumberland County  
Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 1,635.7        | 1,556.3                  | 1,556.3                     | 1,556.3        | 1,556.3        |
| • Non - Teachers              | 1,956.4        | 1,066.3                  | 1,066.3                     | 1,066.3        | 1,066.3        |
| • SPED Teachers               | 467.9          | 345.4                    | 345.4                       | 345.4          | 345.4          |
| • SPED Non - Teachers         | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 135.0                    | 135.0                       | 135.0          | 135.0          |
| <b>Student Transportation</b> | 133.9          | 133.9                    | 35.1                        | 133.9          | 133.9          |
| <b>Direct Education</b>       | 140.1          | 188.7                    | 188.7                       | 140.1          | 188.7          |
| <b>Other</b>                  | 167.9          | 450.7                    | 450.7                       | 167.9          | 450.7          |
| <b>Facilities</b>             | 222.5          | 222.5                    | 0.0                         | 222.5          | 222.5          |
| <b>TOTAL</b>                  | <b>4,724.4</b> | <b>4,098.8</b>           | <b>3,777.5</b>              | <b>3,767.4</b> | <b>4,098.8</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

**FY2005**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 1,660.2        | 1,579.6                  | 1,579.6                     | 1,579.6        | 1,579.6        |
| • Non - Teachers              | 1,985.7        | 1,082.3                  | 1,082.3                     | 1,082.3        | 1,082.3        |
| • SPED Teachers               | 475.0          | 350.6                    | 350.6                       | 350.6          | 350.6          |
| • SPED Non - Teachers         | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 137.0                    | 137.0                       | 137.0          | 137.0          |
| <b>Student Transportation</b> | 135.9          | 135.9                    | 35.6                        | 135.9          | 135.9          |
| <b>Direct Education</b>       | 142.2          | 191.5                    | 191.5                       | 142.2          | 191.5          |
| <b>Other</b>                  | 170.5          | 457.5                    | 457.5                       | 170.5          | 457.5          |
| <b>Facilities</b>             | 225.9          | 225.9                    | 0.0                         | 225.9          | 225.9          |
| <b>TOTAL</b>                  | <b>4,795.4</b> | <b>4,160.3</b>           | <b>3,834.1</b>              | <b>3,824.0</b> | <b>4,160.3</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

## FY2006

| Operational Budget            | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 1,685.1        | 1,603.3                  | 1,603.3                     | 1,603.3        | 1,603.3        |
| • Non - Teachers              | 2,015.5        | 1,098.5                  | 1,098.5                     | 1,098.5        | 1,098.5        |
| • SPED Teachers               | 482.1          | 355.8                    | 355.8                       | 355.8          | 355.8          |
| • SPED Non - Teachers         | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 139.1                    | 139.1                       | 139.1          | 139.1          |
| <b>Student Transportation</b> | 138.0          | 138.0                    | 36.1                        | 138.0          | 138.0          |
| <b>Direct Education</b>       | 144.4          | 194.4                    | 194.4                       | 144.4          | 194.4          |
| <b>Other</b>                  | 173.0          | 464.4                    | 464.4                       | 173.0          | 464.4          |
| <b>Facilities</b>             | 229.3          | 229.3                    | 0.0                         | 229.3          | 229.3          |
| <b>TOTAL</b>                  | <b>4,867.4</b> | <b>4,222.8</b>           | <b>3,891.6</b>              | <b>3,881.4</b> | <b>4,222.8</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

## FY2007

| Operational Budget            | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 1,710.4        | 1,627.4                  | 1,627.4                     | 1,627.4        | 1,627.4        |
| • Non - Teachers              | 2,045.8        | 1,115.0                  | 1,115.0                     | 1,115.0        | 1,115.0        |
| • SPED Teachers               | 489.3          | 361.2                    | 361.2                       | 361.2          | 361.2          |
| • SPED Non - Teachers         | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 141.1                    | 141.1                       | 141.1          | 141.1          |
| <b>Student Transportation</b> | 140.1          | 140.1                    | 36.7                        | 140.1          | 140.1          |
| <b>Direct Education</b>       | 146.5          | 197.3                    | 197.3                       | 146.5          | 197.3          |
| <b>Other</b>                  | 175.6          | 471.3                    | 471.3                       | 175.6          | 471.3          |
| <b>Facilities</b>             | 232.7          | 232.7                    | 0.0                         | 232.7          | 232.7          |
| <b>TOTAL</b>                  | <b>4,940.4</b> | <b>4,286.1</b>           | <b>3,950.0</b>              | <b>3,939.6</b> | <b>4,286.1</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

**Present Value of Operational and Non-Recurring Expenditures  
DDESS School: Albritton JHS / Cumberland County  
Comparative Cost Summary of Alternatives  
(All Figures '000, FY04-FY07 Cash Flows in FY04 \$)**

**Operational Expenditures**

|                               | Status Quo      | Transfer with Facilities | Transfer without Facilities | Contractual     | Coterminous     |
|-------------------------------|-----------------|--------------------------|-----------------------------|-----------------|-----------------|
| <b>Salaries and Benefits</b>  |                 |                          |                             |                 |                 |
| • Teachers                    | 8,452.5         | 5,421.5                  | 5,421.5                     | 5,421.5         | 5,421.5         |
| • Non - Teachers              | 6,406.1         | 3,714.4                  | 3,714.4                     | 3,714.4         | 3,714.4         |
| • SPED Teachers               | 1,133.7         | 1,203.2                  | 1,203.2                     | 1,203.2         | 1,203.2         |
| • SPED Non - Teachers         | 916.7           | 0.0                      | 0.0                         | 0.0             | 0.0             |
| <b>SPED Non-Pay</b>           | 0.0             | 470.2                    | 470.2                       | 470.2           | 470.2           |
| <b>Student Transportation</b> | 579.7           | 579.7                    | 122.1                       | 579.7           | 579.7           |
| <b>Direct Education</b>       | 740.8           | 657.2                    | 657.2                       | 740.8           | 657.2           |
| <b>Other</b>                  | 680.3           | 1,570.2                  | 1,570.2                     | 680.3           | 1,570.2         |
| <b>Facilities</b>             | 849.5           | 849.5                    | 0.0                         | 849.5           | 849.5           |
| <b>TOTAL</b>                  | <b>19,759.7</b> | <b>14,466.1</b>          | <b>13,158.9</b>             | <b>13,659.7</b> | <b>14,466.1</b> |
|                               |                 |                          | <b>Lowest</b>               |                 |                 |

**Non-Recurring Expenditures**

| Facilities Upgrade/<br>Replacement | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|------------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Immediate</b>                   | 3,112.0        | 3,112.0                  | 0.0                         | 3,112.0        | 3,112.0        |
| <b>Intermediate</b>                | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Long-Term</b>                   | 1,770.0        | 1,770.0                  | 0.0                         | 1,770.0        | 1,770.0        |
| <b>TOTAL NON-RECURRING</b>         | <b>4,882.0</b> | <b>4,882.0</b>           | <b>0.0</b>                  | <b>4,882.0</b> | <b>4,882.0</b> |
|                                    |                |                          | <b>Lowest</b>               |                |                |

**Operational Expenditures for FY04-07  
DDESS School: Albritton JHS / Cumberland County  
Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 2,163.0        | 1,387.3                     | 1,387.3                        | 1,387.3        | 1,387.3        |
| • Non - Teachers              | 1,639.3        | 950.5                       | 950.5                          | 950.5          | 950.5          |
| • SPED Teachers               | 290.1          | 307.9                       | 307.9                          | 307.9          | 307.9          |
| • SPED Non - Teachers         | 234.6          | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 120.3                       | 120.3                          | 120.3          | 120.3          |
| <b>Student Transportation</b> | 148.4          | 148.4                       | 31.3                           | 148.4          | 148.4          |
| <b>Direct Education</b>       | 189.6          | 168.2                       | 168.2                          | 189.6          | 168.2          |
| <b>Other</b>                  | 174.1          | 401.8                       | 401.8                          | 174.1          | 401.8          |
| <b>Facilities</b>             | 217.4          | 217.4                       | 0.0                            | 217.4          | 217.4          |
| <b>TOTAL</b>                  | <b>5,056.5</b> | <b>3,701.8</b>              | <b>3,367.3</b>                 | <b>3,495.5</b> | <b>3,701.8</b> |
|                               |                |                             | <b>Lowest</b>                  |                |                |

**FY2005**

| <b>Operational Budget</b>     | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 2,195.4        | 1,408.1                     | 1,408.1                        | 1,408.1        | 1,408.1        |
| • Non - Teachers              | 1,663.9        | 964.8                       | 964.8                          | 964.8          | 964.8          |
| • SPED Teachers               | 294.5          | 312.5                       | 312.5                          | 312.5          | 312.5          |
| • SPED Non - Teachers         | 238.1          | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 122.1                       | 122.1                          | 122.1          | 122.1          |
| <b>Student Transportation</b> | 150.6          | 150.6                       | 31.7                           | 150.6          | 150.6          |
| <b>Direct Education</b>       | 192.4          | 170.7                       | 170.7                          | 192.4          | 170.7          |
| <b>Other</b>                  | 176.7          | 407.8                       | 407.8                          | 176.7          | 407.8          |
| <b>Facilities</b>             | 220.6          | 220.6                       | 0.0                            | 220.6          | 220.6          |
| <b>TOTAL</b>                  | <b>5,132.2</b> | <b>3,757.2</b>              | <b>3,417.7</b>                 | <b>3,547.8</b> | <b>3,757.2</b> |
|                               |                |                             | <b>Lowest</b>                  |                |                |

## FY2006

| Operational Budget            | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 2,228.3        | 1,429.3                  | 1,429.3                     | 1,429.3        | 1,429.3        |
| • Non - Teachers              | 1,688.8        | 979.2                    | 979.2                       | 979.2          | 979.2          |
| • SPED Teachers               | 298.9          | 317.2                    | 317.2                       | 317.2          | 317.2          |
| • SPED Non - Teachers         | 241.7          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 124.0                    | 124.0                       | 124.0          | 124.0          |
| <b>Student Transportation</b> | 152.8          | 152.8                    | 32.2                        | 152.8          | 152.8          |
| <b>Direct Education</b>       | 195.3          | 173.3                    | 173.3                       | 195.3          | 173.3          |
| <b>Other</b>                  | 179.4          | 413.9                    | 413.9                       | 179.4          | 413.9          |
| <b>Facilities</b>             | 224.0          | 224.0                    | 0.0                         | 224.0          | 224.0          |
| <b>TOTAL</b>                  | <b>5,209.2</b> | <b>3,813.7</b>           | <b>3,469.1</b>              | <b>3,601.2</b> | <b>3,813.7</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

## FY2007

| Operational Budget            | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 2,261.8        | 1,450.7                  | 1,450.7                     | 1,450.7        | 1,450.7        |
| • Non - Teachers              | 1,714.2        | 993.9                    | 993.9                       | 993.9          | 993.9          |
| • SPED Teachers               | 303.4          | 321.9                    | 321.9                       | 321.9          | 321.9          |
| • SPED Non - Teachers         | 245.3          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 125.8                    | 125.8                       | 125.8          | 125.8          |
| <b>Student Transportation</b> | 155.1          | 155.1                    | 32.7                        | 155.1          | 155.1          |
| <b>Direct Education</b>       | 198.2          | 175.9                    | 175.9                       | 198.2          | 175.9          |
| <b>Other</b>                  | 182.0          | 420.2                    | 420.2                       | 182.0          | 420.2          |
| <b>Facilities</b>             | 227.3          | 227.3                    | 0.0                         | 227.3          | 227.3          |
| <b>TOTAL</b>                  | <b>5,287.3</b> | <b>3,870.8</b>           | <b>3,521.1</b>              | <b>3,654.9</b> | <b>3,870.8</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

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**Operational Expenditures for FY04-07  
DDESS Installation: Ft. Jackson / Richland County Two  
Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 2,617.9        | 2,842.5                  | 2,842.5                     | 2,842.5        | 2,842.5        |
| • Non - Teachers              | 3,784.5        | 633.9                    | 633.9                       | 633.9          | 633.9          |
| • SPED Teachers               | 929.8          | 145.2                    | 145.2                       | 145.2          | 145.2          |
| • SPED Non - Teachers         | 364.7          | 46.1                     | 46.1                        | 46.1           | 46.1           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 31.3           | 31.3                     | 98.7                        | 31.3           | 31.3           |
| <b>Direct Education</b>       | 422.0          | 398.4                    | 398.4                       | 422.0          | 398.4          |
| <b>Other</b>                  | 359.1          | 243.6                    | 243.6                       | 359.1          | 243.6          |
| <b>Facilities</b>             | 82.6           | 82.6                     | 0.0                         | 82.6           | 82.6           |
| <b>TOTAL</b>                  | <b>8,591.9</b> | <b>4,423.6</b>           | <b>4,408.4</b>              | <b>4,562.7</b> | <b>4,423.6</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

**FY2005**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 2,871.0        | 3,108.0                  | 3,108.0                     | 3,108.0        | 3,108.0        |
| • Non - Teachers              | 4,153.4        | 693.1                    | 693.1                       | 693.1          | 693.1          |
| • SPED Teachers               | 1,019.4        | 158.7                    | 158.7                       | 158.7          | 158.7          |
| • SPED Non - Teachers         | 401.5          | 50.3                     | 50.3                        | 50.3           | 50.3           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 34.4           | 34.4                     | 107.9                       | 34.4           | 34.4           |
| <b>Direct Education</b>       | 462.9          | 435.6                    | 435.6                       | 462.9          | 435.6          |
| <b>Other</b>                  | 394.0          | 266.4                    | 266.4                       | 394.0          | 266.4          |
| <b>Facilities</b>             | 90.7           | 90.7                     | 0.0                         | 90.7           | 90.7           |
| <b>TOTAL</b>                  | <b>9,427.3</b> | <b>4,837.2</b>           | <b>4,820.0</b>              | <b>4,992.1</b> | <b>4,837.2</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

## FY2006

| Operational Budget            | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 2,913.9        | 3,154.6                     | 3,154.6                        | 3,154.6        | 3,154.6        |
| • Non - Teachers              | 4,215.7        | 703.6                       | 703.6                          | 703.6          | 703.6          |
| • SPED Teachers               | 1,034.7        | 161.0                       | 161.0                          | 161.0          | 161.0          |
| • SPED Non - Teachers         | 407.6          | 51.1                        | 51.1                           | 51.1           | 51.1           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 34.9           | 34.9                        | 109.5                          | 34.9           | 34.9           |
| <b>Direct Education</b>       | 469.8          | 442.2                       | 442.2                          | 469.8          | 442.2          |
| <b>Other</b>                  | 400.0          | 270.4                       | 270.4                          | 400.0          | 270.4          |
| <b>Facilities</b>             | 92.0           | 92.0                        | 0.0                            | 92.0           | 92.0           |
| <b>TOTAL</b>                  | <b>9,568.6</b> | <b>4,909.8</b>              | <b>4,892.4</b>                 | <b>5,067.0</b> | <b>4,909.8</b> |
|                               |                |                             | <b>Lowest</b>                  |                |                |

## FY2007

| Operational Budget            | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 2,957.7        | 3,201.9                     | 3,201.9                        | 3,201.9        | 3,201.9        |
| • Non - Teachers              | 4,278.9        | 714.1                       | 714.1                          | 714.1          | 714.1          |
| • SPED Teachers               | 1,050.1        | 163.3                       | 163.3                          | 163.3          | 163.3          |
| • SPED Non - Teachers         | 413.6          | 51.9                        | 51.9                           | 51.9           | 51.9           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 35.4           | 35.4                        | 111.2                          | 35.4           | 35.4           |
| <b>Direct Education</b>       | 476.8          | 448.7                       | 448.7                          | 476.8          | 448.7          |
| <b>Other</b>                  | 406.0          | 274.5                       | 274.5                          | 406.0          | 274.5          |
| <b>Facilities</b>             | 93.5           | 93.5                        | 0.0                            | 93.5           | 93.5           |
| <b>TOTAL</b>                  | <b>9,712.0</b> | <b>4,983.3</b>              | <b>4,965.6</b>                 | <b>5,142.9</b> | <b>4,983.3</b> |
|                               |                |                             | <b>Lowest</b>                  |                |                |

**Non-Recurring Expenditures Related to Facilities  
DDESS Installation: Ft. Jackson  
Comparative Cost Summary of Alternatives  
(All Figures '000, Values Shown in FY04 \$)**

**Non-Recurring Expenditures**

| <b>Facilities Upgrade/<br/>Replacement</b> | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|--|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Hood Street ES</b>                      |                |                             |                                |                |                |
| • Immediate                                | 425.0          | 425.0                       | 0.0                            | 425.0          | 425.0          |
| • Intermediate                             | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| • Long-Term                                | 555.0          | 555.0                       | 0.0                            | 555.0          | 555.0          |
| <b>Pierce Terrace ES</b>                   |                |                             |                                |                |                |
| • Immediate                                | 513.0          | 513.0                       | 0.0                            | 513.0          | 513.0          |
| • Intermediate                             | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| • Long-Term                                | 846.0          | 846.0                       | 0.0                            | 846.0          | 846.0          |
| <b>Pickney ES</b>                          |                |                             |                                |                |                |
| • Immediate                                | 2,942.0        | 2,942.0                     | 0.0                            | 2,942.0        | 2,942.0        |
| • Intermediate                             | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| • Long-Term                                | 210.0          | 210.0                       | 0.0                            | 210.0          | 210.0          |
| <b>TOTAL NON-RECURRING</b>                 | <b>5,491.0</b> | <b>5,491.0</b>              | <b>0.0</b>                     | <b>5,491.0</b> | <b>5,491.0</b> |

**Lowest**

**Present Value of Operational and Non-Recurring Expenditures  
DDESS School: Hood Street ES / Richland County Two  
Comparative Cost Summary of Alternatives  
(All Figures '000, FY04-FY07 Cash Flows in FY04 \$)**

**Operational Expenditures**

|                               | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 3,021.1        | 3,107.3                     | 3,107.3                        | 3,107.3        | 3,107.3        |
| • Non - Teachers              | 4,210.4        | 693.0                       | 693.0                          | 693.0          | 693.0          |
| • SPED Teachers               | 1,048.4        | 158.6                       | 158.6                          | 158.6          | 158.6          |
| • SPED Non - Teachers         | 528.5          | 50.3                        | 50.3                           | 50.3           | 50.3           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 43.0           | 43.0                        | 107.9                          | 43.0           | 43.0           |
| <b>Direct Education</b>       | 481.5          | 435.5                       | 435.5                          | 481.5          | 435.5          |
| <b>Other</b>                  | 411.1          | 266.4                       | 266.4                          | 411.1          | 266.4          |
| <b>Facilities</b>             | 97.8           | 97.8                        | 0.0                            | 97.8           | 97.8           |
| <b>TOTAL</b>                  | <b>9,841.8</b> | <b>4,852.2</b>              | <b>4,819.2</b>                 | <b>5,043.0</b> | <b>4,852.2</b> |
|                               |                |                             | <b>Lowest</b>                  |                |                |

**Non-Recurring Expenditures**

| <b>Facilities Upgrade/<br/>Replacement</b> | Status Quo   | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual  | Coterminous  |
|--|--------------|-----------------------------|--------------------------------|--------------|--------------|
| <b>Immediate</b>                           | 425.0        | 425.0                       | 0.0                            | 425.0        | 425.0        |
| <b>Intermediate</b>                        | 0.0          | 0.0                         | 0.0                            | 0.0          | 0.0          |
| <b>Long-Term</b>                           | 555.0        | 555.0                       | 0.0                            | 555.0        | 555.0        |
| <b>TOTAL NON-RECURRING</b>                 | <b>980.0</b> | <b>980.0</b>                | <b>0.0</b>                     | <b>980.0</b> | <b>980.0</b> |
|  |              |                             | <b>Lowest</b>                  |              |              |

**Operational Expenditures for FY04-07  
DDESS School: Hood Street ES / Richland County Two  
Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 719.3          | 739.8                    | 739.8                       | 739.8          | 739.8          |
| • Non - Teachers              | 1,002.5        | 165.0                    | 165.0                       | 165.0          | 165.0          |
| • SPED Teachers               | 249.6          | 37.8                     | 37.8                        | 37.8           | 37.8           |
| • SPED Non - Teachers         | 125.8          | 12.0                     | 12.0                        | 12.0           | 12.0           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 10.3           | 10.3                     | 25.7                        | 10.3           | 10.3           |
| <b>Direct Education</b>       | 114.7          | 103.7                    | 103.7                       | 114.7          | 103.7          |
| <b>Other</b>                  | 97.9           | 63.4                     | 63.4                        | 97.9           | 63.4           |
| <b>Facilities</b>             | 23.3           | 23.3                     | 0.0                         | 23.3           | 23.3           |
| <b>TOTAL</b>                  | <b>2,343.4</b> | <b>1,155.3</b>           | <b>1,147.4</b>              | <b>1,200.8</b> | <b>1,155.3</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

**FY2005**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 803.5          | 826.4                    | 826.4                       | 826.4          | 826.4          |
| • Non - Teachers              | 1,119.8        | 184.3                    | 184.3                       | 184.3          | 184.3          |
| • SPED Teachers               | 278.8          | 42.2                     | 42.2                        | 42.2           | 42.2           |
| • SPED Non - Teachers         | 140.6          | 13.4                     | 13.4                        | 13.4           | 13.4           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 11.5           | 11.5                     | 28.7                        | 11.5           | 11.5           |
| <b>Direct Education</b>       | 128.1          | 115.8                    | 115.8                       | 128.1          | 115.8          |
| <b>Other</b>                  | 109.3          | 70.8                     | 70.8                        | 109.3          | 70.8           |
| <b>Facilities</b>             | 26.0           | 26.0                     | 0.0                         | 26.0           | 26.0           |
| <b>TOTAL</b>                  | <b>2,617.6</b> | <b>1,290.4</b>           | <b>1,281.6</b>              | <b>1,341.2</b> | <b>1,290.4</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

## FY2006

| Operational Budget            | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 815.5          | 838.8                       | 838.8                          | 838.8          | 838.8          |
| • Non - Teachers              | 1,136.6        | 187.1                       | 187.1                          | 187.1          | 187.1          |
| • SPED Teachers               | 283.0          | 42.8                        | 42.8                           | 42.8           | 42.8           |
| • SPED Non - Teachers         | 142.7          | 13.6                        | 13.6                           | 13.6           | 13.6           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 11.6           | 11.6                        | 29.1                           | 11.6           | 11.6           |
| <b>Direct Education</b>       | 130.0          | 117.6                       | 117.6                          | 130.0          | 117.6          |
| <b>Other</b>                  | 111.0          | 71.9                        | 71.9                           | 111.0          | 71.9           |
| <b>Facilities</b>             | 26.4           | 26.4                        | 0.0                            | 26.4           | 26.4           |
| <b>TOTAL</b>                  | <b>2,656.8</b> | <b>1,309.8</b>              | <b>1,300.9</b>                 | <b>1,361.3</b> | <b>1,309.8</b> |
|                               |                |                             | <b>Lowest</b>                  |                |                |

## FY2007

| Operational Budget            | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 827.8          | 851.4                       | 851.4                          | 851.4          | 851.4          |
| • Non - Teachers              | 1,153.6        | 189.9                       | 189.9                          | 189.9          | 189.9          |
| • SPED Teachers               | 287.2          | 43.4                        | 43.4                           | 43.4           | 43.4           |
| • SPED Non - Teachers         | 144.8          | 13.8                        | 13.8                           | 13.8           | 13.8           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 11.8           | 11.8                        | 29.6                           | 11.8           | 11.8           |
| <b>Direct Education</b>       | 131.9          | 119.3                       | 119.3                          | 131.9          | 119.3          |
| <b>Other</b>                  | 112.6          | 73.0                        | 73.0                           | 112.6          | 73.0           |
| <b>Facilities</b>             | 26.8           | 26.8                        | 0.0                            | 26.8           | 26.8           |
| <b>TOTAL</b>                  | <b>2,696.5</b> | <b>1,329.4</b>              | <b>1,320.4</b>                 | <b>1,381.6</b> | <b>1,329.4</b> |
|                               |                |                             | <b>Lowest</b>                  |                |                |

**Present Value of Operational and Non-Recurring Expenditures  
DDESS School: Pickney ES / Richland County Two  
Comparative Cost Summary of Alternatives  
(All Figures '000, FY04-FY07 Cash Flows in FY04 \$)**

**Operational Expenditures**

|                               | Status Quo      | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|-----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                 |                             |                                |                |                |
| • Teachers                    | 4,392.2         | 5,531.7                     | 5,531.7                        | 5,531.7        | 5,531.7        |
| • Non - Teachers              | 6,086.2         | 1,233.7                     | 1,233.7                        | 1,233.7        | 1,233.7        |
| • SPED Teachers               | 1,581.2         | 282.3                       | 282.3                          | 282.3          | 282.3          |
| • SPED Non - Teachers         | 489.4           | 89.5                        | 89.5                           | 89.5           | 89.5           |
| <b>SPED Non-Pay</b>           | 0.0             | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 43.8            | 43.8                        | 192.0                          | 43.8           | 43.8           |
| <b>Direct Education</b>       | 689.4           | 775.4                       | 775.4                          | 689.4          | 775.4          |
| <b>Other</b>                  | 585.8           | 474.2                       | 474.2                          | 585.8          | 474.2          |
| <b>Facilities</b>             | 131.5           | 131.5                       | 0.0                            | 131.5          | 131.5          |
| <b>TOTAL</b>                  | <b>13,999.7</b> | <b>8,562.0</b>              | <b>8,578.7</b>                 | <b>8,587.8</b> | <b>8,562.0</b> |
|                               |                 | <b>Lowest</b>               |                                |                | <b>Lowest</b>  |

**Non-Recurring Expenditures**

| <b>Facilities Upgrade/<br/>Replacement</b> | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|--|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Immediate</b>                           | 2,942.0        | 2,942.0                     | 0.0                            | 2,942.0        | 2,942.0        |
| <b>Intermediate</b>                        | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Long-Term</b>                           | 210.0          | 210.0                       | 0.0                            | 210.0          | 210.0          |
| <b>TOTAL NON-RECURRING</b>                 | <b>3,152.0</b> | <b>3,152.0</b>              | <b>0.0</b>                     | <b>3,152.0</b> | <b>3,152.0</b> |
|  |                |                             | <b>Lowest</b>                  |                |                |

**Operational Expenditures for FY04-07  
DDESS School: Pickney ES / Richland County Two  
Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 1,082.1        | 1,362.9                  | 1,362.9                     | 1,362.9        | 1,362.9        |
| • Non - Teachers              | 1,499.5        | 303.9                    | 303.9                       | 303.9          | 303.9          |
| • SPED Teachers               | 389.6          | 69.6                     | 69.6                        | 69.6           | 69.6           |
| • SPED Non - Teachers         | 120.6          | 22.1                     | 22.1                        | 22.1           | 22.1           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 10.8           | 10.8                     | 47.3                        | 10.8           | 10.8           |
| <b>Direct Education</b>       | 169.9          | 191.0                    | 191.0                       | 169.9          | 191.0          |
| <b>Other</b>                  | 144.3          | 116.8                    | 116.8                       | 144.3          | 116.8          |
| <b>Facilities</b>             | 32.4           | 32.4                     | 0.0                         | 32.4           | 32.4           |
| <b>TOTAL</b>                  | <b>3,449.2</b> | <b>2,109.5</b>           | <b>2,113.6</b>              | <b>2,115.9</b> | <b>2,109.5</b> |
|                               |                | <b>Lowest</b>            |                             |                | <b>Lowest</b>  |

**FY2005**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 1,155.4        | 1,455.2                  | 1,455.2                     | 1,455.2        | 1,455.2        |
| • Non - Teachers              | 1,601.0        | 324.5                    | 324.5                       | 324.5          | 324.5          |
| • SPED Teachers               | 416.0          | 74.3                     | 74.3                        | 74.3           | 74.3           |
| • SPED Non - Teachers         | 128.7          | 23.5                     | 23.5                        | 23.5           | 23.5           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 11.5           | 11.5                     | 50.5                        | 11.5           | 11.5           |
| <b>Direct Education</b>       | 181.4          | 204.0                    | 204.0                       | 181.4          | 204.0          |
| <b>Other</b>                  | 154.1          | 124.8                    | 124.8                       | 154.1          | 124.8          |
| <b>Facilities</b>             | 34.6           | 34.6                     | 0.0                         | 34.6           | 34.6           |
| <b>TOTAL</b>                  | <b>3,682.7</b> | <b>2,252.4</b>           | <b>2,256.8</b>              | <b>2,259.1</b> | <b>2,252.4</b> |
|                               |                | <b>Lowest</b>            |                             |                | <b>Lowest</b>  |

## FY2006

| Operational Budget            | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 1,172.7        | 1,477.0                  | 1,477.0                     | 1,477.0        | 1,477.0        |
| • Non - Teachers              | 1,625.0        | 329.4                    | 329.4                       | 329.4          | 329.4          |
| • SPED Teachers               | 422.2          | 75.4                     | 75.4                        | 75.4           | 75.4           |
| • SPED Non - Teachers         | 130.7          | 23.9                     | 23.9                        | 23.9           | 23.9           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 11.7           | 11.7                     | 51.3                        | 11.7           | 11.7           |
| <b>Direct Education</b>       | 184.1          | 207.0                    | 207.0                       | 184.1          | 207.0          |
| <b>Other</b>                  | 156.4          | 126.6                    | 126.6                       | 156.4          | 126.6          |
| <b>Facilities</b>             | 35.1           | 35.1                     | 0.0                         | 35.1           | 35.1           |
| <b>TOTAL</b>                  | <b>3,737.9</b> | <b>2,286.1</b>           | <b>2,290.6</b>              | <b>2,293.0</b> | <b>2,286.1</b> |
|                               |                | <b>Lowest</b>            |                             |                | <b>Lowest</b>  |

## FY2007

| Operational Budget            | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 1,190.3        | 1,499.1                  | 1,499.1                     | 1,499.1        | 1,499.1        |
| • Non - Teachers              | 1,649.4        | 334.3                    | 334.3                       | 334.3          | 334.3          |
| • SPED Teachers               | 428.5          | 76.5                     | 76.5                        | 76.5           | 76.5           |
| • SPED Non - Teachers         | 132.6          | 24.3                     | 24.3                        | 24.3           | 24.3           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 11.9           | 11.9                     | 52.0                        | 11.9           | 11.9           |
| <b>Direct Education</b>       | 186.8          | 210.1                    | 210.1                       | 186.8          | 210.1          |
| <b>Other</b>                  | 158.8          | 128.5                    | 128.5                       | 158.8          | 128.5          |
| <b>Facilities</b>             | 35.7           | 35.7                     | 0.0                         | 35.7           | 35.7           |
| <b>TOTAL</b>                  | <b>3,794.0</b> | <b>2,320.4</b>           | <b>2,324.8</b>              | <b>2,327.4</b> | <b>2,320.4</b> |
|                               |                | <b>Lowest</b>            |                             |                | <b>Lowest</b>  |

**Present Value of Operational and Non-Recurring Expenditures  
DDESS School: Pierce Terrace ES / Richland County Two  
Comparative Cost Summary of Alternatives  
(All Figures '000, FY04-FY07 Cash Flows in FY04 \$)**

**Operational Expenditures**

|                               | Status Quo      | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|-----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                 |                             |                                |                |                |
| • Teachers                    | 3,429.4         | 3,107.3                     | 3,107.3                        | 3,107.3        | 3,107.3        |
| • Non - Teachers              | 5,386.6         | 693.0                       | 693.0                          | 693.0          | 693.0          |
| • SPED Teachers               | 1,220.5         | 158.6                       | 158.6                          | 158.6          | 158.6          |
| • SPED Non - Teachers         | 497.0           | 50.3                        | 50.3                           | 50.3           | 50.3           |
| <b>SPED Non-Pay</b>           | 0.0             | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 42.9            | 42.9                        | 107.9                          | 42.9           | 42.9           |
| <b>Direct Education</b>       | 576.9           | 435.5                       | 435.5                          | 576.9          | 435.5          |
| <b>Other</b>                  | 491.2           | 266.4                       | 266.4                          | 491.2          | 266.4          |
| <b>Facilities</b>             | 113.1           | 113.1                       | 0.0                            | 113.1          | 113.1          |
| <b>TOTAL</b>                  | <b>11,757.4</b> | <b>4,867.3</b>              | <b>4,819.2</b>                 | <b>5,233.4</b> | <b>4,867.3</b> |

**Lowest**

**Non-Recurring Expenditures**

| <b>Facilities Upgrade/<br/>Replacement</b> | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|--|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Immediate</b>                           | 513.0          | 513.0                       | 0.0                            | 513.0          | 513.0          |
| <b>Intermediate</b>                        | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Long-Term</b>                           | 846.0          | 846.0                       | 0.0                            | 846.0          | 846.0          |
| <b>TOTAL NON-RECURRING</b>                 | <b>1,359.0</b> | <b>1,359.0</b>              | <b>0.0</b>                     | <b>1,359.0</b> | <b>1,359.0</b> |

**Lowest**

**Operational Expenditures for FY04-07  
DDESS School: Pierce Terrace ES / Richland County Two  
Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 816.5          | 739.8                    | 739.8                       | 739.8          | 739.8          |
| • Non - Teachers              | 1,282.5        | 165.0                    | 165.0                       | 165.0          | 165.0          |
| • SPED Teachers               | 290.6          | 37.8                     | 37.8                        | 37.8           | 37.8           |
| • SPED Non - Teachers         | 118.3          | 12.0                     | 12.0                        | 12.0           | 12.0           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 10.2           | 10.2                     | 25.7                        | 10.2           | 10.2           |
| <b>Direct Education</b>       | 137.4          | 103.7                    | 103.7                       | 137.4          | 103.7          |
| <b>Other</b>                  | 116.9          | 63.4                     | 63.4                        | 116.9          | 63.4           |
| <b>Facilities</b>             | 26.9           | 26.9                     | 0.0                         | 26.9           | 26.9           |
| <b>TOTAL</b>                  | <b>2,799.3</b> | <b>1,158.8</b>           | <b>1,147.4</b>              | <b>1,246.0</b> | <b>1,158.8</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

**FY2005**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 912.1          | 826.4                    | 826.4                       | 826.4          | 826.4          |
| • Non - Teachers              | 1,432.6        | 184.3                    | 184.3                       | 184.3          | 184.3          |
| • SPED Teachers               | 324.6          | 42.2                     | 42.2                        | 42.2           | 42.2           |
| • SPED Non - Teachers         | 132.2          | 13.4                     | 13.4                        | 13.4           | 13.4           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 11.4           | 11.4                     | 28.7                        | 11.4           | 11.4           |
| <b>Direct Education</b>       | 153.4          | 115.8                    | 115.8                       | 153.4          | 115.8          |
| <b>Other</b>                  | 130.6          | 70.8                     | 70.8                        | 130.6          | 70.8           |
| <b>Facilities</b>             | 30.1           | 30.1                     | 0.0                         | 30.1           | 30.1           |
| <b>TOTAL</b>                  | <b>3,127.0</b> | <b>1,294.4</b>           | <b>1,281.6</b>              | <b>1,391.8</b> | <b>1,294.4</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

## FY2006

| Operational Budget            | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 925.7          | 838.8                       | 838.8                          | 838.8          | 838.8          |
| • Non - Teachers              | 1,454.1        | 187.1                       | 187.1                          | 187.1          | 187.1          |
| • SPED Teachers               | 329.5          | 42.8                        | 42.8                           | 42.8           | 42.8           |
| • SPED Non - Teachers         | 134.2          | 13.6                        | 13.6                           | 13.6           | 13.6           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 11.6           | 11.6                        | 29.1                           | 11.6           | 11.6           |
| <b>Direct Education</b>       | 155.7          | 117.6                       | 117.6                          | 155.7          | 117.6          |
| <b>Other</b>                  | 132.6          | 71.9                        | 71.9                           | 132.6          | 71.9           |
| <b>Facilities</b>             | 30.5           | 30.5                        | 0.0                            | 30.5           | 30.5           |
| <b>TOTAL</b>                  | <b>3,173.9</b> | <b>1,313.9</b>              | <b>1,300.9</b>                 | <b>1,412.7</b> | <b>1,313.9</b> |
|                               |                |                             | <b>Lowest</b>                  |                |                |

## FY2007

| Operational Budget            | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 939.6          | 851.4                       | 851.4                          | 851.4          | 851.4          |
| • Non - Teachers              | 1,475.9        | 189.9                       | 189.9                          | 189.9          | 189.9          |
| • SPED Teachers               | 334.4          | 43.4                        | 43.4                           | 43.4           | 43.4           |
| • SPED Non - Teachers         | 136.2          | 13.8                        | 13.8                           | 13.8           | 13.8           |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 11.7           | 11.7                        | 29.6                           | 11.7           | 11.7           |
| <b>Direct Education</b>       | 158.1          | 119.3                       | 119.3                          | 158.1          | 119.3          |
| <b>Other</b>                  | 134.6          | 73.0                        | 73.0                           | 134.6          | 73.0           |
| <b>Facilities</b>             | 31.0           | 31.0                        | 0.0                            | 31.0           | 31.0           |
| <b>TOTAL</b>                  | <b>3,221.5</b> | <b>1,333.5</b>              | <b>1,320.4</b>                 | <b>1,433.9</b> | <b>1,333.5</b> |
|                               |                |                             | <b>Lowest</b>                  |                |                |

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**Operational Expenditures for FY04-07  
DDESS Installation: Ft. Stewart / Liberty County  
Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo      | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|-----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                 |                          |                             |                |                |
| • Teachers                    | 4,866.4         | 4,879.0                  | 4,879.0                     | 4,879.0        | 4,879.0        |
| • Non - Teachers              | 6,224.7         | 2,359.6                  | 2,359.6                     | 2,359.6        | 2,359.6        |
| • SPED Teachers               | 0.0             | 78.1                     | 78.1                        | 78.1           | 78.1           |
| • SPED Non - Teachers         | 0.0             | 437.3                    | 437.3                       | 437.3          | 437.3          |
| <b>SPED Non-Pay</b>           | 0.0             | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 230.2           | 230.2                    | 735.2                       | 230.2          | 230.2          |
| <b>Direct Education</b>       | 527.2           | 533.9                    | 533.9                       | 527.2          | 533.9          |
| <b>Other</b>                  | 386.8           | 771.2                    | 771.2                       | 386.8          | 771.2          |
| <b>Facilities</b>             | 103.0           | 103.0                    | 0.0                         | 103.0          | 103.0          |
| <b>TOTAL</b>                  | <b>12,338.3</b> | <b>9,392.3</b>           | <b>9,794.3</b>              | <b>9,001.2</b> | <b>9,392.3</b> |
|                               |                 |                          |                             | <b>Lowest</b>  |                |

**FY2005**

| <b>Operational Budget</b>     | Status Quo      | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|-----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                 |                          |                             |                |                |
| • Teachers                    | 4,778.5         | 4,791.4                  | 4,791.4                     | 4,791.4        | 4,791.4        |
| • Non - Teachers              | 6,111.2         | 2,317.3                  | 2,317.3                     | 2,317.3        | 2,317.3        |
| • SPED Teachers               | 0.0             | 76.7                     | 76.7                        | 76.7           | 76.7           |
| • SPED Non - Teachers         | 0.0             | 429.5                    | 429.5                       | 429.5          | 429.5          |
| <b>SPED Non-Pay</b>           | 0.0             | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 227.2           | 227.2                    | 722.0                       | 227.2          | 227.2          |
| <b>Direct Education</b>       | 517.5           | 524.3                    | 524.3                       | 517.5          | 524.3          |
| <b>Other</b>                  | 379.7           | 757.4                    | 757.4                       | 379.7          | 757.4          |
| <b>Facilities</b>             | 101.2           | 101.2                    | 0.0                         | 101.2          | 101.2          |
| <b>TOTAL</b>                  | <b>12,115.3</b> | <b>9,225.0</b>           | <b>9,618.6</b>              | <b>8,840.5</b> | <b>9,225.0</b> |
|                               |                 |                          |                             | <b>Lowest</b>  |                |

## FY2006

| Operational Budget            | Status Quo      | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|-----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                 |                             |                                |                |                |
| • Teachers                    | 4,850.2         | 4,863.2                     | 4,863.2                        | 4,863.2        | 4,863.2        |
| • Non - Teachers              | 6,202.9         | 2,351.9                     | 2,351.9                        | 2,351.9        | 2,351.9        |
| • SPED Teachers               | 0.0             | 77.9                        | 77.9                           | 77.9           | 77.9           |
| • SPED Non - Teachers         | 0.0             | 435.9                       | 435.9                          | 435.9          | 435.9          |
| <b>SPED Non-Pay</b>           | 0.0             | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 230.6           | 230.6                       | 732.9                          | 230.6          | 230.6          |
| <b>Direct Education</b>       | 525.3           | 532.2                       | 532.2                          | 525.3          | 532.2          |
| <b>Other</b>                  | 385.4           | 768.7                       | 768.7                          | 385.4          | 768.7          |
| <b>Facilities</b>             | 102.6           | 102.6                       | 0.0                            | 102.6          | 102.6          |
| <b>TOTAL</b>                  | <b>12,297.0</b> | <b>9,363.0</b>              | <b>9,762.7</b>                 | <b>8,972.8</b> | <b>9,363.0</b> |
|                               |                 |                             |                                | <b>Lowest</b>  |                |

## FY2007

| Operational Budget            | Status Quo      | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|-----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                 |                             |                                |                |                |
| • Teachers                    | 4,922.9         | 4,936.2                     | 4,936.2                        | 4,936.2        | 4,936.2        |
| • Non - Teachers              | 6,295.9         | 2,387.3                     | 2,387.3                        | 2,387.3        | 2,387.3        |
| • SPED Teachers               | 0.0             | 79.1                        | 79.1                           | 79.1           | 79.1           |
| • SPED Non - Teachers         | 0.0             | 442.4                       | 442.4                          | 442.4          | 442.4          |
| <b>SPED Non-Pay</b>           | 0.0             | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 234.0           | 234.0                       | 743.8                          | 234.0          | 234.0          |
| <b>Direct Education</b>       | 533.2           | 540.1                       | 540.1                          | 533.2          | 540.1          |
| <b>Other</b>                  | 391.2           | 780.3                       | 780.3                          | 391.2          | 780.3          |
| <b>Facilities</b>             | 104.2           | 104.2                       | 0.0                            | 104.2          | 104.2          |
| <b>TOTAL</b>                  | <b>12,481.4</b> | <b>9,503.6</b>              | <b>9,909.2</b>                 | <b>9,107.6</b> | <b>9,503.6</b> |
|                               |                 |                             |                                | <b>Lowest</b>  |                |

**Non-Recurring Expenditures Related to Facilities  
DDESS Installation: Ft. Stewart  
Comparative Cost Summary of Alternatives  
(All Figures '000, Values Shown in FY04 \$)**

**Non-Recurring Expenditures**

| <b>Facilities Upgrade/<br/>Replacement</b> | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|--|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Brittin ES</b>                          |                |                             |                                |                |                |
| • Immediate                                | 494.0          | 494.0                       | 0.0                            | 494.0          | 494.0          |
| • Intermediate                             | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| • Long-Term                                | 264.0          | 264.0                       | 0.0                            | 264.0          | 264.0          |
| <b>Diamond ES</b>                          |                |                             |                                |                |                |
| • Immediate                                | 647.0          | 647.0                       | 0.0                            | 647.0          | 647.0          |
| • Intermediate                             | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| • Long-Term                                | 217.0          | 217.0                       | 0.0                            | 217.0          | 217.0          |
| <b>TOTAL NON-RECURRING</b>                 | <b>1,622.0</b> | <b>1,622.0</b>              | <b>0.0</b>                     | <b>1,622.0</b> | <b>1,622.0</b> |
|  |                |                             | <b>Lowest</b>                  |                |                |

**Present Value of Operational and Non-Recurring Expenditures  
DDESS School: Brittin ES / Liberty County  
Comparative Cost Summary of Alternatives  
(All Figures '000, FY04-FY07 Cash Flows in FY04 \$)**

**Operational Expenditures**

|                               | Status Quo      | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual     | Coterminous     |
|-------------------------------|-----------------|-----------------------------|--------------------------------|-----------------|-----------------|
| <b>Salaries and Benefits</b>  |                 |                             |                                |                 |                 |
| • Teachers                    | 7,898.1         | 7,839.2                     | 7,839.2                        | 7,839.2         | 7,839.2         |
| • Non - Teachers              | 10,226.5        | 3,791.2                     | 3,791.2                        | 3,791.2         | 3,791.2         |
| • SPED Teachers               | 0.0             | 125.5                       | 125.5                          | 125.5           | 125.5           |
| • SPED Non - Teachers         | 0.0             | 702.6                       | 702.6                          | 702.6           | 702.6           |
| <b>SPED Non-Pay</b>           | 0.0             | 0.0                         | 0.0                            | 0.0             | 0.0             |
| <b>Student Transportation</b> | 206.8           | 206.8                       | 1,181.3                        | 206.8           | 206.8           |
| <b>Direct Education</b>       | 873.9           | 857.8                       | 857.8                          | 873.9           | 857.8           |
| <b>Other</b>                  | 637.4           | 1,239.1                     | 1,239.1                        | 637.4           | 1,239.1         |
| <b>Facilities</b>             | 174.9           | 174.9                       | 0.0                            | 174.9           | 174.9           |
| <b>TOTAL</b>                  | <b>20,017.8</b> | <b>14,937.1</b>             | <b>15,736.8</b>                | <b>14,351.7</b> | <b>14,937.1</b> |
|                               |                 |                             |                                | <b>Lowest</b>   |                 |

**Non-Recurring Expenditures**

| <b>Facilities Upgrade/<br/>Replacement</b> | Status Quo   | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual  | Coterminous  |
|--|--------------|-----------------------------|--------------------------------|--------------|--------------|
| <b>Immediate</b>                           | 494.0        | 494.0                       | 0.0                            | 494.0        | 494.0        |
| <b>Intermediate</b>                        | 0.0          | 0.0                         | 0.0                            | 0.0          | 0.0          |
| <b>Long-Term</b>                           | 264.0        | 264.0                       | 0.0                            | 264.0        | 264.0        |
| <b>TOTAL NON-RECURRING</b>                 | <b>758.0</b> | <b>758.0</b>                | <b>0.0</b>                     | <b>758.0</b> | <b>758.0</b> |
|  |              |                             | <b>Lowest</b>                  |              |              |

**Operational Expenditures for FY04-07  
DDESS School: Brittin ES / Liberty County  
Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 2,095.3        | 2,079.7                  | 2,079.7                     | 2,079.7        | 2,079.7        |
| • Non - Teachers              | 2,713.1        | 1,005.8                  | 1,005.8                     | 1,005.8        | 1,005.8        |
| • SPED Teachers               | 0.0            | 33.3                     | 33.3                        | 33.3           | 33.3           |
| • SPED Non - Teachers         | 0.0            | 186.4                    | 186.4                       | 186.4          | 186.4          |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 54.9           | 54.9                     | 313.4                       | 54.9           | 54.9           |
| <b>Direct Education</b>       | 231.9          | 227.6                    | 227.6                       | 231.9          | 227.6          |
| <b>Other</b>                  | 169.1          | 328.7                    | 328.7                       | 169.1          | 328.7          |
| <b>Facilities</b>             | 46.4           | 46.4                     | 0.0                         | 46.4           | 46.4           |
| <b>TOTAL</b>                  | <b>5,310.7</b> | <b>3,962.8</b>           | <b>4,174.9</b>              | <b>3,807.5</b> | <b>3,962.8</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

**FY2005**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 2,025.5        | 2,010.4                  | 2,010.4                     | 2,010.4        | 2,010.4        |
| • Non - Teachers              | 2,622.6        | 972.3                    | 972.3                       | 972.3          | 972.3          |
| • SPED Teachers               | 0.0            | 32.2                     | 32.2                        | 32.2           | 32.2           |
| • SPED Non - Teachers         | 0.0            | 180.2                    | 180.2                       | 180.2          | 180.2          |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 53.0           | 53.0                     | 302.9                       | 53.0           | 53.0           |
| <b>Direct Education</b>       | 224.1          | 220.0                    | 220.0                       | 224.1          | 220.0          |
| <b>Other</b>                  | 163.5          | 317.8                    | 317.8                       | 163.5          | 317.8          |
| <b>Facilities</b>             | 44.9           | 44.9                     | 0.0                         | 44.9           | 44.9           |
| <b>TOTAL</b>                  | <b>5,133.6</b> | <b>3,830.8</b>           | <b>4,035.8</b>              | <b>3,680.6</b> | <b>3,830.8</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

## FY2006

| Operational Budget            | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 2,055.9        | 2,040.5                  | 2,040.5                     | 2,040.5        | 2,040.5        |
| • Non - Teachers              | 2,662.0        | 986.8                    | 986.8                       | 986.8          | 986.8          |
| • SPED Teachers               | 0.0            | 32.7                     | 32.7                        | 32.7           | 32.7           |
| • SPED Non - Teachers         | 0.0            | 182.9                    | 182.9                       | 182.9          | 182.9          |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 53.8           | 53.8                     | 307.5                       | 53.8           | 53.8           |
| <b>Direct Education</b>       | 227.5          | 223.3                    | 223.3                       | 227.5          | 223.3          |
| <b>Other</b>                  | 165.9          | 322.5                    | 322.5                       | 165.9          | 322.5          |
| <b>Facilities</b>             | 45.5           | 45.5                     | 0.0                         | 45.5           | 45.5           |
| <b>TOTAL</b>                  | <b>5,210.6</b> | <b>3,888.0</b>           | <b>4,096.2</b>              | <b>3,735.6</b> | <b>3,888.0</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

## FY2007

| Operational Budget            | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 2,086.7        | 2,071.1                  | 2,071.1                     | 2,071.1        | 2,071.1        |
| • Non - Teachers              | 2,701.9        | 1,001.7                  | 1,001.7                     | 1,001.7        | 1,001.7        |
| • SPED Teachers               | 0.0            | 33.2                     | 33.2                        | 33.2           | 33.2           |
| • SPED Non - Teachers         | 0.0            | 185.6                    | 185.6                       | 185.6          | 185.6          |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 54.6           | 54.6                     | 312.1                       | 54.6           | 54.6           |
| <b>Direct Education</b>       | 230.9          | 226.6                    | 226.6                       | 230.9          | 226.6          |
| <b>Other</b>                  | 168.4          | 327.4                    | 327.4                       | 168.4          | 327.4          |
| <b>Facilities</b>             | 46.2           | 46.2                     | 0.0                         | 46.2           | 46.2           |
| <b>TOTAL</b>                  | <b>5,288.7</b> | <b>3,946.4</b>           | <b>4,157.7</b>              | <b>3,791.7</b> | <b>3,946.4</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

**Present Value of Operational and Non-Recurring Expenditures  
DDESS School: Diamond ES / Liberty County  
Comparative Cost Summary of Alternatives  
(All Figures '000, FY04-FY07 Cash Flows in FY04 \$)**

**Operational Expenditures**

|                               | Status Quo      | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual     | Coterminous     |
|-------------------------------|-----------------|-----------------------------|--------------------------------|-----------------|-----------------|
| <b>Salaries and Benefits</b>  |                 |                             |                                |                 |                 |
| • Teachers                    | 10,658.1        | 10,766.6                    | 10,766.6                       | 10,766.6        | 10,766.6        |
| • Non - Teachers              | 13,505.9        | 5,207.0                     | 5,207.0                        | 5,207.0         | 5,207.0         |
| • SPED Teachers               | 0.0             | 172.4                       | 172.4                          | 172.4           | 172.4           |
| • SPED Non - Teachers         | 0.0             | 965.0                       | 965.0                          | 965.0           | 965.0           |
| <b>SPED Non-Pay</b>           | 0.0             | 0.0                         | 0.0                            | 0.0             | 0.0             |
| <b>Student Transportation</b> | 674.3           | 674.3                       | 1,622.4                        | 674.3           | 674.3           |
| <b>Direct Education</b>       | 1,136.0         | 1,178.1                     | 1,178.1                        | 1,136.0         | 1,178.1         |
| <b>Other</b>                  | 837.1           | 1,701.8                     | 1,701.8                        | 837.1           | 1,701.8         |
| <b>Facilities</b>             | 217.8           | 217.8                       | 0.0                            | 217.8           | 217.8           |
| <b>TOTAL</b>                  | <b>27,029.2</b> | <b>20,882.9</b>             | <b>21,613.4</b>                | <b>19,976.0</b> | <b>20,882.9</b> |
|                               |                 |                             |                                | <b>Lowest</b>   |                 |

**Non-Recurring Expenditures**

| <b>Facilities Upgrade/<br/>Replacement</b> | Status Quo   | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual  | Coterminous  |
|--|--------------|-----------------------------|--------------------------------|--------------|--------------|
| <b>Immediate</b>                           | 647.0        | 647.0                       | 0.0                            | 647.0        | 647.0        |
| <b>Intermediate</b>                        | 0.0          | 0.0                         | 0.0                            | 0.0          | 0.0          |
| <b>Long-Term</b>                           | 217.0        | 217.0                       | 0.0                            | 217.0        | 217.0        |
| <b>TOTAL NON-RECURRING</b>                 | <b>864.0</b> | <b>864.0</b>                | <b>0.0</b>                     | <b>864.0</b> | <b>864.0</b> |
|  |              |                             | <b>Lowest</b>                  |              |              |

**Operational Expenditures for FY04-07  
DDESS School: Diamond ES / Liberty County  
Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 2,771.1        | 2,799.3                  | 2,799.3                     | 2,799.3        | 2,799.3        |
| • Non - Teachers              | 3,511.6        | 1,353.8                  | 1,353.8                     | 1,353.8        | 1,353.8        |
| • SPED Teachers               | 0.0            | 44.8                     | 44.8                        | 44.8           | 44.8           |
| • SPED Non - Teachers         | 0.0            | 250.9                    | 250.9                       | 250.9          | 250.9          |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 175.3          | 175.3                    | 421.8                       | 175.3          | 175.3          |
| <b>Direct Education</b>       | 295.3          | 306.3                    | 306.3                       | 295.3          | 306.3          |
| <b>Other</b>                  | 217.7          | 442.5                    | 442.5                       | 217.7          | 442.5          |
| <b>Facilities</b>             | 56.6           | 56.6                     | 0.0                         | 56.6           | 56.6           |
| <b>TOTAL</b>                  | <b>7,027.6</b> | <b>5,429.5</b>           | <b>5,619.4</b>              | <b>5,193.7</b> | <b>5,429.5</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

**FY2005**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 2,753.0        | 2,781.0                  | 2,781.0                     | 2,781.0        | 2,781.0        |
| • Non - Teachers              | 3,488.6        | 1,345.0                  | 1,345.0                     | 1,345.0        | 1,345.0        |
| • SPED Teachers               | 0.0            | 44.5                     | 44.5                        | 44.5           | 44.5           |
| • SPED Non - Teachers         | 0.0            | 249.3                    | 249.3                       | 249.3          | 249.3          |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 174.2          | 174.2                    | 419.1                       | 174.2          | 174.2          |
| <b>Direct Education</b>       | 293.4          | 304.3                    | 304.3                       | 293.4          | 304.3          |
| <b>Other</b>                  | 216.2          | 439.6                    | 439.6                       | 216.2          | 439.6          |
| <b>Facilities</b>             | 56.3           | 56.3                     | 0.0                         | 56.3           | 56.3           |
| <b>TOTAL</b>                  | <b>6,981.7</b> | <b>5,394.2</b>           | <b>5,582.8</b>              | <b>5,159.9</b> | <b>5,394.2</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

## FY2006

| Operational Budget            | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 2,794.3        | 2,822.7                  | 2,822.7                     | 2,822.7        | 2,822.7        |
| • Non - Teachers              | 3,540.9        | 1,365.1                  | 1,365.1                     | 1,365.1        | 1,365.1        |
| • SPED Teachers               | 0.0            | 45.2                     | 45.2                        | 45.2           | 45.2           |
| • SPED Non - Teachers         | 0.0            | 253.0                    | 253.0                       | 253.0          | 253.0          |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 176.8          | 176.8                    | 425.4                       | 176.8          | 176.8          |
| <b>Direct Education</b>       | 297.8          | 308.9                    | 308.9                       | 297.8          | 308.9          |
| <b>Other</b>                  | 219.5          | 446.2                    | 446.2                       | 219.5          | 446.2          |
| <b>Facilities</b>             | 57.1           | 57.1                     | 0.0                         | 57.1           | 57.1           |
| <b>TOTAL</b>                  | <b>7,086.4</b> | <b>5,475.0</b>           | <b>5,666.5</b>              | <b>5,237.2</b> | <b>5,475.0</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

## FY2007

| Operational Budget            | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 2,836.2        | 2,865.1                  | 2,865.1                     | 2,865.1        | 2,865.1        |
| • Non - Teachers              | 3,594.0        | 1,385.6                  | 1,385.6                     | 1,385.6        | 1,385.6        |
| • SPED Teachers               | 0.0            | 45.9                     | 45.9                        | 45.9           | 45.9           |
| • SPED Non - Teachers         | 0.0            | 256.8                    | 256.8                       | 256.8          | 256.8          |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 179.4          | 179.4                    | 431.7                       | 179.4          | 179.4          |
| <b>Direct Education</b>       | 302.3          | 313.5                    | 313.5                       | 302.3          | 313.5          |
| <b>Other</b>                  | 222.8          | 452.9                    | 452.9                       | 222.8          | 452.9          |
| <b>Facilities</b>             | 58.0           | 58.0                     | 0.0                         | 58.0           | 58.0           |
| <b>TOTAL</b>                  | <b>7,192.7</b> | <b>5,557.2</b>           | <b>5,751.5</b>              | <b>5,315.9</b> | <b>5,557.2</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

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**Operational Expenditures for FY04-07  
DDESS Installation: Laurel Bay MCB / Beaufort County  
Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 3,255.7        | 4,279.8                  | 4,279.8                     | 4,279.8        | 4,279.8        |
| • Non - Teachers              | 3,727.3        | 1,852.2                  | 1,852.2                     | 1,852.2        | 1,852.2        |
| • SPED Teachers               | 490.8          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| • SPED Non - Teachers         | 225.5          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 0.0            | 0.0                      | 213.0                       | 0.0            | 0.0            |
| <b>Direct Education</b>       | 153.4          | 1,098.5                  | 1,098.5                     | 153.4          | 1,098.5        |
| <b>Other</b>                  | 1,002.3        | 26.3                     | 26.3                        | 1,002.3        | 26.3           |
| <b>Facilities</b>             | 262.7          | 262.7                    | 0.0                         | 262.7          | 262.7          |
| <b>TOTAL</b>                  | <b>9,117.7</b> | <b>7,519.5</b>           | <b>7,469.8</b>              | <b>7,550.4</b> | <b>7,519.5</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

**FY2005**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 3,242.7        | 4,263.7                  | 4,263.7                     | 4,263.7        | 4,263.7        |
| • Non - Teachers              | 3,713.8        | 1,845.3                  | 1,845.3                     | 1,845.3        | 1,845.3        |
| • SPED Teachers               | 488.5          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| • SPED Non - Teachers         | 224.6          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 0.0            | 0.0                      | 212.1                       | 0.0            | 0.0            |
| <b>Direct Education</b>       | 152.8          | 1,094.4                  | 1,094.4                     | 152.8          | 1,094.4        |
| <b>Other</b>                  | 998.4          | 26.2                     | 26.2                        | 998.4          | 26.2           |
| <b>Facilities</b>             | 261.6          | 261.6                    | 0.0                         | 261.6          | 261.6          |
| <b>TOTAL</b>                  | <b>9,082.4</b> | <b>7,491.2</b>           | <b>7,441.7</b>              | <b>7,521.8</b> | <b>7,491.2</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

## FY2006

| Operational Budget            | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 3,291.3        | 4,327.7                     | 4,327.7                        | 4,327.7        | 4,327.7        |
| • Non - Teachers              | 3,769.5        | 1,872.9                     | 1,872.9                        | 1,872.9        | 1,872.9        |
| • SPED Teachers               | 495.9          | 0.0                         | 0.0                            | 0.0            | 0.0            |
| • SPED Non - Teachers         | 227.9          | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 0.0            | 0.0                         | 215.3                          | 0.0            | 0.0            |
| <b>Direct Education</b>       | 155.1          | 1,110.9                     | 1,110.9                        | 155.1          | 1,110.9        |
| <b>Other</b>                  | 1,013.4        | 26.6                        | 26.6                           | 1,013.4        | 26.6           |
| <b>Facilities</b>             | 265.6          | 265.6                       | 0.0                            | 265.6          | 265.6          |
| <b>TOTAL</b>                  | <b>9,218.7</b> | <b>7,603.7</b>              | <b>7,553.4</b>                 | <b>7,634.7</b> | <b>7,603.7</b> |
|                               |                |                             | <b>Lowest</b>                  |                |                |

## FY2007

| Operational Budget            | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 3,340.7        | 4,392.6                     | 4,392.6                        | 4,392.6        | 4,392.6        |
| • Non - Teachers              | 3,826.1        | 1,901.1                     | 1,901.1                        | 1,901.1        | 1,901.1        |
| • SPED Teachers               | 503.2          | 0.0                         | 0.0                            | 0.0            | 0.0            |
| • SPED Non - Teachers         | 231.4          | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 0.0            | 0.0                         | 218.6                          | 0.0            | 0.0            |
| <b>Direct Education</b>       | 157.5          | 1,127.5                     | 1,127.5                        | 157.5          | 1,127.5        |
| <b>Other</b>                  | 1,028.7        | 27.1                        | 27.1                           | 1,028.7        | 27.1           |
| <b>Facilities</b>             | 269.5          | 269.5                       | 0.0                            | 269.5          | 269.5          |
| <b>TOTAL</b>                  | <b>9,357.1</b> | <b>7,717.8</b>              | <b>7,666.9</b>                 | <b>7,749.4</b> | <b>7,717.8</b> |
|                               |                |                             | <b>Lowest</b>                  |                |                |

**Non-Recurring Expenditures Related to Facilities  
DDESS Installation: Laurel Bay MCB  
Comparative Cost Summary of Alternatives  
(All Figures '000, Values Shown in FY04 \$)**

**Non-Recurring Expenditures**

| <b>Facilities Upgrade/<br/>Replacement</b> | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|--|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Laurel Bay Es</b>                       |                |                             |                                |                |                |
| • Immediate                                | 848.0          | 848.0                       | 0.0                            | 848.0          | 848.0          |
| • Intermediate                             | 250.0          | 250.0                       | 0.0                            | 250.0          | 250.0          |
| • Long-Term                                | 1,223.0        | 1,223.0                     | 0.0                            | 1,223.0        | 1,223.0        |
| <b>Laurel Bay Intermediate</b>             |                |                             |                                |                |                |
| • Immediate                                | 1,296.0        | 1,296.0                     | 0.0                            | 1,296.0        | 1,296.0        |
| • Intermediate                             | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| • Long-Term                                | 955.0          | 955.0                       | 0.0                            | 955.0          | 955.0          |
| <b>TOTAL NON-RECURRING</b>                 | <b>4,572.0</b> | <b>4,572.0</b>              | <b>0.0</b>                     | <b>4,572.0</b> | <b>4,572.0</b> |
|  |                |                             | <b>Lowest</b>                  |                |                |

**Present Value of Operational and Non-Recurring Expenditures  
DDESS School: Laurel Bay Es / Beaufort County  
Comparative Cost Summary of Alternatives  
(All Figures '000, FY04-FY07 Cash Flows in FY04 \$)**

**Operational Expenditures**

|                               | Status Quo      | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual     | Coterminous     |
|-------------------------------|-----------------|-----------------------------|--------------------------------|-----------------|-----------------|
| <b>Salaries and Benefits</b>  |                 |                             |                                |                 |                 |
| • Teachers                    | 6,758.1         | 9,684.7                     | 9,684.7                        | 9,684.7         | 9,684.7         |
| • Non - Teachers              | 8,837.1         | 4,191.4                     | 4,191.4                        | 4,191.4         | 4,191.4         |
| • SPED Teachers               | 704.2           | 0.0                         | 0.0                            | 0.0             | 0.0             |
| • SPED Non - Teachers         | 469.3           | 0.0                         | 0.0                            | 0.0             | 0.0             |
| <b>SPED Non-Pay</b>           | 0.0             | 0.0                         | 0.0                            | 0.0             | 0.0             |
| <b>Student Transportation</b> | 0.0             | 0.0                         | 481.9                          | 0.0             | 0.0             |
| <b>Direct Education</b>       | 336.1           | 2,485.9                     | 2,485.9                        | 336.1           | 2,485.9         |
| <b>Other</b>                  | 2,178.6         | 59.6                        | 59.6                           | 2,178.6         | 59.6            |
| <b>Facilities</b>             | 514.3           | 514.3                       | 0.0                            | 514.3           | 514.3           |
| <b>TOTAL</b>                  | <b>19,797.5</b> | <b>16,935.9</b>             | <b>16,903.7</b>                | <b>16,905.1</b> | <b>16,935.9</b> |
|                               |                 |                             | <b>Lowest</b>                  |                 |                 |

**Non-Recurring Expenditures**

| <b>Facilities Upgrade/<br/>Replacement</b> | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|--|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Immediate</b>                           | 848.0          | 848.0                       | 0.0                            | 848.0          | 848.0          |
| <b>Intermediate</b>                        | 250.0          | 250.0                       | 0.0                            | 250.0          | 250.0          |
| <b>Long-Term</b>                           | 1,223.0        | 1,223.0                     | 0.0                            | 1,223.0        | 1,223.0        |
| <b>TOTAL NON-RECURRING</b>                 | <b>2,321.0</b> | <b>2,321.0</b>              | <b>0.0</b>                     | <b>2,321.0</b> | <b>2,321.0</b> |
|  |                |                             | <b>Lowest</b>                  |                |                |

**Operational Expenditures for FY04-07  
DDESS School: Laurel Bay Es / Beaufort County  
Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 1,750.9        | 2,509.1                  | 2,509.1                     | 2,509.1        | 2,509.1        |
| • Non - Teachers              | 2,289.5        | 1,085.9                  | 1,085.9                     | 1,085.9        | 1,085.9        |
| • SPED Teachers               | 182.4          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| • SPED Non - Teachers         | 121.6          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 0.0            | 0.0                      | 124.9                       | 0.0            | 0.0            |
| <b>Direct Education</b>       | 87.1           | 644.0                    | 644.0                       | 87.1           | 644.0          |
| <b>Other</b>                  | 564.4          | 15.4                     | 15.4                        | 564.4          | 15.4           |
| <b>Facilities</b>             | 133.2          | 133.2                    | 0.0                         | 133.2          | 133.2          |
| <b>TOTAL</b>                  | <b>5,129.1</b> | <b>4,387.6</b>           | <b>4,379.3</b>              | <b>4,379.7</b> | <b>4,387.6</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

**FY2005**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 1,747.8        | 2,504.7                  | 2,504.7                     | 2,504.7        | 2,504.7        |
| • Non - Teachers              | 2,285.5        | 1,084.0                  | 1,084.0                     | 1,084.0        | 1,084.0        |
| • SPED Teachers               | 182.1          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| • SPED Non - Teachers         | 121.4          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 0.0            | 0.0                      | 124.6                       | 0.0            | 0.0            |
| <b>Direct Education</b>       | 86.9           | 642.9                    | 642.9                       | 86.9           | 642.9          |
| <b>Other</b>                  | 563.4          | 15.4                     | 15.4                        | 563.4          | 15.4           |
| <b>Facilities</b>             | 133.0          | 133.0                    | 0.0                         | 133.0          | 133.0          |
| <b>TOTAL</b>                  | <b>5,120.1</b> | <b>4,380.0</b>           | <b>4,371.6</b>              | <b>4,372.0</b> | <b>4,380.0</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

## FY2006

| Operational Budget            | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 1,774.0        | 2,542.3                     | 2,542.3                        | 2,542.3        | 2,542.3        |
| • Non - Teachers              | 2,319.8        | 1,100.2                     | 1,100.2                        | 1,100.2        | 1,100.2        |
| • SPED Teachers               | 184.9          | 0.0                         | 0.0                            | 0.0            | 0.0            |
| • SPED Non - Teachers         | 123.2          | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 0.0            | 0.0                         | 126.5                          | 0.0            | 0.0            |
| <b>Direct Education</b>       | 88.2           | 652.6                       | 652.6                          | 88.2           | 652.6          |
| <b>Other</b>                  | 571.9          | 15.6                        | 15.6                           | 571.9          | 15.6           |
| <b>Facilities</b>             | 135.0          | 135.0                       | 0.0                            | 135.0          | 135.0          |
| <b>TOTAL</b>                  | <b>5,197.0</b> | <b>4,445.7</b>              | <b>4,437.2</b>                 | <b>4,437.6</b> | <b>4,445.7</b> |
|                               |                |                             | <b>Lowest</b>                  |                |                |

## FY2007

| Operational Budget            | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 1,800.6        | 2,580.4                     | 2,580.4                        | 2,580.4        | 2,580.4        |
| • Non - Teachers              | 2,354.6        | 1,116.8                     | 1,116.8                        | 1,116.8        | 1,116.8        |
| • SPED Teachers               | 187.6          | 0.0                         | 0.0                            | 0.0            | 0.0            |
| • SPED Non - Teachers         | 125.1          | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 0.0            | 0.0                         | 128.4                          | 0.0            | 0.0            |
| <b>Direct Education</b>       | 89.6           | 662.3                       | 662.3                          | 89.6           | 662.3          |
| <b>Other</b>                  | 580.5          | 15.9                        | 15.9                           | 580.5          | 15.9           |
| <b>Facilities</b>             | 137.0          | 137.0                       | 0.0                            | 137.0          | 137.0          |
| <b>TOTAL</b>                  | <b>5,275.0</b> | <b>4,512.4</b>              | <b>4,503.8</b>                 | <b>4,504.3</b> | <b>4,512.4</b> |
|                               |                |                             | <b>Lowest</b>                  |                |                |

**Present Value of Operational and Non-Recurring Expenditures  
DDESS School: Laurel Bay Intermediate / Beaufort County  
Comparative Cost Summary of Alternatives  
(All Figures '000, FY04-FY07 Cash Flows in FY04 \$)**

**Operational Expenditures**

|                               | Status Quo      | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual     | Coterminous     |
|-------------------------------|-----------------|-----------------------------|--------------------------------|-----------------|-----------------|
| <b>Salaries and Benefits</b>  |                 |                             |                                |                 |                 |
| • Teachers                    | 5,787.6         | 6,810.1                     | 6,810.1                        | 6,810.1         | 6,810.1         |
| • Non - Teachers              | 5,529.6         | 2,947.3                     | 2,947.3                        | 2,947.3         | 2,947.3         |
| • SPED Teachers               | 1,186.2         | 0.0                         | 0.0                            | 0.0             | 0.0             |
| • SPED Non - Teachers         | 399.5           | 0.0                         | 0.0                            | 0.0             | 0.0             |
| <b>SPED Non-Pay</b>           | 0.0             | 0.0                         | 0.0                            | 0.0             | 0.0             |
| <b>Student Transportation</b> | 0.0             | 0.0                         | 338.9                          | 0.0             | 0.0             |
| <b>Direct Education</b>       | 255.1           | 1,748.0                     | 1,748.0                        | 255.1           | 1,748.0         |
| <b>Other</b>                  | 1,684.1         | 41.9                        | 41.9                           | 1,684.1         | 41.9            |
| <b>Facilities</b>             | 497.9           | 497.9                       | 0.0                            | 497.9           | 497.9           |
| <b>TOTAL</b>                  | <b>15,340.0</b> | <b>12,045.1</b>             | <b>11,886.0</b>                | <b>12,194.4</b> | <b>12,045.1</b> |
|                               |                 |                             | <b>Lowest</b>                  |                 |                 |

**Non-Recurring Expenditures**

| <b>Facilities Upgrade/<br/>Replacement</b> | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|--|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Immediate</b>                           | 1,296.0        | 1,296.0                     | 0.0                            | 1,296.0        | 1,296.0        |
| <b>Intermediate</b>                        | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Long-Term</b>                           | 955.0          | 955.0                       | 0.0                            | 955.0          | 955.0          |
| <b>TOTAL NON-RECURRING</b>                 | <b>2,251.0</b> | <b>2,251.0</b>              | <b>0.0</b>                     | <b>2,251.0</b> | <b>2,251.0</b> |
|  |                |                             | <b>Lowest</b>                  |                |                |

**Operational Expenditures for FY04-07  
DDESS School: Laurel Bay Intermediate / Beaufort County  
Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 1,504.8        | 1,770.7                  | 1,770.7                     | 1,770.7        | 1,770.7        |
| • Non - Teachers              | 1,437.8        | 766.3                    | 766.3                       | 766.3          | 766.3          |
| • SPED Teachers               | 308.4          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| • SPED Non - Teachers         | 103.9          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 0.0            | 0.0                      | 88.1                        | 0.0            | 0.0            |
| <b>Direct Education</b>       | 66.3           | 454.5                    | 454.5                       | 66.3           | 454.5          |
| <b>Other</b>                  | 437.9          | 10.9                     | 10.9                        | 437.9          | 10.9           |
| <b>Facilities</b>             | 129.5          | 129.5                    | 0.0                         | 129.5          | 129.5          |
| <b>TOTAL</b>                  | <b>3,988.6</b> | <b>3,131.9</b>           | <b>3,090.5</b>              | <b>3,170.7</b> | <b>3,131.9</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

**FY2005**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 1,494.9        | 1,759.0                  | 1,759.0                     | 1,759.0        | 1,759.0        |
| • Non - Teachers              | 1,428.3        | 761.3                    | 761.3                       | 761.3          | 761.3          |
| • SPED Teachers               | 306.4          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| • SPED Non - Teachers         | 103.2          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 0.0            | 0.0                      | 87.5                        | 0.0            | 0.0            |
| <b>Direct Education</b>       | 65.9           | 451.5                    | 451.5                       | 65.9           | 451.5          |
| <b>Other</b>                  | 435.0          | 10.8                     | 10.8                        | 435.0          | 10.8           |
| <b>Facilities</b>             | 128.6          | 128.6                    | 0.0                         | 128.6          | 128.6          |
| <b>TOTAL</b>                  | <b>3,962.3</b> | <b>3,111.2</b>           | <b>3,070.1</b>              | <b>3,149.8</b> | <b>3,111.2</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

## FY2006

| Operational Budget            | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 1,517.3        | 1,785.4                     | 1,785.4                        | 1,785.4        | 1,785.4        |
| • Non - Teachers              | 1,449.7        | 772.7                       | 772.7                          | 772.7          | 772.7          |
| • SPED Teachers               | 311.0          | 0.0                         | 0.0                            | 0.0            | 0.0            |
| • SPED Non - Teachers         | 104.7          | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 0.0            | 0.0                         | 88.8                           | 0.0            | 0.0            |
| <b>Direct Education</b>       | 66.9           | 458.3                       | 458.3                          | 66.9           | 458.3          |
| <b>Other</b>                  | 441.5          | 11.0                        | 11.0                           | 441.5          | 11.0           |
| <b>Facilities</b>             | 130.6          | 130.6                       | 0.0                            | 130.6          | 130.6          |
| <b>TOTAL</b>                  | <b>4,021.7</b> | <b>3,158.0</b>              | <b>3,116.2</b>                 | <b>3,197.1</b> | <b>3,158.0</b> |
|                               |                |                             | <b>Lowest</b>                  |                |                |

## FY2007

| Operational Budget            | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 1,540.1        | 1,812.2                     | 1,812.2                        | 1,812.2        | 1,812.2        |
| • Non - Teachers              | 1,471.5        | 784.3                       | 784.3                          | 784.3          | 784.3          |
| • SPED Teachers               | 315.6          | 0.0                         | 0.0                            | 0.0            | 0.0            |
| • SPED Non - Teachers         | 106.3          | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 0.0            | 0.0                         | 90.2                           | 0.0            | 0.0            |
| <b>Direct Education</b>       | 67.9           | 465.2                       | 465.2                          | 67.9           | 465.2          |
| <b>Other</b>                  | 448.2          | 11.2                        | 11.2                           | 448.2          | 11.2           |
| <b>Facilities</b>             | 132.5          | 132.5                       | 0.0                            | 132.5          | 132.5          |
| <b>TOTAL</b>                  | <b>4,082.1</b> | <b>3,205.4</b>              | <b>3,163.1</b>                 | <b>3,245.1</b> | <b>3,205.4</b> |
|                               |                |                             | <b>Lowest</b>                  |                |                |

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**Operational Expenditures for FY04-07  
DDESS Installation: Dahlgren / King George County  
Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 2,532.9        | 749.8                    | 749.8                       | 749.8          | 749.8          |
| • Non - Teachers              | 18.1           | 185.3                    | 185.3                       | 185.3          | 185.3          |
| • SPED Teachers               | 0.0            | 184.1                    | 184.1                       | 184.1          | 184.1          |
| • SPED Non - Teachers         | 0.0            | 32.7                     | 32.7                        | 32.7           | 32.7           |
| <b>SPED Non-Pay</b>           | 16.7           | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 5.9            | 5.9                      | 82.0                        | 5.9            | 5.9            |
| <b>Direct Education</b>       | 157.8          | 121.1                    | 121.1                       | 157.8          | 121.1          |
| <b>Other</b>                  | 220.6          | 44.3                     | 44.3                        | 220.6          | 44.3           |
| <b>Facilities</b>             | 105.0          | 105.0                    | 0.0                         | 105.0          | 105.0          |
| <b>TOTAL</b>                  | <b>3,057.0</b> | <b>1,428.2</b>           | <b>1,399.3</b>              | <b>1,641.2</b> | <b>1,428.2</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

**FY2005**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 2,570.9        | 761.1                    | 761.1                       | 761.1          | 761.1          |
| • Non - Teachers              | 18.4           | 188.1                    | 188.1                       | 188.1          | 188.1          |
| • SPED Teachers               | 0.0            | 186.8                    | 186.8                       | 186.8          | 186.8          |
| • SPED Non - Teachers         | 0.0            | 33.2                     | 33.2                        | 33.2           | 33.2           |
| <b>SPED Non-Pay</b>           | 17.0           | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 6.0            | 6.0                      | 83.2                        | 6.0            | 6.0            |
| <b>Direct Education</b>       | 160.2          | 122.9                    | 122.9                       | 160.2          | 122.9          |
| <b>Other</b>                  | 223.9          | 45.0                     | 45.0                        | 223.9          | 45.0           |
| <b>Facilities</b>             | 106.6          | 106.6                    | 0.0                         | 106.6          | 106.6          |
| <b>TOTAL</b>                  | <b>3,103.0</b> | <b>1,449.7</b>           | <b>1,420.3</b>              | <b>1,665.9</b> | <b>1,449.7</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

## FY2006

| Operational Budget            | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 2,609.4        | 772.5                       | 772.5                          | 772.5          | 772.5          |
| • Non - Teachers              | 18.7           | 190.9                       | 190.9                          | 190.9          | 190.9          |
| • SPED Teachers               | 0.0            | 189.6                       | 189.6                          | 189.6          | 189.6          |
| • SPED Non - Teachers         | 0.0            | 33.7                        | 33.7                           | 33.7           | 33.7           |
| <b>SPED Non-Pay</b>           | 17.2           | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 6.1            | 6.1                         | 84.5                           | 6.1            | 6.1            |
| <b>Direct Education</b>       | 162.6          | 124.7                       | 124.7                          | 162.6          | 124.7          |
| <b>Other</b>                  | 227.3          | 45.7                        | 45.7                           | 227.3          | 45.7           |
| <b>Facilities</b>             | 108.2          | 108.2                       | 0.0                            | 108.2          | 108.2          |
| <b>TOTAL</b>                  | <b>3,149.5</b> | <b>1,471.4</b>              | <b>1,441.6</b>                 | <b>1,690.9</b> | <b>1,471.4</b> |
|                               |                |                             | <b>Lowest</b>                  |                |                |

## FY2007

| Operational Budget            | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 2,648.6        | 784.1                       | 784.1                          | 784.1          | 784.1          |
| • Non - Teachers              | 18.9           | 193.8                       | 193.8                          | 193.8          | 193.8          |
| • SPED Teachers               | 0.0            | 192.5                       | 192.5                          | 192.5          | 192.5          |
| • SPED Non - Teachers         | 0.0            | 34.2                        | 34.2                           | 34.2           | 34.2           |
| <b>SPED Non-Pay</b>           | 17.5           | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 6.2            | 6.2                         | 85.7                           | 6.2            | 6.2            |
| <b>Direct Education</b>       | 165.0          | 126.6                       | 126.6                          | 165.0          | 126.6          |
| <b>Other</b>                  | 230.7          | 46.4                        | 46.4                           | 230.7          | 46.4           |
| <b>Facilities</b>             | 109.8          | 109.8                       | 0.0                            | 109.8          | 109.8          |
| <b>TOTAL</b>                  | <b>3,196.7</b> | <b>1,493.6</b>              | <b>1,463.3</b>                 | <b>1,716.3</b> | <b>1,493.6</b> |
|                               |                |                             | <b>Lowest</b>                  |                |                |

**Non-Recurring Expenditures Related to Facilities  
DDESS Installation: Dahlgren  
Comparative Cost Summary of Alternatives  
(All Figures '000, Values Shown in FY04 \$)**

**Non-Recurring Expenditures**

| <b>Facilities Upgrade/<br/>Replacement</b> | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|--|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Dahlgren Dependent School</b>           |                |                             |                                |                |                |
| • Immediate                                | 874.0          | 874.0                       | 0.0                            | 874.0          | 874.0          |
| • Intermediate                             | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| • Long-Term                                | 1,025.0        | 1,025.0                     | 0.0                            | 1,025.0        | 1,025.0        |
| <b>TOTAL NON-RECURRING</b>                 | <b>1,899.0</b> | <b>1,899.0</b>              | <b>0.0</b>                     | <b>1,899.0</b> | <b>1,899.0</b> |
|  |                |                             | <b>Lowest</b>                  |                |                |

**Present Value of Operational and Non-Recurring Expenditures  
DDESS School: Dahlgren Dependent School / King George County  
Comparative Cost Summary of Alternatives  
(All Figures '000, FY04-FY07 Cash Flows in FY04 \$)**

**Operational Expenditures**

|                               | Status Quo      | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|-----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                 |                             |                                |                |                |
| • Teachers                    | 9,898.1         | 2,930.3                     | 2,930.3                        | 2,930.3        | 2,930.3        |
| • Non - Teachers              | 70.8            | 724.1                       | 724.1                          | 724.1          | 724.1          |
| • SPED Teachers               | 0.0             | 719.3                       | 719.3                          | 719.3          | 719.3          |
| • SPED Non - Teachers         | 0.0             | 127.9                       | 127.9                          | 127.9          | 127.9          |
| <b>SPED Non-Pay</b>           | 65.3            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 23.0            | 23.0                        | 320.4                          | 23.0           | 23.0           |
| <b>Direct Education</b>       | 616.8           | 473.2                       | 473.2                          | 616.8          | 473.2          |
| <b>Other</b>                  | 862.2           | 173.3                       | 173.3                          | 862.2          | 173.3          |
| <b>Facilities</b>             | 410.4           | 410.4                       | 0.0                            | 410.4          | 410.4          |
| <b>TOTAL</b>                  | <b>11,946.5</b> | <b>5,581.3</b>              | <b>5,468.3</b>                 | <b>6,413.8</b> | <b>5,581.3</b> |

**Lowest**

**Non-Recurring Expenditures**

| <b>Facilities Upgrade/<br/>Replacement</b> | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|--|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Immediate</b>                           | 874.0          | 874.0                       | 0.0                            | 874.0          | 874.0          |
| <b>Intermediate</b>                        | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Long-Term</b>                           | 1,025.0        | 1,025.0                     | 0.0                            | 1,025.0        | 1,025.0        |
| <b>TOTAL NON-RECURRING</b>                 | <b>1,899.0</b> | <b>1,899.0</b>              | <b>0.0</b>                     | <b>1,899.0</b> | <b>1,899.0</b> |

**Lowest**

**Operational Expenditures for FY04-07**  
**DDESS School: Dahlgren Dependent School / King George County**  
**Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 2,532.9        | 749.8                    | 749.8                       | 749.8          | 749.8          |
| • Non - Teachers              | 18.1           | 185.3                    | 185.3                       | 185.3          | 185.3          |
| • SPED Teachers               | 0.0            | 184.1                    | 184.1                       | 184.1          | 184.1          |
| • SPED Non - Teachers         | 0.0            | 32.7                     | 32.7                        | 32.7           | 32.7           |
| <b>SPED Non-Pay</b>           | 16.7           | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 5.9            | 5.9                      | 82.0                        | 5.9            | 5.9            |
| <b>Direct Education</b>       | 157.8          | 121.1                    | 121.1                       | 157.8          | 121.1          |
| <b>Other</b>                  | 220.6          | 44.3                     | 44.3                        | 220.6          | 44.3           |
| <b>Facilities</b>             | 105.0          | 105.0                    | 0.0                         | 105.0          | 105.0          |
| <b>TOTAL</b>                  | <b>3,057.0</b> | <b>1,428.2</b>           | <b>1,399.3</b>              | <b>1,641.2</b> | <b>1,428.2</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

**FY2005**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 2,570.9        | 761.1                    | 761.1                       | 761.1          | 761.1          |
| • Non - Teachers              | 18.4           | 188.1                    | 188.1                       | 188.1          | 188.1          |
| • SPED Teachers               | 0.0            | 186.8                    | 186.8                       | 186.8          | 186.8          |
| • SPED Non - Teachers         | 0.0            | 33.2                     | 33.2                        | 33.2           | 33.2           |
| <b>SPED Non-Pay</b>           | 17.0           | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 6.0            | 6.0                      | 83.2                        | 6.0            | 6.0            |
| <b>Direct Education</b>       | 160.2          | 122.9                    | 122.9                       | 160.2          | 122.9          |
| <b>Other</b>                  | 223.9          | 45.0                     | 45.0                        | 223.9          | 45.0           |
| <b>Facilities</b>             | 106.6          | 106.6                    | 0.0                         | 106.6          | 106.6          |
| <b>TOTAL</b>                  | <b>3,103.0</b> | <b>1,449.7</b>           | <b>1,420.3</b>              | <b>1,665.9</b> | <b>1,449.7</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

## FY2006

| Operational Budget            | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 2,609.4        | 772.5                       | 772.5                          | 772.5          | 772.5          |
| • Non - Teachers              | 18.7           | 190.9                       | 190.9                          | 190.9          | 190.9          |
| • SPED Teachers               | 0.0            | 189.6                       | 189.6                          | 189.6          | 189.6          |
| • SPED Non - Teachers         | 0.0            | 33.7                        | 33.7                           | 33.7           | 33.7           |
| <b>SPED Non-Pay</b>           | 17.2           | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 6.1            | 6.1                         | 84.5                           | 6.1            | 6.1            |
| <b>Direct Education</b>       | 162.6          | 124.7                       | 124.7                          | 162.6          | 124.7          |
| <b>Other</b>                  | 227.3          | 45.7                        | 45.7                           | 227.3          | 45.7           |
| <b>Facilities</b>             | 108.2          | 108.2                       | 0.0                            | 108.2          | 108.2          |
| <b>TOTAL</b>                  | <b>3,149.5</b> | <b>1,471.4</b>              | <b>1,441.6</b>                 | <b>1,690.9</b> | <b>1,471.4</b> |
|                               |                |                             | <b>Lowest</b>                  |                |                |

## FY2007

| Operational Budget            | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 2,648.6        | 784.1                       | 784.1                          | 784.1          | 784.1          |
| • Non - Teachers              | 18.9           | 193.8                       | 193.8                          | 193.8          | 193.8          |
| • SPED Teachers               | 0.0            | 192.5                       | 192.5                          | 192.5          | 192.5          |
| • SPED Non - Teachers         | 0.0            | 34.2                        | 34.2                           | 34.2           | 34.2           |
| <b>SPED Non-Pay</b>           | 17.5           | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 6.2            | 6.2                         | 85.7                           | 6.2            | 6.2            |
| <b>Direct Education</b>       | 165.0          | 126.6                       | 126.6                          | 165.0          | 126.6          |
| <b>Other</b>                  | 230.7          | 46.4                        | 46.4                           | 230.7          | 46.4           |
| <b>Facilities</b>             | 109.8          | 109.8                       | 0.0                            | 109.8          | 109.8          |
| <b>TOTAL</b>                  | <b>3,196.7</b> | <b>1,493.6</b>              | <b>1,463.3</b>                 | <b>1,716.3</b> | <b>1,493.6</b> |
|                               |                |                             | <b>Lowest</b>                  |                |                |

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**Operational Expenditures for FY04-07  
DDESS Installation: Quantico MCB / Prince William County  
Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo      | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|-----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                 |                             |                                |                |                |
| • Teachers                    | 12,817.4        | 3,411.0                     | 3,411.0                        | 3,411.0        | 3,411.0        |
| • Non - Teachers              | 121.4           | 748.5                       | 748.5                          | 748.5          | 748.5          |
| • SPED Teachers               | 0.0             | 562.3                       | 562.3                          | 562.3          | 562.3          |
| • SPED Non - Teachers         | 0.0             | 146.0                       | 146.0                          | 146.0          | 146.0          |
| <b>SPED Non-Pay</b>           | 59.4            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 543.1           | 543.1                       | 36.4                           | 543.1          | 543.1          |
| <b>Direct Education</b>       | 766.0           | 399.4                       | 399.4                          | 766.0          | 399.4          |
| <b>Other</b>                  | 425.1           | 505.7                       | 505.7                          | 425.1          | 505.7          |
| <b>Facilities</b>             | 310.6           | 310.6                       | 0.0                            | 310.6          | 310.6          |
| <b>TOTAL</b>                  | <b>15,043.0</b> | <b>6,626.6</b>              | <b>5,809.3</b>                 | <b>6,912.6</b> | <b>6,626.6</b> |
|                               |                 |                             | <b>Lowest</b>                  |                |                |

**FY2005**

| <b>Operational Budget</b>     | Status Quo      | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|-----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                 |                             |                                |                |                |
| • Teachers                    | 12,210.8        | 3,244.6                     | 3,244.6                        | 3,244.6        | 3,244.6        |
| • Non - Teachers              | 115.7           | 712.0                       | 712.0                          | 712.0          | 712.0          |
| • SPED Teachers               | 0.0             | 534.8                       | 534.8                          | 534.8          | 534.8          |
| • SPED Non - Teachers         | 0.0             | 138.9                       | 138.9                          | 138.9          | 138.9          |
| <b>SPED Non-Pay</b>           | 56.2            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 516.4           | 516.4                       | 34.6                           | 516.4          | 516.4          |
| <b>Direct Education</b>       | 730.6           | 379.8                       | 379.8                          | 730.6          | 379.8          |
| <b>Other</b>                  | 405.7           | 481.0                       | 481.0                          | 405.7          | 481.0          |
| <b>Facilities</b>             | 294.9           | 294.9                       | 0.0                            | 294.9          | 294.9          |
| <b>TOTAL</b>                  | <b>14,330.3</b> | <b>6,302.4</b>              | <b>5,525.7</b>                 | <b>6,577.9</b> | <b>6,302.4</b> |
|                               |                 |                             | <b>Lowest</b>                  |                |                |

## FY2006

| Operational Budget            | Status Quo      | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|-----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                 |                          |                             |                |                |
| • Teachers                    | 12,393.9        | 3,293.3                  | 3,293.3                     | 3,293.3        | 3,293.3        |
| • Non - Teachers              | 117.4           | 722.7                    | 722.7                       | 722.7          | 722.7          |
| • SPED Teachers               | 0.0             | 542.9                    | 542.9                       | 542.9          | 542.9          |
| • SPED Non - Teachers         | 0.0             | 141.0                    | 141.0                       | 141.0          | 141.0          |
| <b>SPED Non-Pay</b>           | 57.1            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 524.2           | 524.2                    | 35.1                        | 524.2          | 524.2          |
| <b>Direct Education</b>       | 741.4           | 385.7                    | 385.7                       | 741.4          | 385.7          |
| <b>Other</b>                  | 411.8           | 488.1                    | 488.1                       | 411.8          | 488.1          |
| <b>Facilities</b>             | 299.4           | 299.4                    | 0.0                         | 299.4          | 299.4          |
| <b>TOTAL</b>                  | <b>14,545.2</b> | <b>6,397.3</b>           | <b>5,608.8</b>              | <b>6,676.7</b> | <b>6,397.3</b> |
|                               |                 |                          | <b>Lowest</b>               |                |                |

## FY2007

| Operational Budget            | Status Quo      | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|-----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                 |                          |                             |                |                |
| • Teachers                    | 12,579.8        | 3,342.6                  | 3,342.6                     | 3,342.6        | 3,342.6        |
| • Non - Teachers              | 119.1           | 733.6                    | 733.6                       | 733.6          | 733.6          |
| • SPED Teachers               | 0.0             | 551.0                    | 551.0                       | 551.0          | 551.0          |
| • SPED Non - Teachers         | 0.0             | 143.1                    | 143.1                       | 143.1          | 143.1          |
| <b>SPED Non-Pay</b>           | 57.8            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 532.1           | 532.1                    | 35.7                        | 532.1          | 532.1          |
| <b>Direct Education</b>       | 752.6           | 391.3                    | 391.3                       | 752.6          | 391.3          |
| <b>Other</b>                  | 417.9           | 495.5                    | 495.5                       | 417.9          | 495.5          |
| <b>Facilities</b>             | 303.8           | 303.8                    | 0.0                         | 303.8          | 303.8          |
| <b>TOTAL</b>                  | <b>14,763.1</b> | <b>6,493.0</b>           | <b>5,692.8</b>              | <b>6,776.7</b> | <b>6,493.0</b> |
|                               |                 |                          | <b>Lowest</b>               |                |                |

**Non-Recurring Expenditures Related to Facilities  
DDESS Installation: Quantico MCB  
Comparative Cost Summary of Alternatives  
(All Figures '000, Values Shown in FY04 \$)**

**Non-Recurring Expenditures**

| <b>Facilities Upgrade/<br/>Replacement</b> | Status Quo      | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual     | Coterminous     |
|--|-----------------|-----------------------------|--------------------------------|-----------------|-----------------|
| <b>Ashurst ES</b>                          |                 |                             |                                |                 |                 |
| • Immediate                                | 704.0           | 704.0                       | 0.0                            | 704.0           | 704.0           |
| • Intermediate                             | 0.0             | 0.0                         | 0.0                            | 0.0             | 0.0             |
| • Long-Term                                | 1,597.0         | 1,597.0                     | 0.0                            | 1,597.0         | 1,597.0         |
| <b>Russell ES</b>                          |                 |                             |                                |                 |                 |
| • Immediate                                | 5,342.0         | 5,342.0                     | 0.0                            | 5,342.0         | 5,342.0         |
| • Intermediate                             | 0.0             | 0.0                         | 0.0                            | 0.0             | 0.0             |
| • Long-Term                                | 0.0             | 0.0                         | 0.0                            | 0.0             | 0.0             |
| <b>Burrows ES</b>                          |                 |                             |                                |                 |                 |
| • Immediate                                | 514.0           | 514.0                       | 0.0                            | 514.0           | 514.0           |
| • Intermediate                             | 0.0             | 0.0                         | 0.0                            | 0.0             | 0.0             |
| • Long-Term                                | 165.0           | 165.0                       | 0.0                            | 165.0           | 165.0           |
| <b>Quantico MS/HS</b>                      |                 |                             |                                |                 |                 |
| • Immediate                                | 967.0           | 967.0                       | 0.0                            | 967.0           | 967.0           |
| • Intermediate                             | 285.0           | 285.0                       | 0.0                            | 285.0           | 285.0           |
| • Long-Term                                | 1,360.0         | 1,360.0                     | 0.0                            | 1,360.0         | 1,360.0         |
| <b>TOTAL NON-RECURRING</b>                 | <b>10,934.0</b> | <b>10,934.0</b>             | <b>0.0</b>                     | <b>10,934.0</b> | <b>10,934.0</b> |
|  |                 |                             | <b>Lowest</b>                  |                 |                 |

**Present Value of Operational and Non-Recurring Expenditures  
DDESS School: Ashurst ES / Prince William County  
Comparative Cost Summary of Alternatives  
(All Figures '000, FY04-FY07 Cash Flows in FY04 \$)**

**Operational Expenditures**

|                               | Status Quo      | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|-----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                 |                             |                                |                |                |
| • Teachers                    | 10,228.5        | 3,228.9                     | 3,228.9                        | 3,228.9        | 3,228.9        |
| • Non - Teachers              | 97.9            | 708.6                       | 708.6                          | 708.6          | 708.6          |
| • SPED Teachers               | 0.0             | 532.3                       | 532.3                          | 532.3          | 532.3          |
| • SPED Non - Teachers         | 0.0             | 138.2                       | 138.2                          | 138.2          | 138.2          |
| <b>SPED Non-Pay</b>           | 43.8            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 489.7           | 489.7                       | 34.5                           | 489.7          | 489.7          |
| <b>Direct Education</b>       | 480.2           | 378.1                       | 378.1                          | 480.2          | 378.1          |
| <b>Other</b>                  | 259.3           | 478.6                       | 478.6                          | 259.3          | 478.6          |
| <b>Facilities</b>             | 266.3           | 266.3                       | 0.0                            | 266.3          | 266.3          |
| <b>TOTAL</b>                  | <b>11,865.6</b> | <b>6,220.9</b>              | <b>5,499.4</b>                 | <b>6,103.6</b> | <b>6,220.9</b> |
|                               |                 |                             | <b>Lowest</b>                  |                |                |

**Non-Recurring Expenditures**

| <b>Facilities Upgrade/<br/>Replacement</b> | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|--|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Immediate</b>                           | 704.0          | 704.0                       | 0.0                            | 704.0          | 704.0          |
| <b>Intermediate</b>                        | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Long-Term</b>                           | 1,597.0        | 1,597.0                     | 0.0                            | 1,597.0        | 1,597.0        |
| <b>TOTAL NON-RECURRING</b>                 | <b>2,301.0</b> | <b>2,301.0</b>              | <b>0.0</b>                     | <b>2,301.0</b> | <b>2,301.0</b> |
|  |                |                             | <b>Lowest</b>                  |                |                |

**Operational Expenditures for FY04-07  
DDESS School: Ashurst ES / Prince William County  
Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 2,747.6        | 867.4                    | 867.4                       | 867.4          | 867.4          |
| • Non - Teachers              | 26.3           | 190.3                    | 190.3                       | 190.3          | 190.3          |
| • SPED Teachers               | 0.0            | 143.0                    | 143.0                       | 143.0          | 143.0          |
| • SPED Non - Teachers         | 0.0            | 37.1                     | 37.1                        | 37.1           | 37.1           |
| <b>SPED Non-Pay</b>           | 11.8           | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 131.6          | 131.6                    | 9.3                         | 131.6          | 131.6          |
| <b>Direct Education</b>       | 129.0          | 101.6                    | 101.6                       | 129.0          | 101.6          |
| <b>Other</b>                  | 69.7           | 128.6                    | 128.6                       | 69.7           | 128.6          |
| <b>Facilities</b>             | 71.5           | 71.5                     | 0.0                         | 71.5           | 71.5           |
| <b>TOTAL</b>                  | <b>3,187.5</b> | <b>1,671.1</b>           | <b>1,477.3</b>              | <b>1,639.6</b> | <b>1,671.1</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

**FY2005**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 2,611.3        | 824.3                    | 824.3                       | 824.3          | 824.3          |
| • Non - Teachers              | 25.0           | 180.9                    | 180.9                       | 180.9          | 180.9          |
| • SPED Teachers               | 0.0            | 135.9                    | 135.9                       | 135.9          | 135.9          |
| • SPED Non - Teachers         | 0.0            | 35.3                     | 35.3                        | 35.3           | 35.3           |
| <b>SPED Non-Pay</b>           | 11.2           | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 125.0          | 125.0                    | 8.8                         | 125.0          | 125.0          |
| <b>Direct Education</b>       | 122.6          | 96.5                     | 96.5                        | 122.6          | 96.5           |
| <b>Other</b>                  | 66.2           | 122.2                    | 122.2                       | 66.2           | 122.2          |
| <b>Facilities</b>             | 68.0           | 68.0                     | 0.0                         | 68.0           | 68.0           |
| <b>TOTAL</b>                  | <b>3,029.3</b> | <b>1,588.1</b>           | <b>1,403.9</b>              | <b>1,558.2</b> | <b>1,588.1</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

## FY2006

| Operational Budget            | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 2,650.4        | 836.7                       | 836.7                          | 836.7          | 836.7          |
| • Non - Teachers              | 25.4           | 183.6                       | 183.6                          | 183.6          | 183.6          |
| • SPED Teachers               | 0.0            | 137.9                       | 137.9                          | 137.9          | 137.9          |
| • SPED Non - Teachers         | 0.0            | 35.8                        | 35.8                           | 35.8           | 35.8           |
| <b>SPED Non-Pay</b>           | 11.4           | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 126.9          | 126.9                       | 8.9                            | 126.9          | 126.9          |
| <b>Direct Education</b>       | 124.4          | 98.0                        | 98.0                           | 124.4          | 98.0           |
| <b>Other</b>                  | 67.2           | 124.0                       | 124.0                          | 67.2           | 124.0          |
| <b>Facilities</b>             | 69.0           | 69.0                        | 0.0                            | 69.0           | 69.0           |
| <b>TOTAL</b>                  | <b>3,074.7</b> | <b>1,611.9</b>              | <b>1,424.9</b>                 | <b>1,581.5</b> | <b>1,611.9</b> |
|                               |                |                             | <b>Lowest</b>                  |                |                |

## FY2007

| Operational Budget            | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 2,690.2        | 849.2                       | 849.2                          | 849.2          | 849.2          |
| • Non - Teachers              | 25.7           | 186.4                       | 186.4                          | 186.4          | 186.4          |
| • SPED Teachers               | 0.0            | 140.0                       | 140.0                          | 140.0          | 140.0          |
| • SPED Non - Teachers         | 0.0            | 36.3                        | 36.3                           | 36.3           | 36.3           |
| <b>SPED Non-Pay</b>           | 11.5           | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 128.8          | 128.8                       | 9.1                            | 128.8          | 128.8          |
| <b>Direct Education</b>       | 126.3          | 99.4                        | 99.4                           | 126.3          | 99.4           |
| <b>Other</b>                  | 68.2           | 125.9                       | 125.9                          | 68.2           | 125.9          |
| <b>Facilities</b>             | 70.0           | 70.0                        | 0.0                            | 70.0           | 70.0           |
| <b>TOTAL</b>                  | <b>3,120.7</b> | <b>1,636.0</b>              | <b>1,446.3</b>                 | <b>1,605.2</b> | <b>1,636.0</b> |
|                               |                |                             | <b>Lowest</b>                  |                |                |

**Present Value of Operational and Non-Recurring Expenditures  
DDESS School: Burrows ES / Prince William County  
Comparative Cost Summary of Alternatives  
(All Figures '000, FY04-FY07 Cash Flows in FY04 \$)**

**Operational Expenditures**

|                               | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 8,021.8        | 2,594.2                     | 2,594.2                        | 2,594.2        | 2,594.2        |
| • Non - Teachers              | 87.1           | 569.3                       | 569.3                          | 569.3          | 569.3          |
| • SPED Teachers               | 0.0            | 427.7                       | 427.7                          | 427.7          | 427.7          |
| • SPED Non - Teachers         | 0.0            | 111.0                       | 111.0                          | 111.0          | 111.0          |
| <b>SPED Non-Pay</b>           | 89.6           | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 437.4          | 437.4                       | 27.7                           | 437.4          | 437.4          |
| <b>Direct Education</b>       | 560.0          | 303.7                       | 303.7                          | 560.0          | 303.7          |
| <b>Other</b>                  | 240.3          | 384.6                       | 384.6                          | 240.3          | 384.6          |
| <b>Facilities</b>             | 324.6          | 324.6                       | 0.0                            | 324.6          | 324.6          |
| <b>TOTAL</b>                  | <b>9,760.9</b> | <b>5,152.3</b>              | <b>4,417.9</b>                 | <b>5,264.4</b> | <b>5,152.3</b> |
|                               |                |                             | <b>Lowest</b>                  |                |                |

**Non-Recurring Expenditures**

| <b>Facilities Upgrade/<br/>Replacement</b> | Status Quo   | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual  | Coterminous  |
|--|--------------|-----------------------------|--------------------------------|--------------|--------------|
| <b>Immediate</b>                           | 514.0        | 514.0                       | 0.0                            | 514.0        | 514.0        |
| <b>Intermediate</b>                        | 0.0          | 0.0                         | 0.0                            | 0.0          | 0.0          |
| <b>Long-Term</b>                           | 165.0        | 165.0                       | 0.0                            | 165.0        | 165.0        |
| <b>TOTAL NON-RECURRING</b>                 | <b>679.0</b> | <b>679.0</b>                | <b>0.0</b>                     | <b>679.0</b> | <b>679.0</b> |
|  |              |                             | <b>Lowest</b>                  |              |              |

**Operational Expenditures for FY04-07  
DDESS School: Burrows ES / Prince William County  
Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 2,179.8        | 704.9                    | 704.9                       | 704.9          | 704.9          |
| • Non - Teachers              | 23.7           | 154.7                    | 154.7                       | 154.7          | 154.7          |
| • SPED Teachers               | 0.0            | 116.2                    | 116.2                       | 116.2          | 116.2          |
| • SPED Non - Teachers         | 0.0            | 30.2                     | 30.2                        | 30.2           | 30.2           |
| <b>SPED Non-Pay</b>           | 24.4           | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 118.9          | 118.9                    | 7.5                         | 118.9          | 118.9          |
| <b>Direct Education</b>       | 152.2          | 82.5                     | 82.5                        | 152.2          | 82.5           |
| <b>Other</b>                  | 65.3           | 104.5                    | 104.5                       | 65.3           | 104.5          |
| <b>Facilities</b>             | 88.2           | 88.2                     | 0.0                         | 88.2           | 88.2           |
| <b>TOTAL</b>                  | <b>2,652.5</b> | <b>1,400.1</b>           | <b>1,200.5</b>              | <b>1,430.6</b> | <b>1,400.1</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

**FY2005**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 2,039.2        | 659.5                    | 659.5                       | 659.5          | 659.5          |
| • Non - Teachers              | 22.2           | 144.7                    | 144.7                       | 144.7          | 144.7          |
| • SPED Teachers               | 0.0            | 108.7                    | 108.7                       | 108.7          | 108.7          |
| • SPED Non - Teachers         | 0.0            | 28.2                     | 28.2                        | 28.2           | 28.2           |
| <b>SPED Non-Pay</b>           | 22.8           | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 111.2          | 111.2                    | 7.0                         | 111.2          | 111.2          |
| <b>Direct Education</b>       | 142.4          | 77.2                     | 77.2                        | 142.4          | 77.2           |
| <b>Other</b>                  | 61.1           | 97.8                     | 97.8                        | 61.1           | 97.8           |
| <b>Facilities</b>             | 82.5           | 82.5                     | 0.0                         | 82.5           | 82.5           |
| <b>TOTAL</b>                  | <b>2,481.4</b> | <b>1,309.8</b>           | <b>1,123.1</b>              | <b>1,338.3</b> | <b>1,309.8</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

## FY2006

| Operational Budget            | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 2,069.8        | 669.4                       | 669.4                          | 669.4          | 669.4          |
| • Non - Teachers              | 22.5           | 146.9                       | 146.9                          | 146.9          | 146.9          |
| • SPED Teachers               | 0.0            | 110.3                       | 110.3                          | 110.3          | 110.3          |
| • SPED Non - Teachers         | 0.0            | 28.7                        | 28.7                           | 28.7           | 28.7           |
| <b>SPED Non-Pay</b>           | 23.1           | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 112.9          | 112.9                       | 7.1                            | 112.9          | 112.9          |
| <b>Direct Education</b>       | 144.5          | 78.4                        | 78.4                           | 144.5          | 78.4           |
| <b>Other</b>                  | 62.0           | 99.2                        | 99.2                           | 62.0           | 99.2           |
| <b>Facilities</b>             | 83.8           | 83.8                        | 0.0                            | 83.8           | 83.8           |
| <b>TOTAL</b>                  | <b>2,518.6</b> | <b>1,329.6</b>              | <b>1,140.0</b>                 | <b>1,358.5</b> | <b>1,329.6</b> |
|                               |                |                             | <b>Lowest</b>                  |                |                |

## FY2007

| Operational Budget            | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 2,100.8        | 679.4                       | 679.4                          | 679.4          | 679.4          |
| • Non - Teachers              | 22.8           | 149.1                       | 149.1                          | 149.1          | 149.1          |
| • SPED Teachers               | 0.0            | 112.0                       | 112.0                          | 112.0          | 112.0          |
| • SPED Non - Teachers         | 0.0            | 29.1                        | 29.1                           | 29.1           | 29.1           |
| <b>SPED Non-Pay</b>           | 23.5           | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 114.6          | 114.6                       | 7.3                            | 114.6          | 114.6          |
| <b>Direct Education</b>       | 146.7          | 79.5                        | 79.5                           | 146.7          | 79.5           |
| <b>Other</b>                  | 62.9           | 100.7                       | 100.7                          | 62.9           | 100.7          |
| <b>Facilities</b>             | 85.0           | 85.0                        | 0.0                            | 85.0           | 85.0           |
| <b>TOTAL</b>                  | <b>2,556.3</b> | <b>1,349.4</b>              | <b>1,157.1</b>                 | <b>1,378.8</b> | <b>1,349.4</b> |
|                               |                |                             | <b>Lowest</b>                  |                |                |

**Present Value of Operational and Non-Recurring Expenditures  
DDESS School: Russell ES / Prince William County  
Comparative Cost Summary of Alternatives  
(All Figures '000, FY04-FY07 Cash Flows in FY04 \$)**

**Operational Expenditures**

|                               | Status Quo      | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|-----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                 |                             |                                |                |                |
| • Teachers                    | 11,717.7        | 3,035.3                     | 3,035.3                        | 3,035.3        | 3,035.3        |
| • Non - Teachers              | 89.3            | 666.1                       | 666.1                          | 666.1          | 666.1          |
| • SPED Teachers               | 0.0             | 500.4                       | 500.4                          | 500.4          | 500.4          |
| • SPED Non - Teachers         | 0.0             | 129.9                       | 129.9                          | 129.9          | 129.9          |
| <b>SPED Non-Pay</b>           | 43.4            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 505.9           | 505.9                       | 32.4                           | 505.9          | 505.9          |
| <b>Direct Education</b>       | 437.0           | 355.4                       | 355.4                          | 437.0          | 355.4          |
| <b>Other</b>                  | 303.9           | 449.9                       | 449.9                          | 303.9          | 449.9          |
| <b>Facilities</b>             | 270.0           | 270.0                       | 0.0                            | 270.0          | 270.0          |
| <b>TOTAL</b>                  | <b>13,367.2</b> | <b>5,912.9</b>              | <b>5,169.5</b>                 | <b>5,848.5</b> | <b>5,912.9</b> |

**Lowest**

**Non-Recurring Expenditures**

| <b>Facilities Upgrade/<br/>Replacement</b> | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|--|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Immediate</b>                           | 5,342.0        | 5,342.0                     | 0.0                            | 5,342.0        | 5,342.0        |
| <b>Intermediate</b>                        | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Long-Term</b>                           | 0.0            | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>TOTAL NON-RECURRING</b>                 | <b>5,342.0</b> | <b>5,342.0</b>              | <b>0.0</b>                     | <b>5,342.0</b> | <b>5,342.0</b> |

**Lowest**

**Operational Expenditures for FY04-07  
DDESS School: Russell ES / Prince William County  
Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 3,147.8        | 815.4                    | 815.4                       | 815.4          | 815.4          |
| • Non - Teachers              | 24.0           | 178.9                    | 178.9                       | 178.9          | 178.9          |
| • SPED Teachers               | 0.0            | 134.4                    | 134.4                       | 134.4          | 134.4          |
| • SPED Non - Teachers         | 0.0            | 34.9                     | 34.9                        | 34.9           | 34.9           |
| <b>SPED Non-Pay</b>           | 11.7           | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 135.9          | 135.9                    | 8.7                         | 135.9          | 135.9          |
| <b>Direct Education</b>       | 117.4          | 95.5                     | 95.5                        | 117.4          | 95.5           |
| <b>Other</b>                  | 81.7           | 120.9                    | 120.9                       | 81.7           | 120.9          |
| <b>Facilities</b>             | 72.5           | 72.5                     | 0.0                         | 72.5           | 72.5           |
| <b>TOTAL</b>                  | <b>3,591.0</b> | <b>1,588.4</b>           | <b>1,388.7</b>              | <b>1,571.1</b> | <b>1,588.4</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

**FY2005**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 2,991.4        | 774.9                    | 774.9                       | 774.9          | 774.9          |
| • Non - Teachers              | 22.8           | 170.0                    | 170.0                       | 170.0          | 170.0          |
| • SPED Teachers               | 0.0            | 127.7                    | 127.7                       | 127.7          | 127.7          |
| • SPED Non - Teachers         | 0.0            | 33.2                     | 33.2                        | 33.2           | 33.2           |
| <b>SPED Non-Pay</b>           | 11.1           | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 129.2          | 129.2                    | 8.3                         | 129.2          | 129.2          |
| <b>Direct Education</b>       | 111.6          | 90.7                     | 90.7                        | 111.6          | 90.7           |
| <b>Other</b>                  | 77.6           | 114.9                    | 114.9                       | 77.6           | 114.9          |
| <b>Facilities</b>             | 68.9           | 68.9                     | 0.0                         | 68.9           | 68.9           |
| <b>TOTAL</b>                  | <b>3,412.6</b> | <b>1,509.5</b>           | <b>1,319.7</b>              | <b>1,493.1</b> | <b>1,509.5</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

## FY2006

| Operational Budget            | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 3,036.3        | 786.5                       | 786.5                          | 786.5          | 786.5          |
| • Non - Teachers              | 23.1           | 172.6                       | 172.6                          | 172.6          | 172.6          |
| • SPED Teachers               | 0.0            | 129.7                       | 129.7                          | 129.7          | 129.7          |
| • SPED Non - Teachers         | 0.0            | 33.7                        | 33.7                           | 33.7           | 33.7           |
| <b>SPED Non-Pay</b>           | 11.3           | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 131.1          | 131.1                       | 8.4                            | 131.1          | 131.1          |
| <b>Direct Education</b>       | 113.2          | 92.1                        | 92.1                           | 113.2          | 92.1           |
| <b>Other</b>                  | 78.8           | 116.6                       | 116.6                          | 78.8           | 116.6          |
| <b>Facilities</b>             | 70.0           | 70.0                        | 0.0                            | 70.0           | 70.0           |
| <b>TOTAL</b>                  | <b>3,463.8</b> | <b>1,532.3</b>              | <b>1,339.6</b>                 | <b>1,515.6</b> | <b>1,532.3</b> |
|                               |                |                             | <b>Lowest</b>                  |                |                |

## FY2007

| Operational Budget            | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 3,081.8        | 798.3                       | 798.3                          | 798.3          | 798.3          |
| • Non - Teachers              | 23.5           | 175.2                       | 175.2                          | 175.2          | 175.2          |
| • SPED Teachers               | 0.0            | 131.6                       | 131.6                          | 131.6          | 131.6          |
| • SPED Non - Teachers         | 0.0            | 34.2                        | 34.2                           | 34.2           | 34.2           |
| <b>SPED Non-Pay</b>           | 11.4           | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 133.1          | 133.1                       | 8.5                            | 133.1          | 133.1          |
| <b>Direct Education</b>       | 114.9          | 93.5                        | 93.5                           | 114.9          | 93.5           |
| <b>Other</b>                  | 79.9           | 118.3                       | 118.3                          | 79.9           | 118.3          |
| <b>Facilities</b>             | 71.0           | 71.0                        | 0.0                            | 71.0           | 71.0           |
| <b>TOTAL</b>                  | <b>3,515.6</b> | <b>1,555.2</b>              | <b>1,359.6</b>                 | <b>1,538.2</b> | <b>1,555.2</b> |
|                               |                |                             | <b>Lowest</b>                  |                |                |

**Present Value of Operational and Non-Recurring Expenditures  
DDESS School: Quantico MS/HS / Prince William County  
Comparative Cost Summary of Alternatives  
(All Figures '000, FY04-FY07 Cash Flows in FY04 \$)**

**Operational Expenditures**

|                               | Status Quo      | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|-----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                 |                          |                             |                |                |
| • Teachers                    | 17,831.5        | 3,847.7                  | 3,847.7                     | 3,847.7        | 3,847.7        |
| • Non - Teachers              | 178.4           | 844.4                    | 844.4                       | 844.4          | 844.4          |
| • SPED Teachers               | 0.0             | 634.3                    | 634.3                       | 634.3          | 634.3          |
| • SPED Non - Teachers         | 0.0             | 164.7                    | 164.7                       | 164.7          | 164.7          |
| <b>SPED Non-Pay</b>           | 43.3            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 589.3           | 589.3                    | 41.1                        | 589.3          | 589.3          |
| <b>Direct Education</b>       | 1,381.4         | 450.5                    | 450.5                       | 1,381.4        | 450.5          |
| <b>Other</b>                  | 783.6           | 570.4                    | 570.4                       | 783.6          | 570.4          |
| <b>Facilities</b>             | 294.7           | 294.7                    | 0.0                         | 294.7          | 294.7          |
| <b>TOTAL</b>                  | <b>21,101.9</b> | <b>7,396.1</b>           | <b>6,553.1</b>              | <b>8,540.1</b> | <b>7,396.1</b> |

**Lowest**

**Non-Recurring Expenditures**

| <b>Facilities Upgrade/<br/>Replacement</b> | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|--|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Immediate</b>                           | 967.0          | 967.0                    | 0.0                         | 967.0          | 967.0          |
| <b>Intermediate</b>                        | 285.0          | 285.0                    | 0.0                         | 285.0          | 285.0          |
| <b>Long-Term</b>                           | 1,360.0        | 1,360.0                  | 0.0                         | 1,360.0        | 1,360.0        |
| <b>TOTAL NON-RECURRING</b>                 | <b>2,612.0</b> | <b>2,612.0</b>           | <b>0.0</b>                  | <b>2,612.0</b> | <b>2,612.0</b> |

**Lowest**

**Operational Expenditures for FY04-07**  
**DDESS School: Quantico MS/HS / Prince William County**  
**Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 4,742.2        | 1,023.3                  | 1,023.3                     | 1,023.3        | 1,023.3        |
| • Non - Teachers              | 47.4           | 224.6                    | 224.6                       | 224.6          | 224.6          |
| • SPED Teachers               | 0.0            | 168.7                    | 168.7                       | 168.7          | 168.7          |
| • SPED Non - Teachers         | 0.0            | 43.8                     | 43.8                        | 43.8           | 43.8           |
| <b>SPED Non-Pay</b>           | 11.5           | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 156.7          | 156.7                    | 10.9                        | 156.7          | 156.7          |
| <b>Direct Education</b>       | 367.4          | 119.8                    | 119.8                       | 367.4          | 119.8          |
| <b>Other</b>                  | 208.4          | 151.7                    | 151.7                       | 208.4          | 151.7          |
| <b>Facilities</b>             | 78.4           | 78.4                     | 0.0                         | 78.4           | 78.4           |
| <b>TOTAL</b>                  | <b>5,612.0</b> | <b>1,967.0</b>           | <b>1,742.8</b>              | <b>2,271.3</b> | <b>1,967.0</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

**FY2005**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 4,568.9        | 985.9                    | 985.9                       | 985.9          | 985.9          |
| • Non - Teachers              | 45.7           | 216.4                    | 216.4                       | 216.4          | 216.4          |
| • SPED Teachers               | 0.0            | 162.5                    | 162.5                       | 162.5          | 162.5          |
| • SPED Non - Teachers         | 0.0            | 42.2                     | 42.2                        | 42.2           | 42.2           |
| <b>SPED Non-Pay</b>           | 11.1           | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 151.0          | 151.0                    | 10.5                        | 151.0          | 151.0          |
| <b>Direct Education</b>       | 354.0          | 115.4                    | 115.4                       | 354.0          | 115.4          |
| <b>Other</b>                  | 200.8          | 146.1                    | 146.1                       | 200.8          | 146.1          |
| <b>Facilities</b>             | 75.5           | 75.5                     | 0.0                         | 75.5           | 75.5           |
| <b>TOTAL</b>                  | <b>5,407.0</b> | <b>1,895.0</b>           | <b>1,679.0</b>              | <b>2,188.3</b> | <b>1,895.0</b> |
|                               |                |                          | <b>Lowest</b>               |                |                |

## FY2006

| Operational Budget            | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 4,637.4        | 1,000.7                     | 1,000.7                        | 1,000.7        | 1,000.7        |
| • Non - Teachers              | 46.4           | 219.6                       | 219.6                          | 219.6          | 219.6          |
| • SPED Teachers               | 0.0            | 165.0                       | 165.0                          | 165.0          | 165.0          |
| • SPED Non - Teachers         | 0.0            | 42.8                        | 42.8                           | 42.8           | 42.8           |
| <b>SPED Non-Pay</b>           | 11.3           | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 153.3          | 153.3                       | 10.7                           | 153.3          | 153.3          |
| <b>Direct Education</b>       | 359.3          | 117.2                       | 117.2                          | 359.3          | 117.2          |
| <b>Other</b>                  | 203.8          | 148.3                       | 148.3                          | 203.8          | 148.3          |
| <b>Facilities</b>             | 76.6           | 76.6                        | 0.0                            | 76.6           | 76.6           |
| <b>TOTAL</b>                  | <b>5,488.1</b> | <b>1,923.5</b>              | <b>1,704.3</b>                 | <b>2,221.1</b> | <b>1,923.5</b> |
|                               |                |                             | <b>Lowest</b>                  |                |                |

## FY2007

| Operational Budget            | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 4,707.0        | 1,015.7                     | 1,015.7                        | 1,015.7        | 1,015.7        |
| • Non - Teachers              | 47.1           | 222.9                       | 222.9                          | 222.9          | 222.9          |
| • SPED Teachers               | 0.0            | 167.4                       | 167.4                          | 167.4          | 167.4          |
| • SPED Non - Teachers         | 0.0            | 43.5                        | 43.5                           | 43.5           | 43.5           |
| <b>SPED Non-Pay</b>           | 11.4           | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 155.6          | 155.6                       | 10.8                           | 155.6          | 155.6          |
| <b>Direct Education</b>       | 364.7          | 118.9                       | 118.9                          | 364.7          | 118.9          |
| <b>Other</b>                  | 206.9          | 150.6                       | 150.6                          | 206.9          | 150.6          |
| <b>Facilities</b>             | 77.8           | 77.8                        | 0.0                            | 77.8           | 77.8           |
| <b>TOTAL</b>                  | <b>5,570.5</b> | <b>1,952.4</b>              | <b>1,729.8</b>                 | <b>2,254.5</b> | <b>1,952.4</b> |
|                               |                |                             | <b>Lowest</b>                  |                |                |

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**Operational Expenditures for FY04-07  
DDESS Installation: West Point / Highland Falls  
Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 3,181.4        | 4,187.4                  | 4,187.4                     | 4,187.4        | 4,187.4        |
| • Non - Teachers              | 2,007.6        | 2,682.9                  | 2,682.9                     | 2,682.9        | 2,682.9        |
| • SPED Teachers               | 1,245.2        | 56.3                     | 56.3                        | 56.3           | 56.3           |
| • SPED Non - Teachers         | 830.0          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 173.3          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 429.5          | 429.5                    | 522.6                       | 429.5          | 429.5          |
| <b>Direct Education</b>       | 339.6          | 307.3                    | 307.3                       | 339.6          | 307.3          |
| <b>Other</b>                  | 236.8          | 1,071.2                  | 1,071.2                     | 236.8          | 1,071.2        |
| <b>Facilities</b>             | 201.7          | 201.7                    | 0.0                         | 201.7          | 201.7          |
| <b>TOTAL</b>                  | <b>8,645.1</b> | <b>8,936.3</b>           | <b>8,827.7</b>              | <b>8,134.2</b> | <b>8,936.3</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

**FY2005**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 3,234.7        | 4,255.6                  | 4,255.6                     | 4,255.6        | 4,255.6        |
| • Non - Teachers              | 2,041.3        | 2,726.6                  | 2,726.6                     | 2,726.6        | 2,726.6        |
| • SPED Teachers               | 1,266.0        | 57.2                     | 57.2                        | 57.2           | 57.2           |
| • SPED Non - Teachers         | 843.9          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 175.9          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 436.2          | 436.2                    | 531.2                       | 436.2          | 436.2          |
| <b>Direct Education</b>       | 345.7          | 312.4                    | 312.4                       | 345.7          | 312.4          |
| <b>Other</b>                  | 241.3          | 1,088.7                  | 1,088.7                     | 241.3          | 1,088.7        |
| <b>Facilities</b>             | 205.3          | 205.3                    | 0.0                         | 205.3          | 205.3          |
| <b>TOTAL</b>                  | <b>8,790.3</b> | <b>9,082.0</b>           | <b>8,971.7</b>              | <b>8,267.9</b> | <b>9,082.0</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

## FY2006

| Operational Budget            | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 3,283.2        | 4,319.4                     | 4,319.4                        | 4,319.4        | 4,319.4        |
| • Non - Teachers              | 2,071.9        | 2,767.5                     | 2,767.5                        | 2,767.5        | 2,767.5        |
| • SPED Teachers               | 1,285.0        | 58.1                        | 58.1                           | 58.1           | 58.1           |
| • SPED Non - Teachers         | 856.6          | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 178.5          | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 442.8          | 442.8                       | 539.2                          | 442.8          | 442.8          |
| <b>Direct Education</b>       | 350.9          | 317.0                       | 317.0                          | 350.9          | 317.0          |
| <b>Other</b>                  | 244.9          | 1,105.0                     | 1,105.0                        | 244.9          | 1,105.0        |
| <b>Facilities</b>             | 208.4          | 208.4                       | 0.0                            | 208.4          | 208.4          |
| <b>TOTAL</b>                  | <b>8,922.2</b> | <b>9,218.2</b>              | <b>9,106.2</b>                 | <b>8,392.0</b> | <b>9,218.2</b> |
|                               |                |                             |                                | <b>Lowest</b>  |                |

## FY2007

| Operational Budget            | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 3,332.4        | 4,384.3                     | 4,384.3                        | 4,384.3        | 4,384.3        |
| • Non - Teachers              | 2,103.0        | 2,809.1                     | 2,809.1                        | 2,809.1        | 2,809.1        |
| • SPED Teachers               | 1,304.3        | 59.0                        | 59.0                           | 59.0           | 59.0           |
| • SPED Non - Teachers         | 869.4          | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 181.2          | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 449.3          | 449.3                       | 547.3                          | 449.3          | 449.3          |
| <b>Direct Education</b>       | 356.1          | 321.7                       | 321.7                          | 356.1          | 321.7          |
| <b>Other</b>                  | 248.6          | 1,121.5                     | 1,121.5                        | 248.6          | 1,121.5        |
| <b>Facilities</b>             | 211.6          | 211.6                       | 0.0                            | 211.6          | 211.6          |
| <b>TOTAL</b>                  | <b>9,055.9</b> | <b>9,356.5</b>              | <b>9,242.9</b>                 | <b>8,518.0</b> | <b>9,356.5</b> |
|                               |                |                             |                                | <b>Lowest</b>  |                |

**Non-Recurring Expenditures Related to Facilities  
DDESS Installation: West Point  
Comparative Cost Summary of Alternatives  
(All Figures '000, Values Shown in FY04 \$)**

**Non-Recurring Expenditures**

| <b>Facilities Upgrade/<br/>Replacement</b> | Status Quo      | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual     | Coterminous     |
|--|-----------------|-----------------------------|--------------------------------|-----------------|-----------------|
| <b>West Point ES</b>                       |                 |                             |                                |                 |                 |
| • Immediate                                | 440.0           | 440.0                       | 0.0                            | 440.0           | 440.0           |
| • Intermediate                             | 0.0             | 0.0                         | 0.0                            | 0.0             | 0.0             |
| • Long-Term                                | 1,918.0         | 1,918.0                     | 0.0                            | 1,918.0         | 1,918.0         |
| <b>West Point MS</b>                       |                 |                             |                                |                 |                 |
| • Immediate                                | 10,262.0        | 10,262.0                    | 0.0                            | 10,262.0        | 10,262.0        |
| • Intermediate                             | 0.0             | 0.0                         | 0.0                            | 0.0             | 0.0             |
| • Long-Term                                | 0.0             | 0.0                         | 0.0                            | 0.0             | 0.0             |
| <b>TOTAL NON-RECURRING</b>                 | <b>12,620.0</b> | <b>12,620.0</b>             | <b>0.0</b>                     | <b>12,620.0</b> | <b>12,620.0</b> |
|  |                 |                             | <b>Lowest</b>                  |                 |                 |

**Present Value of Operational and Non-Recurring Expenditures  
DDESS School: West Point ES / Highland Falls  
Comparative Cost Summary of Alternatives  
(All Figures '000, FY04-FY07 Cash Flows in FY04 \$)**

**Operational Expenditures**

|                               | Status Quo      | Transfer with Facilities | Transfer without Facilities | Contractual     | Coterminous     |
|-------------------------------|-----------------|--------------------------|-----------------------------|-----------------|-----------------|
| <b>Salaries and Benefits</b>  |                 |                          |                             |                 |                 |
| • Teachers                    | 7,671.5         | 10,893.9                 | 10,893.9                    | 10,893.9        | 10,893.9        |
| • Non - Teachers              | 4,829.1         | 6,979.8                  | 6,979.8                     | 6,979.8         | 6,979.8         |
| • SPED Teachers               | 3,002.3         | 146.5                    | 146.5                       | 146.5           | 146.5           |
| • SPED Non - Teachers         | 2,001.3         | 0.0                      | 0.0                         | 0.0             | 0.0             |
| <b>SPED Non-Pay</b>           | 541.5           | 0.0                      | 0.0                         | 0.0             | 0.0             |
| <b>Student Transportation</b> | 1,203.7         | 1,203.7                  | 1,359.8                     | 1,203.7         | 1,203.7         |
| <b>Direct Education</b>       | 660.5           | 799.5                    | 799.5                       | 660.5           | 799.5           |
| <b>Other</b>                  | 377.5           | 2,786.7                  | 2,786.7                     | 377.5           | 2,786.7         |
| <b>Facilities</b>             | 387.9           | 387.9                    | 0.0                         | 387.9           | 387.9           |
| <b>TOTAL</b>                  | <b>20,675.7</b> | <b>23,197.9</b>          | <b>22,965.8</b>             | <b>20,649.7</b> | <b>23,197.9</b> |
|                               |                 |                          |                             | <b>Lowest</b>   |                 |

**Non-Recurring Expenditures**

| Facilities Upgrade/<br>Replacement | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|------------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Immediate</b>                   | 440.0          | 440.0                    | 0.0                         | 440.0          | 440.0          |
| <b>Intermediate</b>                | 0.0            | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Long-Term</b>                   | 1,918.0        | 1,918.0                  | 0.0                         | 1,918.0        | 1,918.0        |
| <b>TOTAL NON-RECURRING</b>         | <b>2,358.0</b> | <b>2,358.0</b>           | <b>0.0</b>                  | <b>2,358.0</b> | <b>2,358.0</b> |
|                                    |                |                          | <b>Lowest</b>               |                |                |

**Operational Expenditures for FY04-07  
DDESS School: West Point ES / Highland Falls  
Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 1,965.9        | 2,791.6                  | 2,791.6                     | 2,791.6        | 2,791.6        |
| • Non - Teachers              | 1,237.5        | 1,788.6                  | 1,788.6                     | 1,788.6        | 1,788.6        |
| • SPED Teachers               | 769.4          | 37.5                     | 37.5                        | 37.5           | 37.5           |
| • SPED Non - Teachers         | 512.9          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 138.8          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 308.5          | 308.5                    | 348.4                       | 308.5          | 308.5          |
| <b>Direct Education</b>       | 169.3          | 204.9                    | 204.9                       | 169.3          | 204.9          |
| <b>Other</b>                  | 96.7           | 714.1                    | 714.1                       | 96.7           | 714.1          |
| <b>Facilities</b>             | 99.4           | 99.4                     | 0.0                         | 99.4           | 99.4           |
| <b>TOTAL</b>                  | <b>5,298.4</b> | <b>5,944.6</b>           | <b>5,885.1</b>              | <b>5,291.6</b> | <b>5,944.6</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

**FY2005**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 1,991.6        | 2,828.1                  | 2,828.1                     | 2,828.1        | 2,828.1        |
| • Non - Teachers              | 1,253.7        | 1,812.0                  | 1,812.0                     | 1,812.0        | 1,812.0        |
| • SPED Teachers               | 779.4          | 38.0                     | 38.0                        | 38.0           | 38.0           |
| • SPED Non - Teachers         | 519.6          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 140.6          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 312.5          | 312.5                    | 353.0                       | 312.5          | 312.5          |
| <b>Direct Education</b>       | 171.5          | 207.6                    | 207.6                       | 171.5          | 207.6          |
| <b>Other</b>                  | 98.0           | 723.5                    | 723.5                       | 98.0           | 723.5          |
| <b>Facilities</b>             | 100.7          | 100.7                    | 0.0                         | 100.7          | 100.7          |
| <b>TOTAL</b>                  | <b>5,367.6</b> | <b>6,022.4</b>           | <b>5,962.2</b>              | <b>5,360.8</b> | <b>6,022.4</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

## FY2006

| Operational Budget            | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 2,021.5        | 2,870.5                     | 2,870.5                        | 2,870.5        | 2,870.5        |
| • Non - Teachers              | 1,272.5        | 1,839.2                     | 1,839.2                        | 1,839.2        | 1,839.2        |
| • SPED Teachers               | 791.1          | 38.6                        | 38.6                           | 38.6           | 38.6           |
| • SPED Non - Teachers         | 527.4          | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 142.7          | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 317.2          | 317.2                       | 358.3                          | 317.2          | 317.2          |
| <b>Direct Education</b>       | 174.1          | 210.7                       | 210.7                          | 174.1          | 210.7          |
| <b>Other</b>                  | 99.5           | 734.3                       | 734.3                          | 99.5           | 734.3          |
| <b>Facilities</b>             | 102.2          | 102.2                       | 0.0                            | 102.2          | 102.2          |
| <b>TOTAL</b>                  | <b>5,448.2</b> | <b>6,112.7</b>              | <b>6,051.6</b>                 | <b>5,441.3</b> | <b>6,112.7</b> |
|                               |                |                             |                                | <b>Lowest</b>  |                |

## FY2007

| Operational Budget            | Status Quo     | Transfer with<br>Facilities | Transfer without<br>Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|-----------------------------|--------------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                             |                                |                |                |
| • Teachers                    | 2,051.8        | 2,913.6                     | 2,913.6                        | 2,913.6        | 2,913.6        |
| • Non - Teachers              | 1,291.6        | 1,866.8                     | 1,866.8                        | 1,866.8        | 1,866.8        |
| • SPED Teachers               | 803.0          | 39.2                        | 39.2                           | 39.2           | 39.2           |
| • SPED Non - Teachers         | 535.3          | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 144.8          | 0.0                         | 0.0                            | 0.0            | 0.0            |
| <b>Student Transportation</b> | 321.9          | 321.9                       | 363.7                          | 321.9          | 321.9          |
| <b>Direct Education</b>       | 176.7          | 213.8                       | 213.8                          | 176.7          | 213.8          |
| <b>Other</b>                  | 101.0          | 745.3                       | 745.3                          | 101.0          | 745.3          |
| <b>Facilities</b>             | 103.8          | 103.8                       | 0.0                            | 103.8          | 103.8          |
| <b>TOTAL</b>                  | <b>5,529.9</b> | <b>6,204.4</b>              | <b>6,142.4</b>                 | <b>5,523.0</b> | <b>6,204.4</b> |
|                               |                |                             |                                | <b>Lowest</b>  |                |

**Present Value of Operational and Non-Recurring Expenditures  
DDESS School: West Point MS / Highland Falls  
Comparative Cost Summary of Alternatives  
(All Figures '000, FY04-FY07 Cash Flows in FY04 \$)**

**Operational Expenditures**

|                               | Status Quo      | Transfer with Facilities | Transfer without Facilities | Contractual     | Coterminous     |
|-------------------------------|-----------------|--------------------------|-----------------------------|-----------------|-----------------|
| <b>Salaries and Benefits</b>  |                 |                          |                             |                 |                 |
| • Teachers                    | 4,776.7         | 5,485.5                  | 5,485.5                     | 5,485.5         | 5,485.5         |
| • Non - Teachers              | 3,026.4         | 3,514.6                  | 3,514.6                     | 3,514.6         | 3,514.6         |
| • SPED Teachers               | 1,869.7         | 73.7                     | 73.7                        | 73.7            | 73.7            |
| • SPED Non - Teachers         | 1,246.2         | 0.0                      | 0.0                         | 0.0             | 0.0             |
| <b>SPED Non-Pay</b>           | 135.6           | 0.0                      | 0.0                         | 0.0             | 0.0             |
| <b>Student Transportation</b> | 475.3           | 475.3                    | 684.7                       | 475.3           | 475.3           |
| <b>Direct Education</b>       | 669.2           | 402.6                    | 402.6                       | 669.2           | 402.6           |
| <b>Other</b>                  | 550.6           | 1,403.2                  | 1,403.2                     | 550.6           | 1,403.2         |
| <b>Facilities</b>             | 402.0           | 402.0                    | 0.0                         | 402.0           | 402.0           |
| <b>TOTAL</b>                  | <b>13,152.1</b> | <b>11,757.1</b>          | <b>11,564.2</b>             | <b>11,171.1</b> | <b>11,757.1</b> |
|                               |                 |                          |                             | <b>Lowest</b>   |                 |

**Non-Recurring Expenditures**

| <b>Facilities Upgrade/<br/>Replacement</b> | Status Quo      | Transfer with Facilities | Transfer without Facilities | Contractual     | Coterminous     |
|--|-----------------|--------------------------|-----------------------------|-----------------|-----------------|
| <b>Immediate</b>                           | 10,262.0        | 10,262.0                 | 0.0                         | 10,262.0        | 10,262.0        |
| <b>Intermediate</b>                        | 0.0             | 0.0                      | 0.0                         | 0.0             | 0.0             |
| <b>Long-Term</b>                           | 0.0             | 0.0                      | 0.0                         | 0.0             | 0.0             |
| <b>TOTAL NON-RECURRING</b>                 | <b>10,262.0</b> | <b>10,262.0</b>          | <b>0.0</b>                  | <b>10,262.0</b> | <b>10,262.0</b> |
|  |                 |                          |                             | <b>Lowest</b>   |                 |

**Operational Expenditures for FY04-07  
DDESS School: West Point MS / Highland Falls  
Comparative Cost Summary of Alternatives (All Figures '000)**

**FY2004**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 1,215.5        | 1,395.8                  | 1,395.8                     | 1,395.8        | 1,395.8        |
| • Non - Teachers              | 770.1          | 894.3                    | 894.3                       | 894.3          | 894.3          |
| • SPED Teachers               | 475.8          | 18.8                     | 18.8                        | 18.8           | 18.8           |
| • SPED Non - Teachers         | 317.1          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 34.5           | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 121.0          | 121.0                    | 174.2                       | 121.0          | 121.0          |
| <b>Direct Education</b>       | 170.3          | 102.4                    | 102.4                       | 170.3          | 102.4          |
| <b>Other</b>                  | 140.1          | 357.1                    | 357.1                       | 140.1          | 357.1          |
| <b>Facilities</b>             | 102.3          | 102.3                    | 0.0                         | 102.3          | 102.3          |
| <b>TOTAL</b>                  | <b>3,346.7</b> | <b>2,991.7</b>           | <b>2,942.6</b>              | <b>2,842.6</b> | <b>2,991.7</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

**FY2005**

| <b>Operational Budget</b>     | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 1,243.1        | 1,427.5                  | 1,427.5                     | 1,427.5        | 1,427.5        |
| • Non - Teachers              | 787.6          | 914.6                    | 914.6                       | 914.6          | 914.6          |
| • SPED Teachers               | 486.6          | 19.2                     | 19.2                        | 19.2           | 19.2           |
| • SPED Non - Teachers         | 324.3          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 35.3           | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 123.7          | 123.7                    | 178.2                       | 123.7          | 123.7          |
| <b>Direct Education</b>       | 174.2          | 104.8                    | 104.8                       | 174.2          | 104.8          |
| <b>Other</b>                  | 143.3          | 365.2                    | 365.2                       | 143.3          | 365.2          |
| <b>Facilities</b>             | 104.6          | 104.6                    | 0.0                         | 104.6          | 104.6          |
| <b>TOTAL</b>                  | <b>3,422.7</b> | <b>3,059.6</b>           | <b>3,009.5</b>              | <b>2,907.1</b> | <b>3,059.6</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

## FY2006

| Operational Budget            | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 1,261.7        | 1,448.9                  | 1,448.9                     | 1,448.9        | 1,448.9        |
| • Non - Teachers              | 799.4          | 928.3                    | 928.3                       | 928.3          | 928.3          |
| • SPED Teachers               | 493.9          | 19.5                     | 19.5                        | 19.5           | 19.5           |
| • SPED Non - Teachers         | 329.2          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 35.8           | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 125.6          | 125.6                    | 180.9                       | 125.6          | 125.6          |
| <b>Direct Education</b>       | 176.8          | 106.3                    | 106.3                       | 176.8          | 106.3          |
| <b>Other</b>                  | 145.4          | 370.7                    | 370.7                       | 145.4          | 370.7          |
| <b>Facilities</b>             | 106.2          | 106.2                    | 0.0                         | 106.2          | 106.2          |
| <b>TOTAL</b>                  | <b>3,474.0</b> | <b>3,105.5</b>           | <b>3,054.6</b>              | <b>2,950.7</b> | <b>3,105.5</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

## FY2007

| Operational Budget            | Status Quo     | Transfer with Facilities | Transfer without Facilities | Contractual    | Coterminous    |
|-------------------------------|----------------|--------------------------|-----------------------------|----------------|----------------|
| <b>Salaries and Benefits</b>  |                |                          |                             |                |                |
| • Teachers                    | 1,280.6        | 1,470.7                  | 1,470.7                     | 1,470.7        | 1,470.7        |
| • Non - Teachers              | 811.4          | 942.3                    | 942.3                       | 942.3          | 942.3          |
| • SPED Teachers               | 501.3          | 19.8                     | 19.8                        | 19.8           | 19.8           |
| • SPED Non - Teachers         | 334.1          | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>SPED Non-Pay</b>           | 36.4           | 0.0                      | 0.0                         | 0.0            | 0.0            |
| <b>Student Transportation</b> | 127.4          | 127.4                    | 183.6                       | 127.4          | 127.4          |
| <b>Direct Education</b>       | 179.4          | 107.9                    | 107.9                       | 179.4          | 107.9          |
| <b>Other</b>                  | 147.6          | 376.2                    | 376.2                       | 147.6          | 376.2          |
| <b>Facilities</b>             | 107.8          | 107.8                    | 0.0                         | 107.8          | 107.8          |
| <b>TOTAL</b>                  | <b>3,526.0</b> | <b>3,152.1</b>           | <b>3,100.5</b>              | <b>2,995.0</b> | <b>3,152.1</b> |
|                               |                |                          |                             | <b>Lowest</b>  |                |

DDESS Facility Survey  
 Facility Condition Assessment  
 Figure 4. System Wide Summary  
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| District                          | Installation                | School                    | Size (sf)                 | Number of Students | ESL  | Comp. Age | Comp. RUL    | PRV          | Intermediate Remed. Costs | Immediate Remed. Costs | Long-Term Remed. Costs | Remediation Costs (Total) | MRM         | Facility Rating        | Remarks                              |   |
|-----------------------------------|-----------------------------|---------------------------|---------------------------|--------------------|------|-----------|--------------|--------------|---------------------------|------------------------|------------------------|---------------------------|-------------|------------------------|--------------------------------------|---|
| Georgia / Alabama School District | Fort Benning                | Dexter Elementary         | 38,576                    | 269                | 67   | 28.1      | 38.9         | \$4,206,000  | \$51,000                  | \$180,000              | \$57,000               | \$288,000                 | 0.12        | Good                   | Inter = Modify Student Drop-off Lane |   |
|                                   |                             | Faith Middle School       | 95,560                    | 698                | 67   | 14.1      | 52.9         | \$10,656,000 |                           | \$540,000              | \$421,000              | \$961,000                 | 0.11        | Good                   |                                      |   |
|                                   |                             | Loyd Elementary           | 53,020                    | 373                | 67   | 36.2      | 26.9         | \$5,781,000  | \$730,000                 | \$249,000              | \$292,000              | \$1,271,000               | 0.55        | Adequate               | Inter = Force Protection             |   |
|                                   |                             | McBride Elementary        | 40,866                    | 369                | 67   | 33.4      | 33.6         | \$4,456,000  | \$175,000                 | \$591,000              | \$183,000              | \$949,000                 | 0.42        | Adequate               | Inter = Extend Bus Lane              |   |
|                                   |                             | Stowers Elementary        | 74,360                    | 572                | 67   | 8.5       | 58.5         | \$8,108,000  |                           | \$460,000              | \$1,211,000            | \$1,671,000               | 0.24        | Good                   |                                      |   |
|                                   |                             | White Elementary          | 46,016                    | 333                | 67   | 33.8      | 33.2         | \$5,017,000  | \$47,000                  | \$629,000              | \$1,168,000            | \$1,844,000               | 0.74        | Adequate               | Inter = Modify the Bus Lane          |   |
|                                   |                             | Wilson Elementary         | 51,557                    | 413                | 67   | 31.3      | 34.9         | \$5,621,000  |                           | \$203,000              | \$94,000               | \$297,000                 | 0.10        | Excellent              |                                      |   |
|                                   |                             | Maxwell AFB               | Maxwell Elementary        | 108,223            | 586  | 67        | 17.1         | 49.9         | \$12,242,000              | \$243,000              | \$880,000              | \$1,384,000               | \$2,507,000 | 0.27                   | Good                                 | Inter = Force Protection                      |
|                                   |                             | Robins AFB                | Robins Elementary         | 75,674             | 466  | 67        | 25.6         | 34.1         | \$8,457,000               |                        | \$682,000              | \$1,083,000               | \$1,765,000 | 0.41                   | Adequate                             |   |
|                                   |                             | Fort Rucker               | Rucker Elementary         | 108,285            | 577  | 67        | 37.3         | 29.7         | \$11,954,000              | \$25,000               | \$748,000              | \$862,000                 | \$1,635,000 | 0.31                   | Good                                 | Inter: Play Surfaces                          |
|                                   |                             | Rucker Primary            | 70,137                    | 486                | 67   | 29.7      | 37.3         | \$7,743,000  | \$25,000                  | \$703,000              | \$296,000              | \$1,024,000               | 0.24        | Good                   | Inter: Play Surfaces                 |   |
| Kentucky School District          | Fort Campbell               | Barkley Elementary        | 77,862                    | 609                | 67   | 39.5      | 27.5         | \$11,142,000 | \$140,000                 | \$871,000              | \$1,235,000            | \$2,246,000               | 0.49        | Adequate               | Inter: Play Surfaces                 |   |
|                                   |                             | Fort Campbell High School | 106,200                   | 618                | 67   | 15.5      | 51.5         | \$16,924,000 |                           | \$3,400,000            | \$1,532,000            | \$4,932,000               | 0.38        | Good                   |                                      |   |
|                                   |                             | Jackson Elementary        | 78,446                    | 655                | 67   | 33.9      | 33.1         | \$11,226,000 | \$66,000                  | \$1,539,000            | \$723,000              | \$2,328,000               | 0.42        | Adequate               | Inter: Play Surfaces                 |   |
|                                   |                             | Lincoln Elementary        | 70,520                    | 634                | 67   | 34.5      | 32.5         | \$10,092,000 | \$107,000                 | \$603,000              | \$1,108,000            | \$1,818,000               | 0.37        | Good                   | Inter: Play Surfaces                 |   |
|                                   |                             | Lucas Elementary          | 80,000                    | 529                | 67   | 6         | 61           | \$11,448,000 |                           | \$768,000              | \$79,000               | \$847,000                 | 0.08        | Excellent              |                                      |   |
|                                   |                             | Mahaffey Middle School    | 74,147                    | 352                | 67   | 23.5      | 43.5         | \$10,852,000 |                           | \$3,771,000            | \$1,344,000            | \$5,115,000               | 0.73        | Adequate               |                                      |   |
|                                   |                             | Marshall Elementary       | 82,400                    | 581                | 67   | 31.5      | 35.5         | \$11,792,000 | \$82,000                  | \$540,000              | \$1,491,000            | \$2,113,000               | 0.34        | Good                   |                                      |   |
|                                   |                             | Wasson Middle School      | 68,413                    | 398                | 67   | 38.2      | 28.8         | \$10,013,000 |                           | \$723,000              | \$313,000              | \$1,036,000               | 0.24        | Good                   |                                      |   |
|                                   |                             | Fort Knox                 | Fort Knox High School     | 121,324            | 520  | 67        | 27.8         | 39.2         | \$19,702,000              |                        | \$2,628,000            | \$2,839,000               | \$5,467,000 | 0.47                   | Adequate                             |   |
|                                   |                             |                           | Kingsolver Elementary     | 38,025             | 252  | 67        | 32.5         | 34.5         | \$5,545,000               |                        | \$1,386,000            | \$868,000                 | \$2,254,000 | 0.79                   | Adequate                             |   |
|                                   |                             |                           | MacDonald Intermediate    | 65,300             | 288  | 67        | 34.9         | 32.1         | \$9,739,000               | \$200,000              | \$781,000              | \$1,138,000               | \$2,179,000 | 0.47                   | Adequate                             | Inter= Replace Gym Floor                      |
|                                   |                             |                           | Mudge Elementary          | 46,395             | 279  | 67        | 32.9         | 34.1         | \$6,766,000               | \$25,000               | \$1,082,000            | \$1,140,000               | \$2,327,000 | 0.68                   | Adequate                             | Inter = Storm Drainage Outside Nurse's Office |
|                                   |                             |                           | Pierce Elementary         | 48,325             | 342  | 67        | 34.5         | 32.5         | \$7,047,000               |                        | \$1,161,000            | \$919,000                 | \$2,209,000 | 0.65                   | Adequate                             |   |
|                                   |                             |                           | Scott Middle School       | 69,600             | 382  | 67        | 36           | 31           | \$10,381,000              |                        | \$321,000              | \$490,000                 | \$811,000   | 0.17                   | Good                                 |   |
|                                   |                             |                           | Nan Voorhis Elementary    | 83,646             | 543  | 67        | 32.8         | 34.2         | \$12,198,000              |                        | \$1,365,000            | \$1,716,000               | \$3,081,000 | 0.49                   | Adequate                             |   |
| North Carolina School District    | Fort Bragg                  | Walker Elementary         | 54,975                    | 382                | 67   | 35.5      | 31.5         | \$8,199,000  |                           | \$1,395,000            | \$540,000              | \$1,935,000               | 0.50        | Adequate               |                                      |   |
|                                   |                             | Albritton Junior High     | 102,000                   | 624                | 67   | 18.8      | 47.4         | \$12,512,000 |                           | \$3,112,000            | \$1,770,000            | \$4,882,000               | 0.55        | Adequate               |                                      |   |
|                                   |                             | Bowley Elementary         | 76,000                    | 507                | 67   | 12.8      | 50.9         | \$9,115,000  |                           | \$1,726,000            | \$158,000              | \$1,884,000               | 0.27        | Good                   |                                      |   |
|                                   |                             | Burner Elementary         | 74,590                    | 583                | 67   | 31        | 34.9         | \$8,946,000  |                           | \$584,000              | \$1,448,000            | \$2,032,000               | 0.44        | Adequate               |                                      |   |
|                                   |                             | Devers Elementary         | 80,300                    | 580                | 67   | 6         | 61           | \$9,631,000  |                           | \$459,000              | \$98,000               | \$557,000                 | 0.06        | Excellent              |                                      |   |
|                                   |                             | Holbrook Elementary       | 59,228                    | 391                | 67   | 32.1      | 31.2         | \$7,104,000  | \$49,000                  | \$1,266,000            | \$1,266,000            | \$2,581,000               | 0.78        | Adequate               | Inter = Stormwater Drainage          |   |
|                                   |                             | Irwin Middle School       | 101,260                   | 700                | 67   | 37.7      | 23.6         | \$12,421,000 |                           | \$3,714,000            | \$1,888,000            | \$5,602,000               | 1.28        | Replace                |                                      |   |
|                                   |                             | McNair Elementary         | 53,086                    | 443                | 67   | 30.5      | 34.4         | \$6,367,000  |                           | \$1,040,000            | \$2,181,000            | \$3,221,000               | 0.99        | Poor                   |                                      |   |
|                                   |                             | Murray Elementary         | 55,823                    | 403                | 67   | 34        | 28.8         | \$6,695,000  |                           | \$1,657,000            | \$1,152,000            | \$2,809,000               | 0.98        | Poor                   |                                      |   |
|                                   |                             | Pope AFB                  | Pope Elementary           | 46,631             | 306  | 67        | 21.4         | 45.6         | \$5,593,000               |                        | \$1,702,000            | \$1,136,000               | \$2,838,000 | 0.74                   | Adequate                             |   |
|                                   |                             | Camp Lejeune              | Berkeley Manor Elementary | 50,524             | 461  | 67        | 33.2         | 32.4         | \$6,473,000               |                        | \$1,742,000            | \$995,000                 | \$2,737,000 | 0.87                   | Poor                                 |   |
|                                   |                             |                           | Brewster Middle School    | 120,000            | 570  | 67        | 1            | 66           | \$15,723,000              |                        | \$158,000              | \$18,000                  | \$176,000   | 0.01                   | Excellent                            |   |
|                                   |                             |                           | Camp Lejeune High School  | 137,535            | 506  | 67        | 11.2         | 55.8         | \$19,621,000              |                        | \$1,351,000            | \$210,000                 | \$1,561,000 | 0.10                   | Excellent                            |   |
|                                   |                             |                           | Delatio Elementary        | 46,347             | 317  | 67        | 35.7         | 28.2         | \$5,938,000               | \$15,000               | \$416,000              | \$764,000                 | \$1,195,000 | 0.48                   | Adequate                             | Inter = Play Surfacing                        |
|                                   |                             |                           | Russell Elementary        | 76,000             | 327  | 67        | 35.8         | 31.2         | \$9,737,000               |                        | \$1,156,000            | \$1,628,000               | \$2,784,000 | 0.61                   | Adequate                             |   |
|                                   | Stone Street Elementary     | 40,000                    | 388                       | 67                 | 37.8 | 27.1      | \$5,125,000  |              | \$551,000                 | \$1,638,000            | \$2,189,000            | 1.06                      | Replace     |                        |                                      |   |
|                                   | Tarawa Terrace 1 Elementary | 43,560                    | 325                       | 67                 | 34   | 33        | \$5,581,000  | \$29,000     | \$1,587,000               | \$745,000              | \$2,361,000            | 0.86                      | Poor        | Inter = Play Surfacing |                                      |   |
|                                   | Tarawa Terrace 2 Elementary | 94,100                    | 392                       | 67                 | 0    | 67        | \$12,055,000 |              | \$19,000                  | \$0                    | \$19,000               | 0.00                      | Excellent   |                        |                                      |   |

Ratings

- Excellent Has an MRM less than or equal to .10. Requires little to no remediation.
- Good Has an MRM less than or equal to .39 but more than .10. Requires some remediation to address worn out building systems, and/or to correct ADA and Life Safety deficiencies.
- Adequate Has an MRM less than or equal to .79 but more than .39. Requires significant remediation to address worn out building systems, ADA and Life Safety deficiencies.
- Poor Has an MRM less than or equal to 1 but more than .79. Requires major remediation to address worn out building systems, ADA and Life Safety deficiencies. Due to limited nature of this report, a more thorough evaluation of these schools should be done before making a large investment. The facility may be a border-line replacement candidate.
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 Figure 4. System Wide Summary

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| District                                 | Installation    | School                    | Size (sf)          | Number of Students | ESL  | Comp. Age    | Comp. RUL | PRV           | Intermediate Remed. Costs | Immediate Remed. Costs | Long-Term Remed. Costs | Remediation Costs (Total) | MRM         | Facility Rating | Remarks                                     |
|--|-----------------|---------------------------|--------------------|--------------------|------|--------------|-----------|---------------|---------------------------|------------------------|------------------------|---------------------------|-------------|-----------------|---|
| New York / Virginia School District      | Dahlgren (Navy) | Dahlgren Elementary       | 41,000             | 219                | 67   | 26.4         | 40.6      | \$5,476,000   |                           | \$874,000              | \$1,025,000            | \$1,899,000               | 0.57        | Adequate        |   |
|  |                 | Quantico                  | Ashurst Elementary | 42,376             | 248  | 67           | 34.7      | 32.3          | \$5,659,917               |                        | \$704,000              | \$1,597,000               | \$2,301,000 | 0.84            | Poor  |
|  | West Point      | Burrows Elementary        | 41,918             | 202                | 67   | 12           | 55        | \$5,599,000   |                           | \$486,000              | \$333,000              | \$819,000                 | 0.18        | Good            |   |
|  |                 | High School & Junior High | 72,869             | 299                | 67   | 36.5         | 27.8      | \$9,954,000   | \$285,000                 | \$967,000              | \$1,360,000            | \$2,612,000               | 0.63        | Adequate        | Inter = Reno FB Locker for Life Safety, ADA |
|  |                 | Russell Elementary        | 40,000             | 235                | 67   | 48.3         | 18.8      | \$5,342,568   |                           | \$2,482,000            | \$997,000              | \$3,479,000               | 2.32        | Replace         |   |
|  |                 | West Point Elementary     | 77,475             | 526                | 67   | 21.1         | 44.8      | \$14,783,000  |                           | \$484,000              | \$1,918,000            | \$2,402,000               | 0.24        | Good            |   |
| West Point Middle School                 | 52,588          | 263                       | 67                 | 53.6               | 13.4 | \$10,262,000 |           | \$1,489,000   | \$1,892,000               | \$3,381,000            | 1.65                   | Replace                   |             |                 |   |
| South Carolina / Stewart School District | Fort Jackson    | Hood Street Elementary    | 35,705             | 231                | 67   | 30.3         | 30.5      | \$4,866,000   |                           | \$425,000              | \$555,000              | \$980,000                 | 0.44        | Adequate        |   |
|  |                 | Pierce Terrace Elementary | 55,781             | 232                | 67   | 26.1         | 40        | \$6,527,000   |                           | \$513,000              | \$846,000              | \$1,359,000               | 0.35        | Good            |   |
|  |                 | Pinckney Elementary       | 82,705             | 404                | 67   | 14.7         | 51.4      | \$9,468,000   |                           | \$2,942,000            | \$210,000              | \$3,152,000               | 0.43        | Adequate        |   |
|  | Laurel Bay      | Laurel Bay Intermediate   | 68,352             | 460                | 67   | 30.8         | 36.2      | \$9,909,000   |                           | \$1,168,000            | \$955,000              | \$2,123,000               | 0.40        | Adequate        |   |
|  |                 | Laurel Bay Primary        | 47,702             | 654                | 67   | 24.1         | 43.9      | \$6,761,000   | \$250,000                 | \$848,000              | \$1,223,000            | \$2,321,000               | 0.52        | Adequate        |   |
|  | Fort Stewart    | Brittin Elementary        | 82,985             | 568                | 67   | 18.6         | 44.2      | \$9,476,000   |                           | \$494,000              | \$264,000              | \$758,000                 | 0.12        | Good            |   |
|  |                 | Diamond Elementary        | 119,236            | 867                | 67   | 41.7         | 22.3      | \$13,326,000  |                           | \$647,000              | \$221,000              | \$868,000                 | 0.20        | Good            |   |
| Totals                                   |                 |                           | 4,045,528          | 25,737             | 3886 | 1616.5       | 2212.1    | \$533,353,485 | \$2,544,000               | \$64,962,000           | \$55,017,000           | \$122,523,000             |             |                 |   |
| Avg.                                     |                 |                           | 69,750             | 444                | 67   | 28           | 38        | \$9,195,750   | \$141,333                 | \$1,120,034            | \$948,569              | \$2,117,103               |             |                 |   |
| Standard Deviation                       |                 |                           | 24,894             | 150                | 0    | 11           | 12        | \$3,600,644   | \$171,332                 | \$887,547              | \$636,273              | \$1,275,500               |             |                 |   |

Definitions

ESL Expected service life of building per DOD's "Recapitalization Front End Assessment". ESL=67 years for schools, 40 years for metal buildings, 25 years for portables  
 Comp. Age The composite age of a facility including original construction and additions. It is computed by scaling the age of each portion of the building by its percentage of the total building square footage.  
 Comp. RUL Composite Relative Useful Life; Expected Service life minus the composite age of the building  
 PRV Plant Replacement Value; The cost to replace the school building, site work, furniture and associated assets. It is presented in FY 2004 dollars for this study. Costs determined using TM 5-800-4, 1994.  
 Remediation Costs These are the total construction costs associated with correcting deficiencies noted in this study  
 MRM The ratio of required investment to target sustainment (investment). A ratio less than one indicates that it may be more cost effective to renovate a facility rather than replacing it. Conversely, and MRM greater than one indicated replacement may be the better option because the government could spend less sustaining a new facility rather than investing in an older, less modern facility. MRM Stands for Modified Recapitalization Metric.  
 Misc Miscellaneous Cost Items fall between immediate and long-term timeframes.

Ratings

Excellent Has an MRM less than or equal to .10. Requires little to no remediation.  
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 Replace MRM greater than 1. Facility should be scheduled for replacement.

Notes

- 1) All costs are shown in FY 04 dollars
- 2) All costs have been adjusted by the area multiplier for each base per the Office of the Under Secretary of Defense, 3 June 2002. Area multipliers are used to normalize national average costs for local material, labor and equipment variances.
- 3) A 15% contingency has been applied to all costs per TM 5-800-4, 1994.
- 4) Because the project was begun in 2002, average costs from 2001 data were used and escalated 2.87% per year to FY04.
- 5) All costs are assumed to be part of a project utilizing a general contractor and as a result, these costs are marked up 25% for general contractor overhead, profit and bond. Government SIOH and professional service fees are not included.

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